

EXPENDITURES

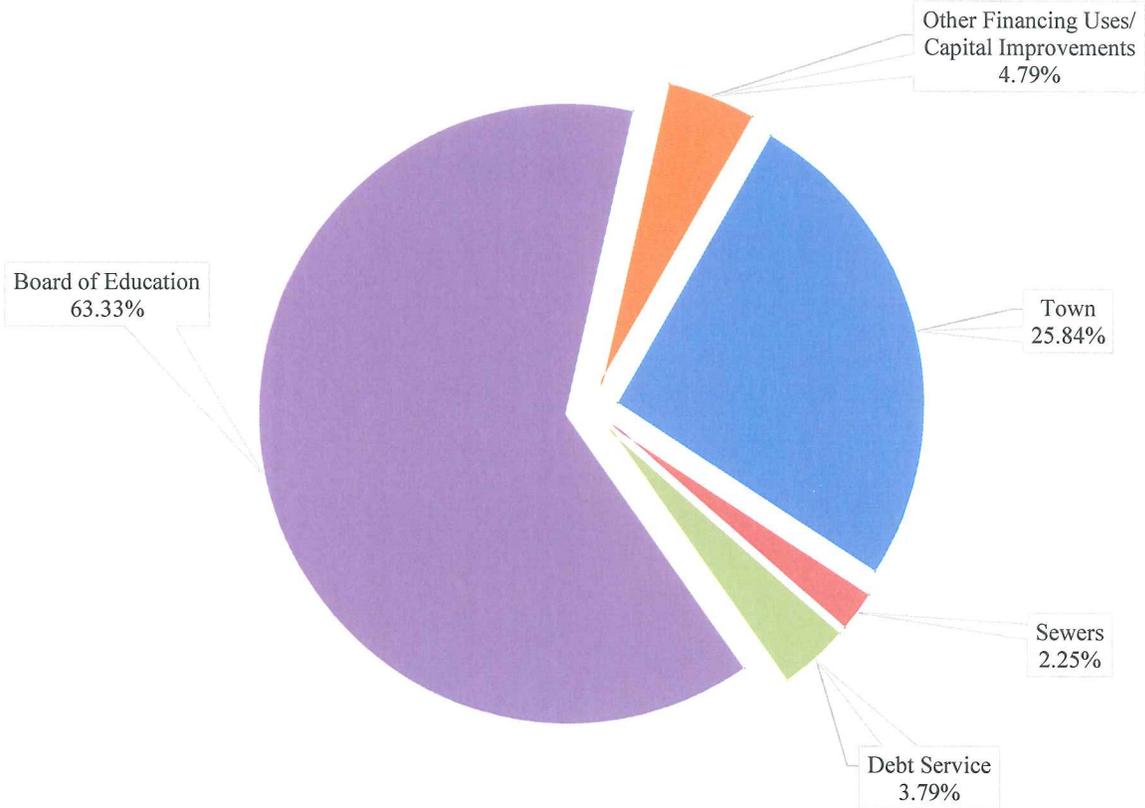
OVERVIEW

The proposed fiscal year 2015/2016 expenditures for the Town, Board of Education, Sewers, Capital and Debt Service Budgets total \$87,039,197. A comparative summary of the fiscal year 2013/2014 and fiscal year 2014/2015 expenditures, as well as a detailed discussion and analysis of expenditure changes in the various budgets, are provided below.

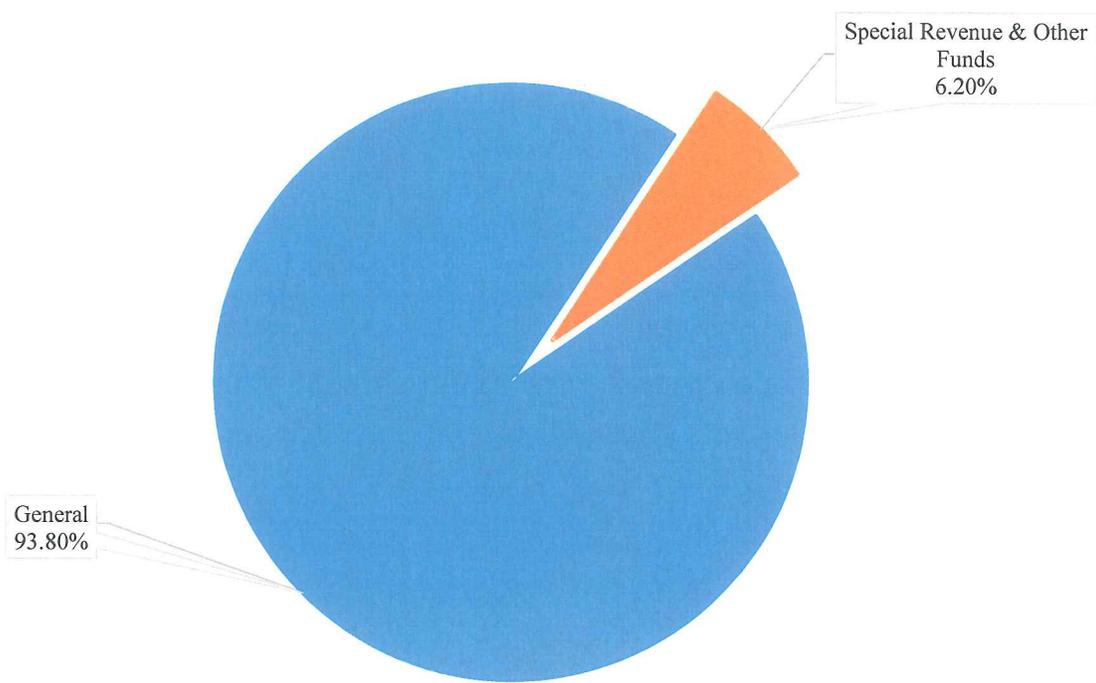
COMPARISON OF FY 2013/2014, FY 2014/2015 AND FY 2015/2016

| | FY 13/14 ACTUAL | FY 14/15 ADOPTED BUDGET | FY 15/16 GENERAL FUND | FY 15/16 SPECIAL REV. & OTHER FUNDS | FY 15/16 REQUESTED BUDGET | DIFFERENCE | % CHANGE | % BY SUBTOTAL | BUDGET BY TOTAL |
|-------------------------------|--------------------|-------------------------------|--------------------------|--|---------------------------------|------------|----------|------------------|--------------------|
| EXPENDITURES | | | | | | | | | |
| TOWN | | | | | | | | | |
| General Government | 2,916,098 | 3,075,949 | 3,092,305 | | 3,092,305 | 16,356 | 0.53% | 13.75% | 3.55% |
| Public Safety | 9,076,255 | 9,061,716 | 9,691,107 | 17,175 | 9,708,282 | 646,566 | 7.14% | 43.17% | 11.15% |
| Public Works | 5,100,396 | 5,323,106 | 5,462,954 | 113,809 | 5,576,763 | 253,657 | 4.77% | 24.80% | 6.41% |
| Health & Social Services | 486,315 | 473,209 | 481,209 | | 481,209 | 8,000 | 1.69% | 2.14% | 0.55% |
| Recreation & Parks | 1,152,501 | 1,158,004 | 795,407 | 350,393 | 1,145,800 | (12,204) | -1.05% | 5.09% | 1.32% |
| Education - Culture | 1,398,579 | 1,453,265 | 1,503,905 | | 1,503,905 | 50,640 | 3.48% | 6.69% | 1.73% |
| Conservation & Development | 600,151 | 626,021 | 636,900 | | 636,900 | 10,879 | 1.74% | 2.83% | 0.73% |
| Miscellaneous | 298,811 | 323,412 | 343,814 | | 343,814 | 20,402 | 6.31% | 1.53% | 0.40% |
| TOTAL TOWN | 21,029,106 | 21,494,682 | 22,007,601 | 481,377 | 22,488,978 | 994,296 | 4.63% | 100.00% | 25.84% |
| BOARD OF EDUCATION | | | | | | | | | |
| Salaries | 32,033,762 | 33,581,445 | 33,581,807 | | 33,581,807 | 362 | 0.00% | 60.92% | 38.58% |
| Employee Benefits | 7,877,790 | 8,278,529 | 8,743,144 | | 8,743,144 | 464,615 | 5.61% | 15.86% | 10.05% |
| Purchased Prf & Tech Services | 732,439 | 856,534 | 952,005 | | 952,005 | 95,471 | 11.15% | 1.73% | 1.09% |
| Property Services | 968,808 | 771,691 | 769,489 | | 769,489 | (2,202) | -0.29% | 1.40% | 0.88% |
| Other Purchased Services | 5,365,021 | 5,659,251 | 5,785,758 | | 5,785,758 | 126,507 | 2.24% | 10.50% | 6.65% |
| General Supplies & Utilities | 2,505,937 | 2,448,047 | 2,519,002 | | 2,519,002 | 70,955 | 2.90% | 4.57% | 2.89% |
| Equipment | 891,565 | 257,605 | 379,389 | | 379,389 | 121,784 | 47.28% | 0.69% | 0.44% |
| Fees & Memberships | 68,461 | 49,984 | 67,405 | | 67,405 | 17,421 | 34.85% | 0.12% | 0.08% |
| Cafeteria Operation | 1,059,084 | 1,297,474 | | 1,119,209 | 1,119,209 | (178,265) | -13.74% | 2.03% | 1.29% |
| Facility Use | 113,811 | 54,000 | | 56,500 | 56,500 | 2,500 | | 0.10% | 0.06% |
| Prepaid State & Fed. Grants | 942,356 | 975,994 | | 1,146,944 | 1,146,944 | 170,950 | 17.52% | 2.08% | 1.32% |
| TOTAL BOARD OF EDUCATION | 52,559,034 | 54,230,554 | 52,797,999 | 2,322,653 | 55,120,652 | 890,098 | 1.64% | 100.00% | 63.33% |
| SEWERS | | | | | | | | | |
| Operating Expense | 2,392,703 | 1,923,732 | | 1,962,071 | 1,962,071 | 38,339 | 1.99% | 100.00% | 2.25% |
| TOTAL SEWERS | 2,392,703 | 1,923,732 | | 1,962,071 | 1,962,071 | 38,339 | 1.99% | 100.00% | 2.25% |
| DEBT SERVICE | | | | | | | | | |
| Bonds | 3,858,788 | 3,647,490 | 3,300,940 | | 3,300,940 | (346,550) | -9.50% | 100.00% | 3.79% |
| Notes | | | | | | | | | |
| TOTAL DEBT SERVICE | 3,858,788 | 3,647,490 | 3,300,940 | - | 3,300,940 | (346,550) | -9.50% | 100.00% | 3.79% |
| OTHER FINANCING USES | | | | | | | | | |
| Capital Improvements | | | | | | | | | |
| Facilities | 1,617,542 | 1,620,637 | 2,384,587 | 928,969 | 3,313,556 | 1,692,919 | 104.46% | 79.53% | 3.81% |
| Equipment | 506,000 | 920,000 | 853,000 | | 853,000 | (67,000) | -7.28% | 20.47% | 0.98% |
| C.N.R.E.F. | 300,000 | 50,000 | | | | (50,000) | -100.00% | | |
| CAPITAL IMPROVEMENT PROGRAM | 2,423,542 | 2,590,637 | 3,237,587 | 928,969 | 4,166,556 | 1,575,919 | 60.83% | 100.00% | 4.79% |
| TOTAL EXPENDITURES | 82,263,173 | 83,887,095 | 81,344,127 | 5,695,070 | 87,039,197 | 3,152,102 | 3.76% | 100.00% | 100.00% |

Expenditures by Budget FY 2015/2016



Expenditures by Fund FY 2015/2016



EXPENDITURES

The Expenditures portion of this document has been separated on a fund basis and year-to-year comparisons made, where appropriate, to retain comparative continuity for the lay person. The Consolidated Annual Budget by Fund Type is located on Page II of the Budget Message.

TOWN OPERATING BUDGET

As indicated in the Town Manager's Budget Message, the adopted budget for Town Services represents an increase of 4.63% over the current appropriation of \$21,494,682. Town Operating Budget requests of Town Agencies and Departments totaled \$23,492,906 and were reduced \$1,003,928 by the Town Manager to \$22,488,978 (not including sewers). The Town Operating Budget is composed of three (3) major expenditure objects: Personal Services, Services and Supplies, and Capital Outlay. Tables comparing expenditure totals, and percentages of totals for fiscal year 2012/2013 – fiscal year 2015/2016 are provided below. Detailed analysis of these three expenditure objects occurs on the following pages.

COMPARISON OF GENERAL FUND - MAJOR EXPENDITURE OBJECTS

| EXPENDITURE OBJECT | FY 2012/2013 | FY 2013/2014 | FY 2014/2015 | FY 2015/2016 | \$ Inc/(Dec) | % Inc/-Dec |
|---------------------|---------------------|---------------------|---------------------|---------------------|------------------|--------------|
| Personal Services* | \$14,578,705 | \$15,211,928 | \$15,706,196 | \$16,544,701 | \$ 838,505 | 5.34% |
| Services & Supplies | 5,463,301 | 5,617,160 | 5,741,411 | 5,890,397 | 148,986 | 2.59% |
| Capital Outlay | 21,040 | 22,837 | 47,075 | 53,880 | 6,805 | 14.46% |
| TOTAL | \$20,063,046 | \$20,851,925 | \$21,494,682 | \$22,488,978 | \$994,296 | 4.63% |

* Does not include sewers.

PERCENTS OF TOTALS

| EXPENDITURE OBJECT | FY 2012/2013 | FY 2013/2014 | FY 2014/2015 | FY 2015/2016 |
|---------------------|--------------|--------------|--------------|--------------|
| Personal Services* | 72.66% | 72.95% | 73.07% | 73.57% |
| Services & Supplies | 27.23% | 26.94% | 26.71% | 26.19% |
| Capital Outlay | 0.11% | 0.11% | 0.22% | 0.24% |

* Percentages listed above are for General Fund expenditures only and will not match the percentages on C. 6, which includes both General Fund and Special Revenue Funds.

PERSONAL SERVICES

The total number of full-time employees remained at 106 positions however with a focus on Public Safety two previously ½ year funded police officer positions have been funded full year, one previously unfunded police officer position has been fully funded and the formerly contracted Animal Control Officer (ACO) has been hired as a part time employee by shifting funds from the operating budget to cover costs. The School Resource Officer remains authorized with the cost being supported by a \$76,000 offset from the BOE budget, net impact to Town’s budget remains \$16,945. Finally, Auto Allotments, formerly budgeted as part of the operating budget, have been characterized and budgeted as part of the personnel services budget beginning with the FY15/16 budget

| | Salary | Benefits | Total |
|--------------------------|------------------|-----------------|------------------|
| Police Officer +1040 hrs | \$31,409 | \$10,323 | \$41,732 |
| Police Officer +1040 hrs | \$32,534 | \$15,265 | \$47,799 |
| Police Officer +2080 hrs | \$65,262 | \$35,902 | \$101,164 |
| ACO +1300 hrs | \$40,483 | \$4,307 | \$44,790 |
| Auto Allotments | <u>\$27,543</u> | <u>\$4,114</u> | <u>\$31,657</u> |
| | \$197,231 | \$69,911 | \$267,142 |

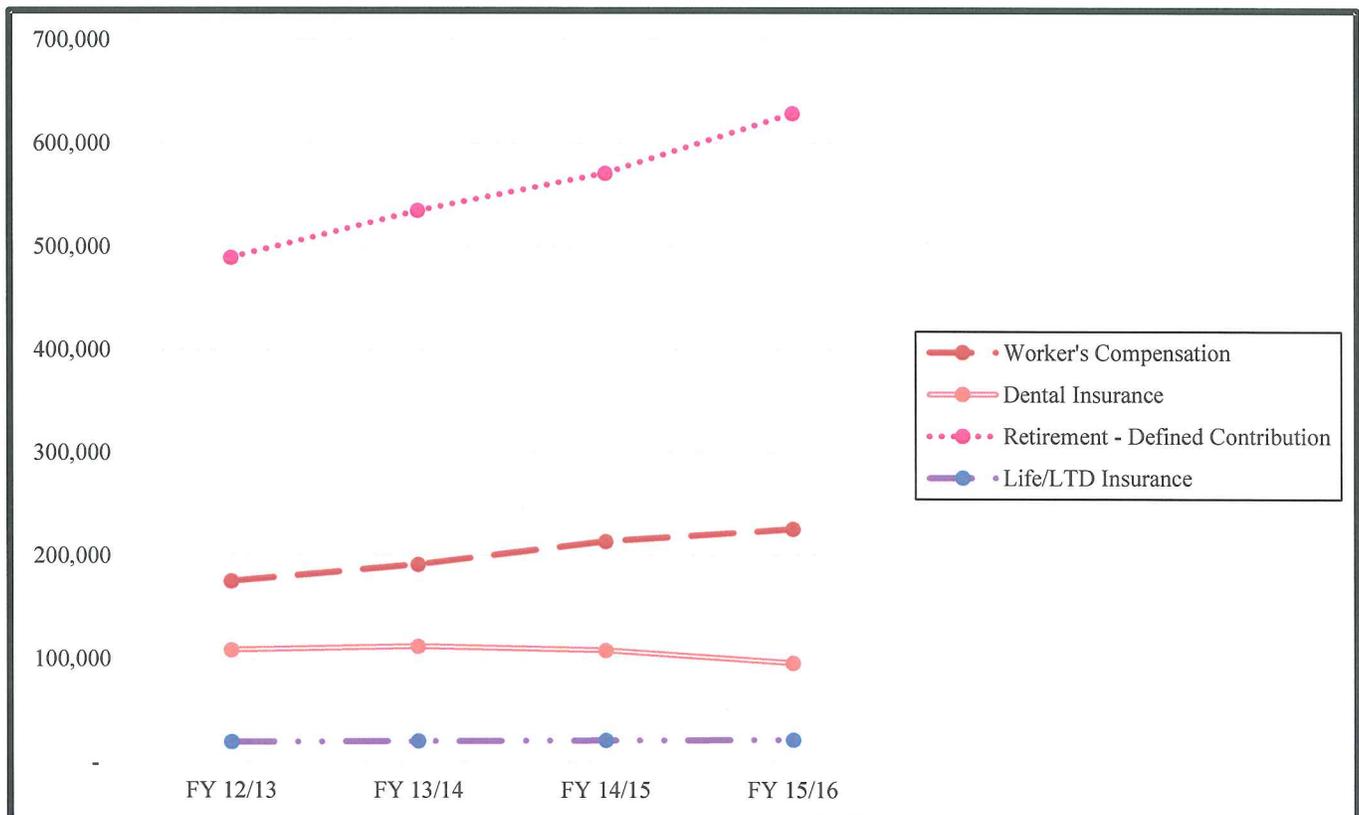
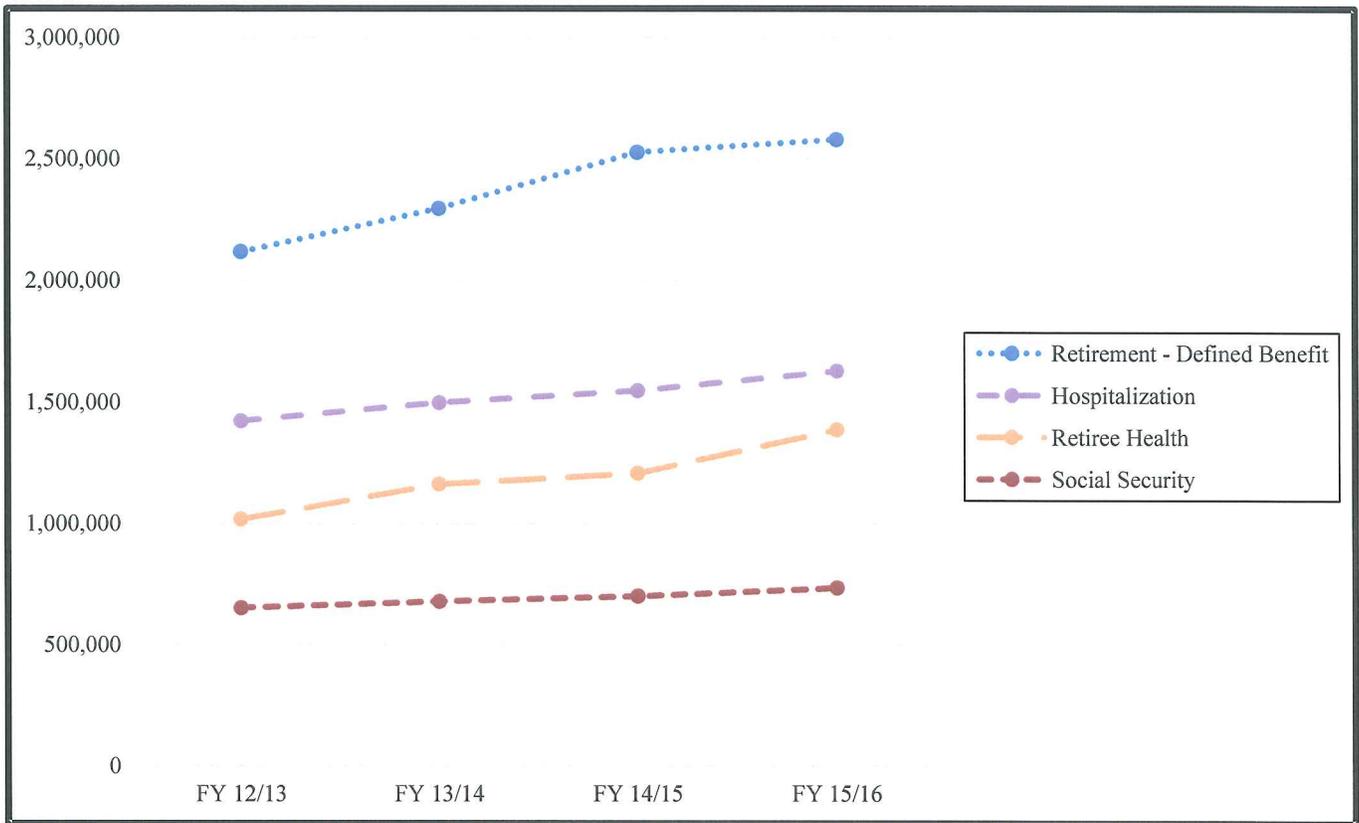
Overall, wages increased by \$444,607 as compared to fiscal year 2014/2015, representing a 4.77% increase. However, without the above funding changes relative to positions listed above, wages would have increased \$247,376 or 2.66%. A detailed analysis of personnel expenditures, including wages, salaries and benefits is presented on the following page. A listing of authorized full, permanent part-time, and temporary part-time positions can be found on Pages A.18, A.19 and A.20.

COMPARISON OF PERSONAL SERVICES - FISCAL YEARS 2012/2013 – 2015/2016

| | <u>FY</u> <u>2012/2013</u> | <u>FY</u> <u>2013/2014</u> | <u>FY</u> <u>2014/2015</u> | <u>FY</u> <u>2015/2016</u> | <u>\$</u> <u>Inc/(Dec)</u> | <u>%</u> <u>Inc/-Dec</u> |
|-------------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-----------------------------|
| Wages | | | | | | |
| General Government | \$1,334,621 | \$1,372,211 | \$1,424,256 | 1,431,073 | \$ 6,817 | 0.48% |
| Public Safety | 3,871,607 | 3,921,027 | 3,860,442 | 4,157,836 | 297,394 | 7.70% |
| Public Works | 1,794,202 | 1,829,218 | 1,956,348 | 2,058,828 | 102,480 | 5.24% |
| Health & Social Services | 113,100 | 116,468 | 119,934 | 123,388 | 3,454 | 2.88% |
| Recreation & Parks | 519,611 | 527,608 | 501,151 | 475,142 | (26,009) | -5.19% |
| Cultural/Education | 823,400 | 847,980 | 853,475 | 887,294 | 33,819 | 3.96% |
| Conservation & Development | 314,559 | 321,915 | 329,017 | 344,210 | 15,193 | 4.62% |
| Sub Total | \$8,771,100 | \$8,936,427 | 9,044,623 | 9,477,771 | 433,148 | 4.79% |
| Sewer Operations | 271,303 | 261,906 | 268,292 | 279,751 | 11,459 | 4.27% |
| Total Wages | <u>\$9,042,403</u> | <u>\$9,198,333</u> | <u>\$9,312,915</u> | <u>9,757,522</u> | <u>\$444,607</u> | <u>4.77%</u> |
| Employee Benefits | | | | | | |
| General Government | \$ 878,413 | \$ 943,813 | \$ 1,002,622 | 1,016,119 | \$ 13,497 | 1.35% |
| Public Safety | 2,625,134 | 2,819,113 | 2,976,974 | 3,301,840 | 324,866 | 10.91% |
| Public Works | 1,455,392 | 1,565,965 | 1,676,012 | 1,738,081 | 62,069 | 3.70% |
| Health & Social Services | 79,081 | 84,512 | 89,939 | 92,384 | 2,445 | 2.72% |
| Recreation & Parks | 242,374 | 258,958 | 274,378 | 264,728 | (9,650) | -3.52% |
| Cultural/Education | 336,845 | 364,886 | 386,200 | 402,751 | 16,551 | 4.29% |
| Conservation & Development | 223,366 | 238,254 | 255,448 | 251,027 | (4,421) | -1.73% |
| Sub Total | \$ 5,840,605 | \$ 6,275,501 | \$ 6,661,573 | 7,066,930 | \$405,357 | 6.09% |
| Sewer Operations | 197,278 | 218,280 | 234,407 | 232,407 | (2,000) | -0.85% |
| Total Employee Benefits | <u>\$ 6,037,883</u> | <u>\$ 6,493,781</u> | <u>\$ 6,895,980</u> | <u>7,299,337</u> | <u>\$403,357</u> | <u>5.85%</u> |
| Total – Wages & Benefits | <u>\$15,080,286</u> | <u>\$15,692,114</u> | <u>\$16,208,895</u> | <u>17,056,859</u> | <u>\$847,964</u> | <u>5.23%</u> |

The \$444,607 increase in Wages reflects the above mentioned newly funded Public Safety positions, hourly increases for non-organized personnel, classification adjustments, step increases and auto allotments. The Town is entering into labor negotiations with IBPO Local 541 representing Police employees effective January 2015. The Town has previously negotiated a 2.60% increase for Public, and a 2.25% increase for Dispatcher bargaining units.

Benefit Rate Changes FY 12/13– FY 15/16



COMPARISON OF WAGE CHANGES & BENEFIT RATE CHANGES

| | FY <u>2012/2013</u> | FY <u>2013/2014</u> | FY <u>2014/2015</u> | FY <u>2015/2016</u> | \$ <u>Inc/(Dec)</u> | % <u>Inc-/Dec</u> |
|---------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------|
| Social Security | \$ 652,313 | \$ 678,532 | \$ 700,326 | 734,398 | \$ 34,072 | 4.87 % |
| Retirement Defined Benefit * | 2,119,020 | 2,297,723 | 2,528,989 | 2,581,422 | 52,433 | 2.07% |
| Retirement Defined Contribution | 489,378 | 534,701 | 570,922 | 628,618 | 57,696 | 10.11% |
| Hospitalization | 1,422,267 | 1,496,611 | 1,546,575 | 1,626,613 | 80,038 | 5.18% |
| Dental Insurance | 108,883 | 112,327 | 108,203 | 96,051 | (12,152) | -11.23% |
| Workers' Compensation | 175,722 | 191,792 | 213,895 | 225,779 | 11,884 | 5.56% |
| Life/LTD Insurance | 19,913 | 20,610 | 21,113 | 21,578 | 465 | 2.20% |
| Retiree Health**/ *** | 1,017,387 | 1,161,485 | 1,205,957 | 1,384,878 | 178,921 | 14.84% |
| Total Benefits | 6,037,883 | 6,493,781 | 6,895,980 | 7,299,337 | 403,357 | 5.85% |
| Wages | 9,042,355 | 9,198,333 | 9,312,915 | 9,757,522 | 444,607 | 4.77% |
| Total Benefits and Wages | 15,081,238 | 15,692,114 | \$16,208,895 | \$17,056,859 | \$847,964 | 5.23% |
| Total Town/Sewer Budgets**** | \$21,815,572 | \$22,659,344 | \$23,418,414 | \$24,451,049 | \$1,032,635 | 4.41% |

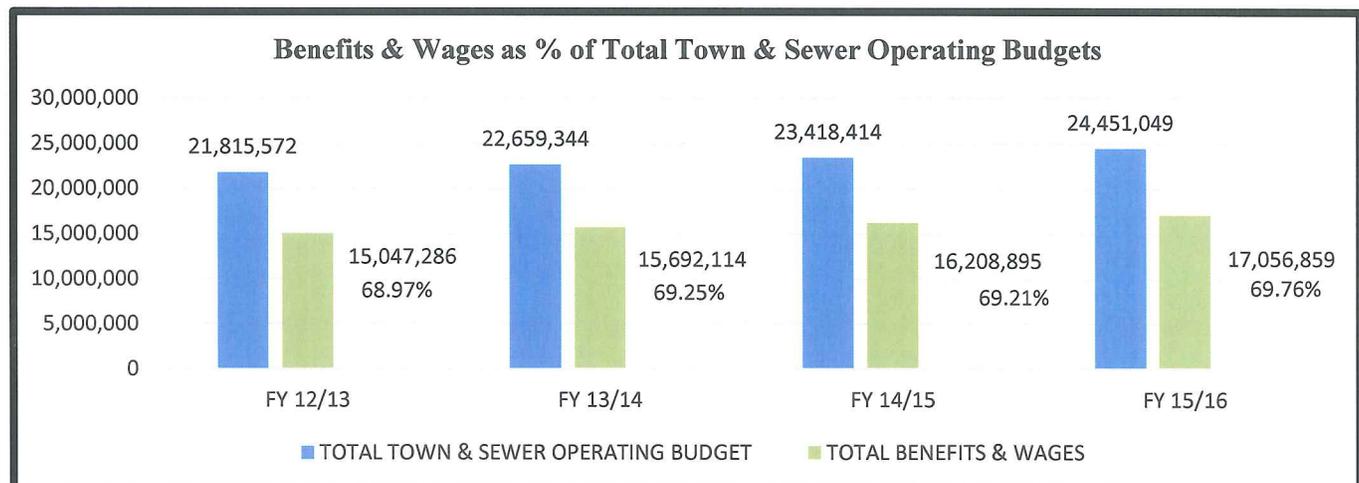
* In fiscal year 2012/2013, an additional \$60,000 was funded from Fund Balance Assigned for Pension (FBAP); total ARC was funded at actuarially recommended level of \$2,179,020. In fiscal year 2013/2014, an additional \$120,000 was funded from FBAP; total ARC was funded at actuarially recommended level of \$2,367,723 and funding of \$50,000 for actuarial and financial consultant services. In fiscal year 2014/2015, an additional \$132,500 is funded from FBAP; total ARC funding at actuarially recommended level of \$2,611,489 and funding of \$50,000 for actuarial and financial consultant services. In fiscal year 2015/2016, an additional \$187,500 is funded from FBAP; total ARC funding at actuarially recommended level of \$2,718,922 and funding of \$50,000 for actuarial and financial consultant services.

** In fiscal year 2012/2013, an additional \$50,000 was funded from Fund Balance Assigned for OPEB (FBAO); total OPEB contribution was funded at actuarially recommended level of \$375,000. In fiscal year 2013/2014, an additional \$100,000 was funded from FBAO; total OPEB contribution was funded at actuarially recommended level of \$500,000. In fiscal year 2014/2015, an additional \$100,000 is funded from FBAO; total OPEB contribution is funded at actuarially recommended level of \$625,000. In fiscal year 2015/2016, an additional \$225,000 is funded from FBAO; total OPEB contribution is funded at actuarially recommended level of \$750,000.

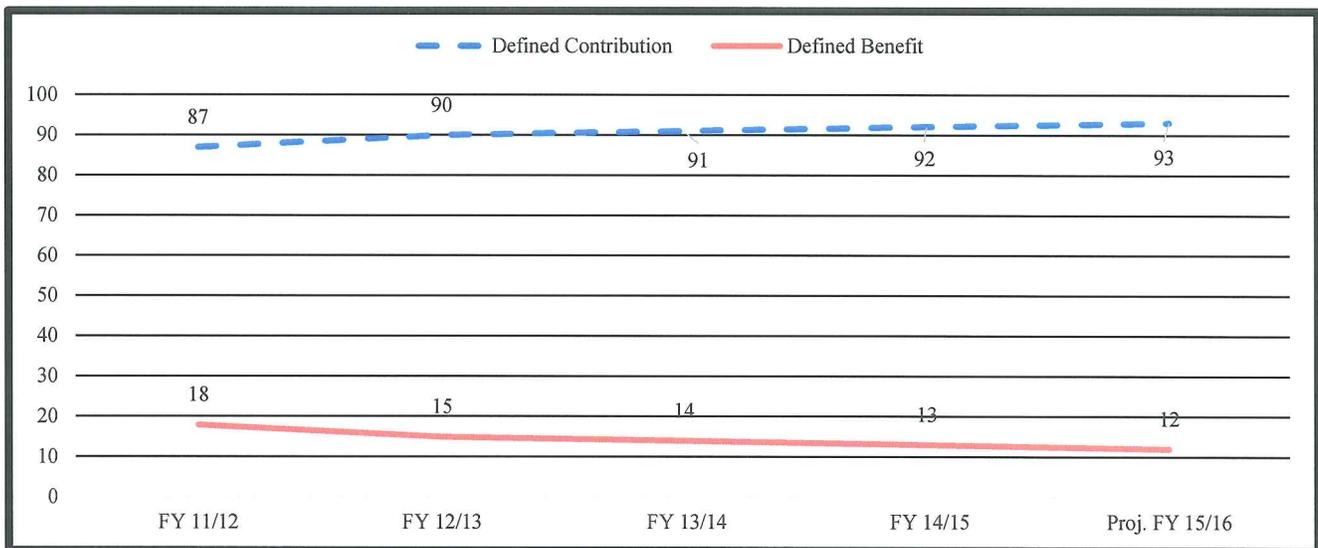
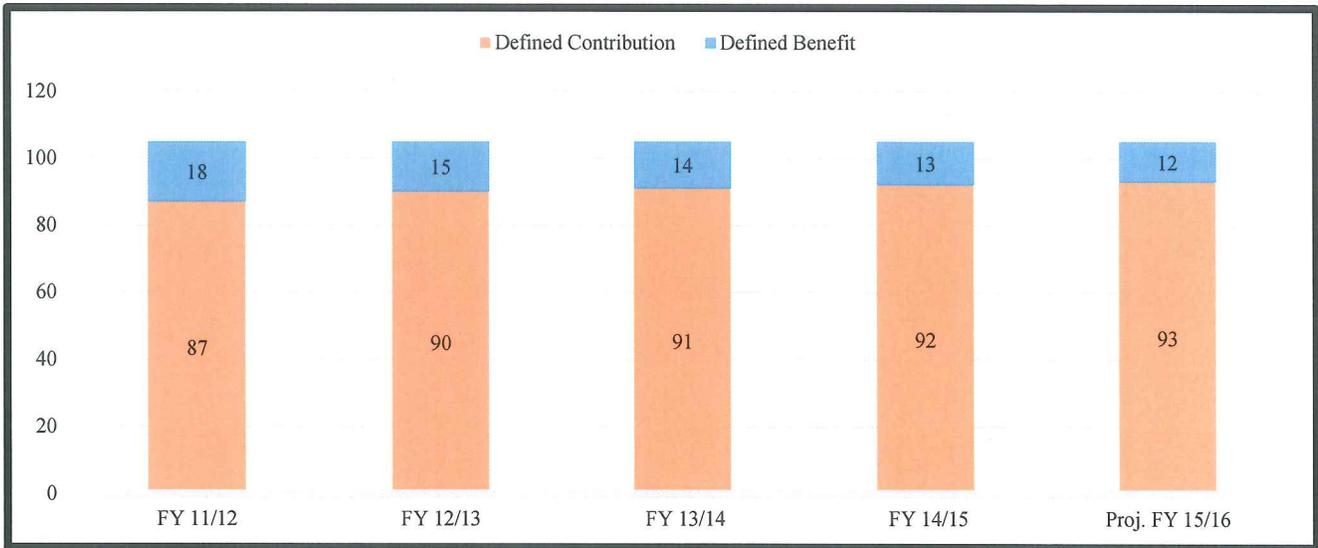
*** Of the \$1,017,387 in fiscal year 2012/2013, \$325,000 was Post Retiree Medical Benefit Trust Fund (PRMBT) and \$692,387 was net cost of current Retiree Health costs. Of the \$1,161,485 in fiscal year 2013/2014, \$400,000 was PRMBT Fund and \$761,485 was net current retiree cost. Of the \$1,205,957 in fiscal year 2014/2015, \$525,000 is PRMBT Fund and \$680,957 is net current retiree cost. (Total net current retiree cost is \$787,832 reduced by \$106,875 final balance of ERRP funding.). Of the \$1,384,878 in fiscal year 2015/2016, \$525,000 is PRMBT Fund and \$859,878 is net current retiree cost.

**** Percentages listed above include both General Fund and Special Revenue Funds and will not match the percentages on C. 3, which only include General Fund expenditures.

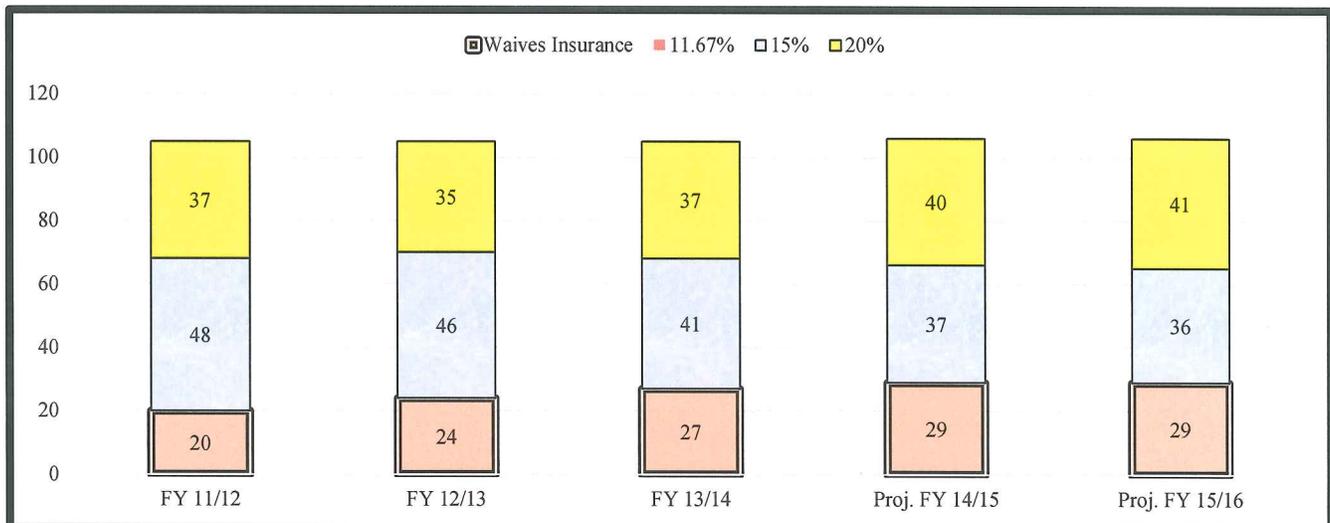
The increase in the Retirement Defined Benefit was based upon recommendation of the actuaries for estimated 2015 contributions as well as the Town reducing the expected interest assumption by .125% to a revised 7.375%. All current Town employees contribute 15% - 20% toward their healthcare coverage. All new hires for the Police, Dispatchers, Non-Organized and Public Works employees contribute 20% toward both health and dental care. As a result of the Town's and its consultants' proactive management efforts, life insurance, long-term disability, and dental have stabilized significantly. Also, in concert with our mutual consultant, the Town continues to team with the Avon Schools administration to mitigate and monitor escalating health care costs as well as Patient Protection and Affordable Care Act impacts. The Town's OPEB Contribution will continually increase by \$125,000 over the next several years, per recommendations from the Town's actuary.



Employees on Defined Contribution and Defined Benefit Plans from FY 2011/2012– FY 2015/2016



Healthcare Coverage - Effective 7/1/2011 all participating employees contribute either 15% or 20% to health insurance. Twenty seven employees currently waive medical coverage from the Town and are covered through spousal or other insurance.



Employee benefits have increased by \$403,357 or 5.85%. However, without the previously mentioned funding changes to several full-time positions on C. 3, benefits would have increased by \$333,446 or 4.84%. The actual increase is caused by a number of factors, including increased contribution to the defined benefit plan largely due to market experience and change in the interest rate assumption, increased defined contribution plan participation as well as increased funding of the actuarially determined OPEB contribution.

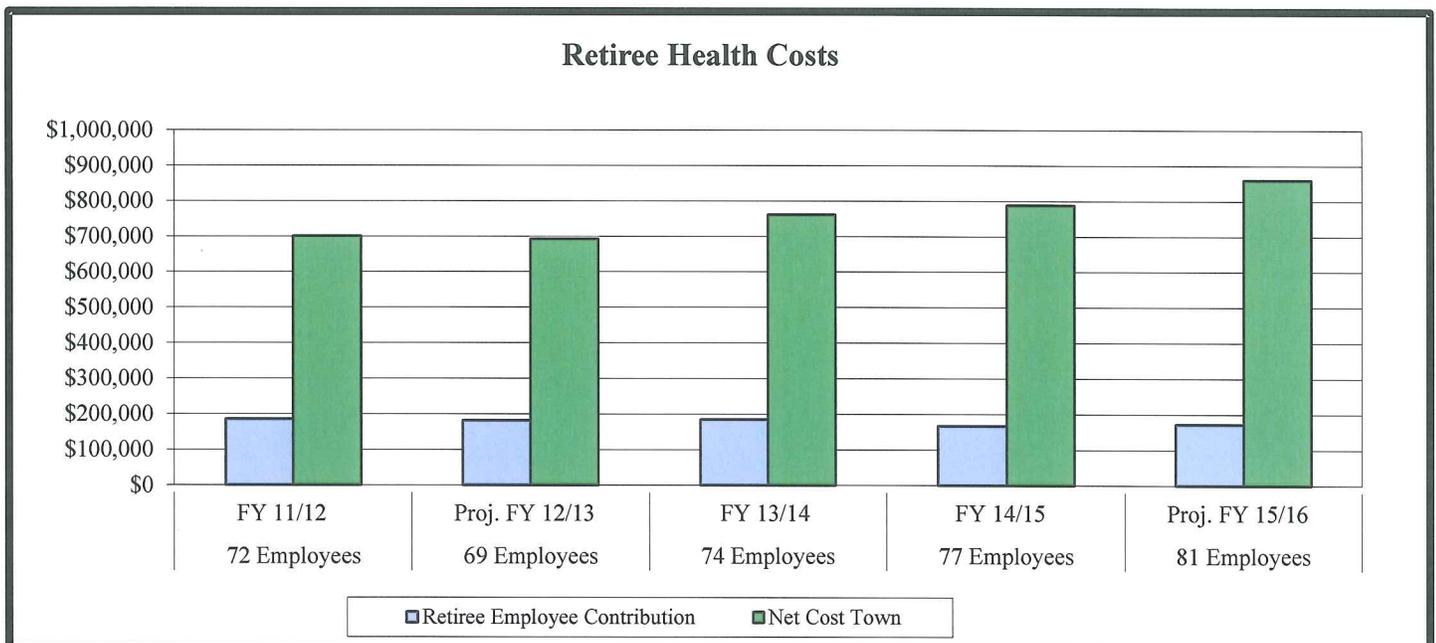
The Town's Workers Compensation premium has increased based on several lost-time incidents. The Town's overall Workers' Compensation remains low compared to other Municipalities, as pro-active risk management administration and employee safety practiced by Town employees have had a beneficial impact.

Retiree Health (\$1,384,878) is accounted for in the following manner:

1. \$525,000 is for a portion of the actuarially determined contribution of \$750,000 by the General Fund and Sewer Fund to the Post-Retirement Medical Benefit Trust Fund. The balance of \$225,000 is funded from the fund balance assigned to OPEB.
2. \$859,878 is budgeted for the Town's contribution for current retiree health costs. In fiscal year 2014/2015, \$680,957 was budgeted which was reduced from \$787,832 due to final availability of \$106,875 in ERRP funds.

RETIREE HEALTH, HEART AND HYPERTENSION COSTS

| | 2011/2012 | 2012/2013 | 2013/2014 | 2014/2015 | <u>Proj.</u> <u>2015/2016</u> |
|-------------------------------|-----------|-----------|-----------|-----------|----------------------------------|
| Number of Retired Employees | | | | | |
| Receiving Health Insurance | 72 | 69 | 74 | 77 | 81 |
| Gross Cost | \$886,089 | \$874,715 | \$946,472 | \$954,737 | 1,031,835 |
| Retired Employee Contribution | \$185,849 | \$182,328 | \$184,987 | \$166,905 | 171,957 |
| Net Town Cost | \$700,240 | \$692,387 | \$761,485 | \$787,832 | 859,878 |
| Number of Employees/Retirees | | | | | |
| Receiving H & H Benefits | 1 | 1 | 2 | 2 | 0 |
| Annual Cost of H & H Benefits | \$10,000 | \$186,513 | \$15,000 | \$54,270 | \$0 |



SERVICES AND SUPPLIES

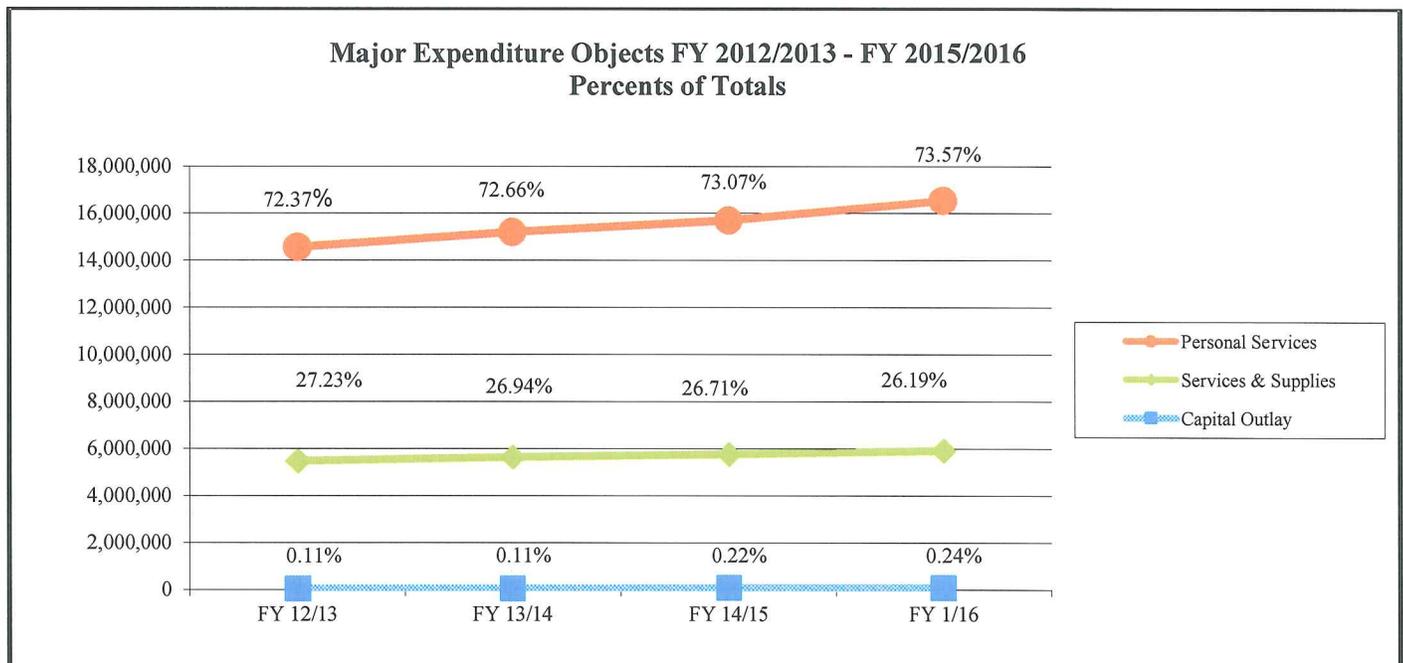
The Services and Supplies portion of the Town's municipal budget totals \$5,890,397 for fiscal year 2015/2016, an increase of \$148,986 (2.59%) over the fiscal year 2014/2015 Services and Supplies budget of \$5,741,411. Major increases over \$10,000 include:

| Major Increases | FY 2014/2015 | FY 2015/2016 | \$ Inc/(Dec) | % Inc-/Dec |
|------------------------------------|---------------------------|---------------------------|-------------------------|----------------------|
| PW Buildings & Grounds – Buildings | \$ 192,532 | \$ 247,805 | \$ 55,273 | 28.71% |
| PW Buildings & Grounds – Land | 183,650 | 209,250 | 25,600 | 13.94% |
| Fire Fighting – Hydrant Rentals | 599,826 | 648,455 | 48,629 | 8.11% |
| Fire Fighting – Town Organizations | 42,672 | 62,300 | 19,628 | 46.00% |
| Municipal Insurance | 241,402 | 251,714 | 10,312 | 4.27% |
| PW Roadways – Parts & Repairs | 85,000 | 95,000 | 10,000 | 11.76% |
| Claims & Losses – Services Other | 15,000 | 25,000 | 10,000 | 66.67% |
| Total | <u>\$1,360,082</u> | <u>\$1,539,524</u> | <u>\$179,442</u> | <u>13.19%</u> |

CAPITAL OUTLAY

The third major category of Town expenditure is Capital Outlay. This includes capital equipment or facilities improvements of \$20,000 or less and a life expectancy of less than five (5) years. Expenditures adopted for fiscal year 2015/2016 total \$53,880, an increase of \$6,805 (14.46%) from fiscal year 2014/2015. Major expenditures over \$1,200 include:

| Major Increases | FY 2014/2015 | FY 2015/2016 | \$ Inc/(Dec) | % Inc-/Dec |
|--|-----------------------|------------------------|------------------------|-----------------------|
| Police Administration – Other Equipment | \$ 0 | \$11,700 | 11,700 | 100.00% |
| Recreation Activities – Equipment | 1,800 | 3,600 | 1,800 | 100.00% |
| Criminal Investigation – Fixed Equipment | 0 | 1,200 | 1,200 | 100.00% |
| Criminal Investigation – Other Equipment | 0 | 1,200 | 1,200 | 100.00% |
| Total | <u>\$1,800</u> | <u>\$17,700</u> | <u>\$15,900</u> | <u>883.33%</u> |



SCHOOL OPERATING BUDGET

The Board of Education accounting system is mandated by the State of Connecticut. The Board of Education is required to submit their budget to the Town Council no later than February 15.

| Account/Expenditures General Fund | 2012/2013 * Budgeted | 2013/2014 * Budgeted | 2014/2015 * Budgeted | 2015/2016 * Recommended |
|--|---------------------------------|---------------------------------|---------------------------------|------------------------------------|
| Salaries | \$ 31,254,558 | \$ 33,068,813 | \$33,581,445 | \$33,581,807 |
| Employee Benefits | 7,453,901 | 7,961,006 | 8,278,529 | 8,743,144 |
| Purchased Professional & Tech Services | 1,147,175 | 831,715 | 856,534 | 952,005 |
| Property Services | 641,298 | 763,538 | 771,691 | 769,489 |
| Other Purchased Services | 4,890,441 | 4,940,141 | 5,659,251 | 5,785,758 |
| General Supplies & Utilities | 2,316,904 | 2,498,064 | 2,448,047 | 2,519,002 |
| Equipment | 663,504 | 244,053 | 257,605 | 379,389 |
| Fees & Memberships | 57,323 | 58,756 | 49,984 | 67,405 |
| SUBTOTAL GENERAL FUND | <u>\$48,425,104</u> | <u>\$50,366,086</u> | <u>\$51,903,086</u> | <u>\$52,797,999</u> |
| Special Revenue Fund | | | | |
| Cafeteria Operation | \$ 1,309,960 | \$ 1,370,715 | \$1,297,474 | \$1,119,209 |
| Prepaid State & Federal Grants | 982,667 | 1,038,185 | 975,994 | 1,146,944 |
| Use of School Facilities | 69,375 | 54,000 | 54,000 | 56,500 |
| Miscellaneous | 85,138 | | | |
| | <u>\$ 2,447,140</u> | <u>\$ 2,462,900</u> | <u>2,327,468</u> | <u>2,322,653</u> |
| Total Special Revenue Fund | | | | |
| | <u>50,872,244</u> | <u>\$52,828,986</u> | <u>\$54,230,554</u> | <u>\$55,120,652</u> |
| TOTAL ALL FUNDS | | | | |

* Please note that a change in budgeting was implemented for 2012/2013

SEWER OPERATING BUDGET

The \$1,962,071 for the operation and maintenance of the sewer system is offset by revenues from the Special Revenues Fund. The \$1,962,071 budget includes \$512,158 in Personal Services and \$1,064,274 in Supplies and Services, of which the majority is for treatment contracts with the Towns of Farmington, Simsbury, and Canton. The Sewer Operating Budget has increased \$38,339 (1.99%).

CAPITAL & DEBT SERVICE BUDGETS - CAPITAL BUDGET

The Capital Improvement Program is a long-range list of capital projects that are proposed by the Town Council and Board of Education for the next ten years. The first five years are provided in detail; the second five-year period in summary fashion only. The first year of the program is called the Capital Budget.

The fiscal year 2015/2016 appropriation for Capital and Debt Service Budgets totals \$7,467,496, an increase of \$1,229,369 (19.71%) from the fiscal year 2014/2015 appropriation of \$6,238,127. For fiscal year 2015/2016, the Debt Service (principal and interest payments) on Bonds, Bond Anticipation Notes, and Short-Term Notes totals \$3,300,940, a decrease of \$346,550 (-9.5%).

The CNREF (Account 493) shows a decrease of \$50,000 from the fiscal year 2014/2015 appropriation of \$50,000. The Capital Equipment (Account 485.03) shows a decrease of \$67,000 (-7.28%) and the Capital Facilities (Account 485.01) shows an increase of \$1,692,919 (104.46%) from \$1,620,637 to \$3,313,556.

A Summary Schedule for the adopted Capital Improvement Program for the ensuing fiscal year and four subsequent fiscal years is included under the Capital Improvement section. A summary of Capital Budget and Debt Service Expenditures over the past four years, as well as those appropriated for fiscal year 2014/2015, are included in the charts below.

**CAPITAL BUDGET AND DEBT SERVICE EXPENDITURES
FY 2012/2013 - FY 2015/2016**

| FISCAL YEARS | Appropriated 2012/2013 | Appropriated 2013/2014 | Adopted 2014/2015 | Recommended 2015/2016 |
|------------------------------|-----------------------------------|-----------------------------------|------------------------------|----------------------------------|
| Debt Service: Long Term | \$4,546,338 | \$3,858,790 | \$3,647,490 | \$3,300,940 |
| Short Term | - | - | - | - |
| Sub-Total | \$4,546,338 | \$3,858,790 | \$3,647,490 | \$3,300,940 |
| Capital Improvement Program: | | | | |
| CNREF | \$ 75,000 | \$300,000 | \$ 50,000 | \$ 0 |
| Facilities | 797,783 | 1,607,297 | 1,620,637 | 3,313,556 |
| Equipment | 900,000 | 506,000 | 920,000 | 853,000 |
| Sub-Total | \$1,772,783 | \$2,413,297 | \$2,590,637 | \$4,166,556 |
| TOTAL | <u>\$6,319,121</u> | <u>\$6,272,087</u> | <u>\$6,238,127</u> | <u>\$7,467,496</u> |

