### CONSERVATION AND DEVELOPMENT

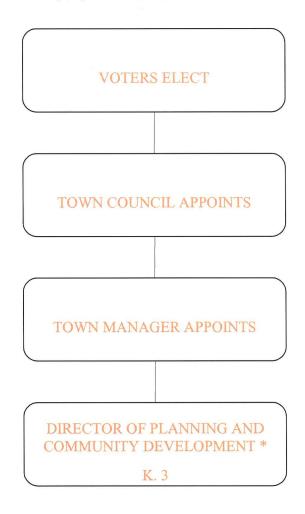
#### PROGRAM DESCRIPTION

Activities related to the regulation of community growth and development, including Planning, Zoning, Inland Wetlands and Natural Resources are included in this Department.

### PERSONNEL AND EXPENDITURES

	2010/	2011/	2012/	2013/	2014/	\$	%
	2011	2012	2013	2014	2015	Inc/(Dec)	Inc/-Dec
Full-Time Positions	3	3	3	3	3	0	0.00%
Expenditures	\$543,816	\$560,190	\$577,030	\$600,860	\$626,021	\$25,161	4.19%

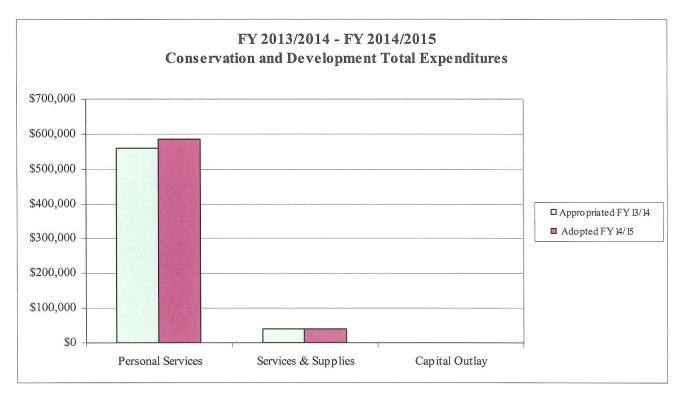
### CONSERVATION AND DEVELOPMENT ORGANIZATIONAL CHART



\* Acts as Inland Wetlands Enforcement Officer and Zoning Enforcement Officer

### ADOPTED BUDGET SUMMARY CONSERVATION AND DEVELOPMENT

	Appropriated	Requested	Adopted	I - /(ID - ) 0	T / T - 0/
Diamain a	FY 2013/2014	FY 2014/2015	FY 2014/2015	Inc/(Dec) \$	Inc/-Dec %
Planning	¢205 517	0412 514	0412 514	¢17.007	4.550/
Total Personal Services	\$395,517	\$413,514	\$413,514	\$17,997	4.55%
Total Services & Supplies	\$25,023	\$25,842	\$25,842	\$819	3.27%
Total Capital Outlay	\$0	\$0	\$0	\$0	-
Total Planning	\$420,540	\$439,356	\$439,356	\$18,816	4.47%
Zoning Board of Appeals					
Total Personal Services	\$15,163	\$15,504	\$15,504	\$341	2.25%
Total Services & Supplies	3,105	3,105	3,105	\$0	0.00%
Total Zoning Board of Appeals	\$18,268	\$18,609	\$18,609	\$341	1.87%
Natural Resources					
Total Services & Supplies	\$2,625	\$2,625	\$2,625	\$0	0.00%
Total Natural Resources	\$2,625	\$2,625	\$2,625	\$0	0.00%
Inland Wetlands					
Total Personal Services	\$149,489	\$155,447	\$155,447	\$5,958	3.99%
Total Services & Supplies	9,938	9,984	9,984	\$46	0.46%
Total Inland Wetlands	\$159,427	\$165,431	\$165,431	\$6,004	3.77%
<b>Total Personal Services</b>	\$560,169	\$584,465	\$584,465	\$24,296	4.34%
<b>Total Services and Supplies</b>	\$40,691	\$41,556	\$41,556	\$865	2.13%
Total Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total Conservation and Development	\$600,860	\$626,021	\$626,021	\$25,161	4.19%





### **471.01 PLANNING**

#### PROGRAM DESCRIPTION

The Division of Planning prepares plans, reports and recommendations in order to guide the future development of the community. The Department serves various Town agencies, civic groups, developers, and the general public by offering advice, interpreting and clarifying Town regulations, and explaining Town polices. The Planning and Zoning Commission helps to assure the orderly physical growth and development of the Town by establishing a Plan of Conservation and Development, as well as Zoning, Subdivision, and Aquifer Protection Regulations. The Director of Planning and Community Development serves as Staff to the Planning and Zoning Commission.

#### PROGRAM COMMENTARY

No new programs or significant line-item changes are reflected in the budget for fiscal year 2014/2015.

WORKLOAD MEASURES	2010/	2011/	2012/	Est. 2013/	•	
WORKLOAD MEASURES	2011	2012	2013	2014	2015	
Meetings						
Public Hearings	42	34	29	30	30	
Meetings	18	14	17	16	16	
Applications	53	57	48	50	50	
Subdivisions	3	2	8	6	6	
Special Exceptions	23	27	18	21	21	
Site Development Plans	13	16	14	14	14	
Regulation Changes	5	0	2	3	3	
Zone Changes	3	5	1	1	1	
Staff Approvals	6	7	5	5	5	
Miscellaneous			•			
Commercial/Industrial Site Plan						
Approvals – Sq. Footage	56,000	95,600	53,000	70,000	70,000	
Subdivision Lots Approved	10	2	19	50	10	
Total Residential Units Approved	10	8	19	114	10	
Acres of Open Space Acquired	18	22	1	12	6	
Fees in Lieu of Open Space	\$32,000	\$30,000	\$27,000	\$145,000	\$30,000	
Zoning Permits Issued	575	617	567	565	565	
Pages of Minutes	230	216	206	210	210	
Sign/Zoning Violations Investigated	174	149	140	140	140	
Temporary Sign Permits Issued	150	123	115	115	115	
PERSONNEL						
Full-time / Part-time	3 / 2	3 / 2	3 / 2	3 / 2	3/2	

#### PROGRAM OBJECTIVES

- Provide professional and technical expertise to land use regulatory boards, the general public, and design professionals
- Ensure compliance with Zoning, Subdivision and Aquifer Protection Regulations and the Plan of Conservation and Development
- Meet with applicants and consultants
- Organize and conduct regular staff meetings and coordinate the interdepartmental review of all land use applications
- Prepare staff reports/recommendations for land use boards
- Attend meetings and prepare meeting agendas, minutes and public legal notices

### PERFORMANCE MEASURES

The Planning Division's work is linked to two of the Town's long-term programmatic goals:

- To provide continuity in planning and development by using an approach toward guiding growth as it naturally occurs, rather than artificially blocking or stimulating development
- To ensure long-term fiscal stability and programmatic effectiveness by providing professional management of the Town's programs and finances

In support of these goals, the Division seeks to:

- Process 100% of all applications such that there are no appeals on grounds related to procedural defects.
- Administer Town land use regulations in a manner that balances the need for housing, transportation, and economic growth with private property rights, resulting in an overall quality of life ranked good/excellent by 95% of residents.

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR TO DATE	ESTIMATED FY 2014	DEPT REQ FY 2015	Manager Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
PERSONAL SERVIC	CES									
WAGES & SALARIES	213990	217308	.00	217308	222111	222111	222111	222111	4803	2
EMPLOYEE BENEFITS	168729	177652	.00	177652	199803	190835	190835	190835	13183	7
	582	557	.00	557	568	568	568	568	11	2
TOTAL PERSONAL SERVICES	383301	395517	.00	395517	422482	413514	413514	413514	17997	5
SERVICES & SUPF										
AUTO ALLOWANCE	3900	3900	.00	3900	3900	3900	3900	3900	0	0
TRAVEL & MEETING EXPENSE	1869	2150	.00	2150	2150	2150	2150	2150	0	0
ADVERTISING	3376	3000	.00	3000	3000	3000	3000	3000	0	0
MEMBERSHIP FEES	90	610	.00	610	610	610	610	610	0	0
BOOKS & PERIODICALS	56	200	.00	200	200	200	200	200	0	0
RECRUITMENT & TRAINING	2132	2400	.00	2400	2400	2400	2400	2400	0	0
UTILITIES	634	700	.00	1400	1400	700	700	700	0	0
CONTRACTUAL SERVICES & PRINT	1167	4500	.00	4500	6500	4500	4500	4500	0	0
RENTALS	1987	1800	.00	1800	1800	1800	1800	1800	0	0
EQUIPMENT OPERATION & MAIN	2522	3663	.00	3663	4570	4482	4482	4482	819	22
POSTAGE	403	1100	.00	1100	1100	1100	1100	1100	0	0
MATERIALS & SUPPLIES	1018	1000	.00	1000	1000	1000	1000	1000	0	0
TOTAL SERVICES & SUPPLIES	19154	25023	.00		28630	25842	25842	25842	819	3
CAPITAL OUTLAY										
OFFICE FOUNDWENT		_					_			
OFFICE EQUIPMENT	0	0	.00	0	1600	0	0	0	0	100
TOTAL CAPITAL OUTLAY	0	0	.00	0	1600	0	0	0	0	100
TOTALS FOR PLANNING	402455	420540	.00	421240	452712	439356	439356	439356	18816	4

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR TO DATE	ESTIMATED FY 2014	DEPT REQ FY 2015	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
PERSONAL SERVICES	••									
WAGES & SALARIES										
01 7101 51011 REG FULL TIME 01 7101 51012 REG PART TIME	213990	217308		217308	222111	222111	222111	222111	4803	2
	213990	217308	.00	217308	222111	222111	222111	222111	4803	2
EMPLOYEE BENEFITS										
01 7101 51031 FICA 01 7101 51032 RETIREMENT 01 7101 51033 HOSPITALIZATION 01 7101 51034 DENTAL INS 01 7101 51038 DEFINED CONTRIBU 01 7101 51038 DEFINED CONTRIBU 01 7101 51039 RETIREE HEALTH \$525,000 BUDGETED FOR A PORTION OF GASB RECOMMENT FUNDING LEVEL. CURRENT ACTIVE RETIREE BENEFITS \$1,412,832 FOLLOWS: GEN GOVERNMENT \$218,036 PUBLIC SAFETY \$643,060 PUBLIC WORKS \$376,772 HLTH & SOC SERV \$ 15,520 REC & PARKS \$101,984 CULTURAL & ED \$ 26,421 CONS & DEV \$ 31,039	16858 76378 51884 3560 44 8834 11171	16251 81315 55325 4276 48 7738 12699		16251 81315 55325 4276 48 7738 12699	16992 94188 60257 4276 54 9003 15033	16992 89499 57856 4276 54 9003 13155	16992 89499 57856 4276 54 9003 13155	16992 89499 57856 4276 54 9003 13155	741 8184 2531 6 1265 456	5 10 5 13 16 4
	168729	177652	.00	177652	199803	190835	190835	190835	13183	7
01 7101 51040 LIFE/LTD INSURAN	582	557		557	568	568	568	568	11	2
TOTAL PERSONAL SERVICES	383301	395517	.00	395517	422482	413514	413514	413514	17997	5

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR TO DATE	ESTIMATED FY 2014	DEPT REQ FY 2015	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
SERVICES & SUPPLIE										
AUTO ALLOWANCE										
01 7101 52101 ANNUAL ALLOTMENT \$2,600 FOR TOWN PLANNER \$1,300 FOR ENV. CONSERV. COMPLIANCE OFFICER	3900	3900		3900	3900	3900	3900	3900		
TRAVEL & MEETING EXPENSE										
01 7101 52111 MILEAGE & TOLLS 01 7101 52112 LODGING 01 7101 52113 MEALS	719 800 350	1000 800 350		1000 800 350	1000 800 350	1000 800 350	1000 800 350	1000 800 350		
	1869	2150	.00	2150	2150	2150	2150	2150	0	0
ADVERTISING										
01 7101 52122 ADVERTISING-LEGA	3376	3000		3000	3000	3000	3000	3000		
MEMBERSHIP FEES										
01 7101 52131 FEES-PROFESSIONA 01 7101 52132 FEES-STATE OR RE	90	500 110		500 110	500 110	500 110	500 110	500 110		
••••	90	610	.00	610	610	610	610	610	0	0
BOOKS & PERIODICALS										
01 7101 52141 BOOKS & PERIODIC	56	200		200	200	200	200	200		
RECRUITMENT & TRAINING										
01 7101 52155 PROFESSIONAL DEV INCLUDES TRAINING FOR STAFF AND COMMISSION INCLUDES GIS TRAINING, CAZEO CERTIFICATION. TRAINING FOR WETLAND AGENT, AND CONTINUING EDUCATION REQUIREMENTS FOR PLANNER - AICP	2132	2400		2400	2400	2400	2400	2400		

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR TO DATE	ESTIMATED FY 2014	DEPT REQ FY 2015	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
UTILITIES										
01 7101 52176 TELEPHONE INCREASE REQUESTED FOR NE NEW PHONE FOR PLANNING SPECIALIST (TOWN MANAGER REDUCED)	634	700		1400	1400	700	700	700		
CONTRACTUAL SERVICES & PRIN	TIN									
01 7101 52181 PRINTING PRINTING ZONING MAP, ZONING REGULATIONS SUBDIVISION REGULATIONS AND AQUIFER PROTECTION REGULATIONS		500		500	500	500	500	500		
01 7101 52184 SERVICE & CONSUL FUNDS ARE TO PAY FOR CONSULTANT SERVICES TO ASSIST THE PLANNING AND ZONING COMMISSION FOR THE REVIEW OF SPECIAL PROJECTS ADDITIONAL FUNDS RQUESTED TO PAY FOR FUTURE SCANNING OF ALL PZC FILES AND MAPS (TOWN MANAGER REDUCED)		4000		4000	6000	4000	4000	4000		
	1167	4500	.00	4500	6500	4500	4500	4500	0	0
RENTALS										
01 7101 52193 COPIER	1987	1800		1800	1800	1800	1800	1800		
EQUIPMENT OPERATION & MAIN										
01 7101 52205 OFFICE MACHINERY	750	750		750	750	750	750	750		

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR TO DATE	ESTIMATED FY 2014	DEPT REQ FY 2015	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
01 7101 52206 COMPUTER OPERATI PRO RATE SHARE OF ANNUAL: ADMINS ALPHA \$19,942; SMS/ALPHA \$ 1,420; TECH.SUPP. ALPHA \$48,990; NTWRK CONTRCT,WEB FILTER, MNGD SRVER BACKUP\$86,453; NTWRK REFLECTION \$ 1,940; WIN XP UPGD (25) \$12,000; ASSESS CAMA MAINTENANCE & WEB HOSTING \$ 6,600; AUC SUPPORT \$18,960; APD MANGD 180 \$17,637	422	663		663	820	732	732	732	69	10
01 7101 52207 GIS - GEOGRAPHIC GIS DEVELOPMENT REQUESTED BY IT COMMITTEE	1350	2250		2250	3000	3000	3000	3000	750	33
	2522	3663	.00	3663	4570	4482	4482	4482	819	22
POSTAGE										
01 7101 52221 POSTAGE	403	1100		1100	1100	1100	1100	1100		
MATERIALS & SUPPLIES										
01 7101 52231 OFFICE SUPPLIES 01 7101 52233 PHOTO 01 7101 52234 ENG & PLANNING	1018	1000		1000	1000	1000	1000	1000		
	1018	1000	.00	1000	1000	1000	1000	1000	0	0
TOTAL SERVICES & SUPPLIES	19154	25023	.00		28630	25842	25842	20042	010	
CAPITAL OUTLAY		23023	.00	-	20030	23042	23042	25842	819	3
OFFICE EQUIPMENT										
01 7101 53301 OFFICE FURNITURE 2 Used fire proofcabinets one for P&Z one for IWC (TOWN MANAGER REDUCED) 01 7101 53302 FIXED EQUIPMENT 01 7101 53309 OFFICE EQUIP-OTH					1600					
	0	0	.00	0	1600	0	0	0	0	100

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR TO DATE	ESTIMATED FY 2014	DEPT REQ FY 2015	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
TOTAL CAPITAL OUTLAY	0	0	.00	0	1600	0	0	0	0	100
TOTALS FOR PLANNING	402455	420540	.00	421240	452712	439356	439356	439356	18816	4

### TOWN OF AVON PERSONNEL WAGE ANALYSIS

ADOPTED:

JULY 1, 2013 TO JUNE 30, 2014

#ADOPTED: JULY 1, 2014 TO JUNE 30, 2015

NAME POSITION ACCOUNT NUMBER	DATE OF EMPLOY.	RANGE &STEP	HOURLY RATE	HOURS	BIWEEKLY SALARY	ANNUAL SALARY	RANGE HOURLY &STEP RATE	HOURS BIWER		ANNUAL SALARY
FUND: GENERAL FUND	) DE	EPARTME	NT: CONSE	RVATION & I	DEVELO DIV	ISION: PLA	NNING & ZONING	ACTIVITY: PL/	ANNINO	ì
PLANNING										
JAMES R SANSONE BLDG OFF / FIRE IN 710151011	05-Feb-1996 ISP # 0149 100 %	ō				1500.00  1500.00		.00		1500.00 1500.00
LINDA J SADLON PLANNING AIDE	13-Nov-2000 # 0407	) 8E	28.9141 29.5647	1875.00		2168.56 55433.81	8E 29.5647   8E 30.2299	1867.50	0	56454.34
710151011	100 %			1950.00		57602.37		1950.00		58893.43
DIR PLAN & COMM DE		) UP	59.9961 61.3461	1500.00		3599.77 92019.15	UP 61.3461 UP 62.7263	1182.00	4601 4704	4048.84 74142.49
710151011	80 %			1560.00		95618.92		1248.00		78191.33
JOHN E MCCAHILL PLAN & COMM DEV SF		5 UP	41.2386 42.1665	937.50	3162	1546.45 39531.09	UP 42.1665 UP 43.1153	933.75		1739.37 40258.91
710151011	50 %			975.00		41077.54		975.00		41998.28
SANDRA-JEAN R WALL CAD/GIS MANAGER 710151011	. 05-Jan-1987 # 0705 25 %	7 11E	40.1762 41.0802	468.75	3013 3081	753.30 19256.34	11E 41.0802   11E 42.0045	467.00	3081 3150	842.14 19616.10
10121011	20 h			487.50		20009.64	İ	487.50		20458.24
NEW DIRECTOR	01-Mar-2015 # 0774	5					UP 62.7263	312.00	0	19570.61
710151011	80 %						•	312.00		19570.61
CLERK 710151011	# 0811 100 %					1500.00  1500.00		.00		1500.00 1500.00
				A	 DOPTED	217308.47		ADOPTE	 D	222111.89

### **<u>471.03</u> ZONING BOARD OF APPEALS**

### PROGRAM DESCRIPTION

The Zoning Board of Appeals consists of five (5) regularly-elected members, and three (3) appointed alternate members. The powers and duties of the Zoning Board of Appeals are:

- 1. To hear and decide appeals on decisions of the Zoning Enforcement Officer.
- 2. To determine and vary the application of the Zoning Regulations in harmony with their general purpose and intent.
- 3. Serve as Agent for the State Motor Vehicle Department in conducting hearings and act on applications for limited and general repairers' licenses and locations thereof.

The Planning and Community Development Specialist serves as Staff to the Zoning Board of Appeals.

### PROGRAM COMMENTARY

No major changes are reflected in the budget for fiscal year 2014/2015.

### PERFORMANCE MEASURES

WORKLOAD MEASURES	2010/ 2011	2011/ 2012	2012/ 2013	Est. 2013/ 2014	Proj. 2014/ 2015
Meetings	7	8	10	8	9
Public Hearings	14	8	10	8	9
Applications Processed	14	17	17	15	17
Pages of Minutes	23	23	38	30	35

### BOARD OF FINANCE BUDGET-SUMMARY TOWN OF AVON BUDGET FOR 2015 AS OF 1 JULY 2014 ZONING BD OF APPEALS

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR TO DATE	ESTIMATED FY 2014	DEPT REQ FY 2015	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
		77 2017	10 0/112	11 2011	11 2013	MINO	7111101	ATROV	DEC	
PERSONAL SERVICE	S									
WAGES & SALARIES	5582	14070	.00	14070	14363	14363	14363	14363	293	2
EMPLOYEE BENEFITS	400	1057	.00	1057	1104	1104	1104	1104	47	4
	38	36	.00	36	37	37	37	37	1	3
TOTAL PERSONAL SERVICES	6020	15163	.00	15163	15504	15504	15504	15504	341	2
SERVICES & SUPPL	IES									
TRAVEL & MEETING EXPENSE	190	260	.00	260	260	260	260	260	0	0
ADVERTISING	2282	1800	.00	1800	1800	1800	1800	1800	0	0
MEMBERSHIP FEES	90	100	.00	100	100	100	100	100	0	0
BOOKS & PERIODICALS	70	70	.00	70	70	70	70	70	0	0
RECRUITMENT & TRAINING	15	275	.00	275	275	275	275	275	0	0
RENTALS	0	200	.00	200	200	200	200	200	0	0
EQUIPMENT OPERATION & MAIN	0	0	.00	0	800	0	0	0	0	100
POSTAGE	287	300	.00	300	300	300	300	300	0	0
MATERIALS & SUPPLIES	100	100	.00	100	100	100	100	100	0	0
TOTAL SERVICES & SUPPLIES	3034	3105	.00	3105	3905	3105	3105	3105	0	0
CAPITAL OUTLAY										
OFFICE EQUIPMENT	0	0	.00	0	0	0	0	0	0	100
TOTAL CAPITAL OUTLAY	0	0	.00	0	0	0	0	0	0	100
TOTALS FOR ZONING BD OF APP	9054	18268	.00	18268	19409	18609	18609	18609	341	2

	ZONING E	3D OF	APPEALS	

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR TO DATE	ESTIMATED FY 2014	DEPT REQ FY 2015	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
PERSONAL SERVICES										
WAGES & SALARIES										
01 7103 51011 REG FULL TIME 01 7103 51012 REG PART TIME	5582	14070		14070	14363	14363	14363	14363	293	2
01 7103 51014 TEMPORARY PART T										
	5582	14070	.00	14070	14363	14363	14363	14363	293	2
EMPLOYEE BENEFITS										
01 7103 51031 FICA 01 7103 51032 RETIREMENT 01 7103 51033 HOSPITALIZATION 01 7103 51034 DENTAL INS	396	1053		1053	1099	1099	1099	1099	46	4
01 7103 51036 WORK COMP	4	4		4	5	5	5	5	1	25
	400	1057	.00	1057	1104	1104	1104	1104	47	4
01 7103 51040 LIFE/LTD INSURAN	38	36		36	37	37	37	37	1	3
TOTAL PERSONAL SERVICES	6020	15163	.00	15163	15504	15504	15504	15504	341	2
SERVICES & SUPPLIE										
TRAVEL & MEETING EXPENSE										
01 7103 52111 MILEAGE & TOLLS		70		70	70	70	70	70		
01 7103 52112 LODGING	100	100		100	100	100	100	100		
01 7103 52113 MEALS	90	90		90	90	90	90	90		
	190	260	.00	260	260	260	260	260	0	0
ADVERTISING										
01 7103 52122 ADVERTISING-LEGA	2282	1800		1800	1800	1800	1800	1800		

## BOARD OF FINANCE BUDGET-DETAIL TOWN OF AVON BUDGET FOR 2015 AS OF 1 JULY 2014 ZONING BD OF APPEALS

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR I	ESTIMATED FY 2014	DEPT REQ FY 2015	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
. NENDEDOLIAD EFFO										
MEMBERSHIP FEES										
01 7103 52132 FEES-STATE OR RE MEMBERSHIP IN CT FEDERATION OF PLANNING AND ZONING AGENCIES	90	100		100	100	100	100	100		
BOOKS & PERIODICALS										
01 7103 52141 BOOKS & PERIODIC	70	70		70	70	70	70	70		
RECRUITMENT & TRAINING										
01 7103 52155 PROFESSIONAL DEV STAFF AND COMMISSION	15	275		275	275	275	275	275		
RENTALS										
01 7103 52193 COPIER		200		200	200	200	200	200		
EQUIPMENT OPERATION & MAIN										
01 7103 52205 OFFICE MACHINERY \$800 is requested to replace 2002 computer for Clerk to Zoning Board of Appeals (TOWN MANAGER REDUCED)					800					
POSTAGE										
01 7103 52221 POSTAGE	287	300		300	300	300	300	300		
MATERIALS & SUPPLIES										
01 7103 52231 OFFICE SUPPLIES 01 7103 52233 PHOTO	100	100		100	100	100	100	100		
	100	100	.00	100	100	100	100	100	0	0
TOTAL SERVICES & SUPPLIES	3034	3105	.00	3105	3905	3105	3105	3105	0	0
CAPITAL OUTLAY										
OFFICE EQUIPMENT										
01 7103 53309 OFFICE EQUIP-OTH										
TOTAL CAPITAL OUTLAY	0	0	.00	0	0	0	0	0	0	100

## BOARD OF FINANCE BUDGET-DETAIL TOWN OF AVON BUDGET FOR 2015 AS OF 1 JULY 2014 ZONING BD OF APPEALS

	SPENT	APPR0P	SPENT YEAR	ESTIMATED	DEPT REQ	MANAGE	R COUNCI	L FINANC	E INC/	%
ACCOUNT NUMBER	FY 2013	FY 2014	TO DATE	FY 2014	FY 2015	APPROV	APPROV	APPROV	DEC	
TOTALS FOR ZONING BD OF APP	9054	18268	.00	18268	19409	18609	18609	18609	341	2

### TOWN OF AVON PERSONNEL WAGE ANALYSIS

ADOPTED:

JULY 1, 2013 TO JUNE 30, 2014

ADOPTED:

JULY 1, 2014 TO JUNE 30, 2015

			UOLI I		JUNE 30, 2					JINE 30, 20	
NAME POSITION ACCOUNT NUMBER		RANGE &STEP	HOURLY RATE	HOURS	BIWEEKLY SALARY	ANNUAL SALARY	RANGE &STEP	HOURLY RATE	HOURS	BIWEEKLY SALARY	ANNUAL SALARY
UND: GENERAL FUND	DE	PARTMEI				ISION: PLAM			ACTIVITY	: ZONING	BD OF APPEALS
ZONING BD OF APPEA	<b>\</b>										
SHIRLEY C KUCIA	01-0ct-1984	8E	32.7960	12.00	0	393.55	8E	33.5339	12.00	0	402.41
UILDING OFFICE TEC	**		33.5339	378.00		12675.81	8E	34.2884	378.00	0	12961.02
710351012	100 %			390.00		13069.36	l		390.0	00	13363.43
						1000.00					1000.00
LERK	# 0811								. (	00	1000.00
710351012	100 %					1000.00					
				Α	 ADOPTED	14069.36			A[	OOPTED	14363.43

### 472.01 NATURAL RESOURCES

#### PROGRAM DESCRIPTION

The Natural Resources Commission conducts research, undertakes programs, and makes recommendations to the Town Council on matters affecting Avon's Natural Resources. The Commission is comprised of seven (7) members appointed by the Town Council. The Planning and Community Development Specialist serves as Staff to the Natural Resources Commission.

### **PROGRAM COMMENTARY**

No major changes.

### PROGRAM PERFORMANCE MEASURES

WORKLOAD MEASURES	2010/ 2011	2011/ 2012	2012/ 2013	Est. 2013/ 2014	Proj. 2014/ 2015
Regular Meetings	4	1	2	5	5
Special Meetings	1	1	2	1	1
Pages of Minutes	31	11	27	31	31
Street Tree Program # of Trees Sold	*0	*0	*0	*#	*#
Hazardous Waste Collection (# of households)	183	128	89	100	100

#### PROGRAM OBJECTIVES

- \* Conduct Street Tree Planting Program (not conducted due to economic decline)
- # Program to be discussed/determined by Commission
- Update Trail Information/Website
- Support Lower Farmington River and Salmon Brook Wild & Scenic Study
- Nominate & present Natural Resources Award
- Support Low Impact Development initiatives
- Support improvements to Rails to Trails
- Support Bicycle Plan & Design
- Review Tree Harvest Program

## BOARD OF FINANCE BUDGET-SUMMARY TOWN OF AVON BUDGET FOR 2015 AS OF 1 JULY 2014 NATURAL RESOURCES

	SPENT	APPR0P	SPENT YEAR	ESTIMATED	DEPT REQ	MANAGER	COUNCIL	FINANCE	INC/	%
ACCOUNT NUMBER	FY 2013	FY 2014	TO DATE	FY 2014	FY 2015	APPROV	APPROV	APPROV	DEC	
SERVICES & SUPP	LIES									
TRAVEL & MEETING EXPENSE	85	300	.00	300	300	300	300	300	0	0
ADVERTISING	0	50	.00	50	50	50	50	50	0	0
MEMBERSHIP FEES	1810	1810	.00	1810	1810	1810	1810	1810	0	0
BOOKS & PERIODICALS	0	50	.00	50	50	50	50	50	0	0
RECRUITMENT & TRAINING	225	225	.00	225	225	225	225	225	0	0
POSTAGE	121	100	.00	100	100	100	100	100	0	0
MATERIALS & SUPPLIES	9	90	.00	90	90	90	90	90	0	0
TOTAL SERVICES & SUPPLIES	2250	2625	.00	2625	2625	2625	2625	2625	0	0
TOTALS FOR NATURAL RESOURCE	2250	2625	.00	2625	2625	2625	2625	2625	0	0

NATURAL RESOURCES

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR TO DATE	ESTIMATED FY 2014	DEPT REQ FY 2015	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
SERVICES & SUPPLIE										
TRAVEL & MEETING EXPENSE										
01 7201 52111 MILEAGE & TOLLS 01 7201 52112 LODGING 01 7201 52113 MEALS	85	100 100 100		100 100 100	100 100 100	100 100 100	100 100 100	100 100 100		
•	85	300	.00	300	300	300	300	300	0	0
ADVERTISING										
01 7201 52129 ADVERTISING-OTHE MISC. FOR CONTESTS ETC. AND AWARDS PROGRAM.		50		50	50	50	50	50		
MEMBERSHIP FEES										
01 7201 52132 FEES-STATE OR RE CT ASSOC OF CONSERVATION COMMISSION - FARMINGTON RIVER WATERSHED ASSOCIATION	1810	1810		1810	1810	1810	1810	1810		
BOOKS & PERIODICALS										
01 7201 52141 BOOKS & PERIODIC		50		50	50	50	50	50		
RECRUITMENT & TRAINING										
01 7201 52155 PROFESSIONAL DEV	225	225		225	225	225	225	225		
POSTAGE										
01 7201 52221 POSTAGE	121	100		100	100	100	100	100		
MATERIALS & SUPPLIES										
01 7201 52231 OFFICE SUPPLIES	9	90		90	90	90	90	90		
TOTAL SERVICES & SUPPLIES	2250	2625	.00	2625	2625	2625	2625	2625	0	0
TOTALS FOR NATURAL RESOURCE	2250	2625	.00	2625	2625	2625	2625	2625	0	0



### 472.03 INLAND WETLANDS

#### PROGRAM DESCRIPTION

The Inland Wetlands Commission is responsible for developing and administering regulations adopted under the provisions of the State Inland Wetlands and Watercourses Act. The Commission, with assistance from the Department of Planning and Community Development, oversees regulated activities within wetland areas. The Commission is comprised of seven members appointed by the Town Council for four-year overlapping terms. The Inland Wetland Budget funds the operation of the Inland Wetlands Commission, a regulatory agency mandated by State Law and includes the staffing of the agency and related expenditures. The Planning and Community Development Specialist serves as Staff to the Inland Wetlands Commission.

#### PROGRAM COMMENTARY

Conservative projections were used in estimating revenues for fiscal year 2014/2015. No program changes were proposed.

#### PROGRAM PERFORMANCE MEASURES

WORKLOAD MEASURES	2010/ 2011	2011/ 2012	2012/ 2013	Est. 2013/ 2014	Proj. 2014/ 2015
Meetings	9	7	8	11	11
Public Hearings	0	0	3	1	1
Regular Meetings	8	7	8	11	11
Special Meetings	1	0	0	0	0
Enforcement Actions	1	1	1	1	1
Applications	13	6	8	10	10
Pages of Minutes	55	68	93	85	85
Active Sites Requiring Routine Inspections*	14	17	18	12	12
Conservation Restrictions # of Parcels/ # of Acres	1/3.48	0	1.1	2	2

<sup>\* &</sup>quot;Sites" include large projects such as Bridgewater Subdivision, Knoll Lane, Weatherstone Subdivision, Fairway Ridge, CREC School, Reflexite, and Avon Self Storage which have a number of lots and regulated activities.

### PROGRAM OBJECTIVES

- Meet with applicants and consultants
- Prepare professional reports
- Attend meetings
- Conduct inspections to ensure compliance
- Prepare meeting agendas, minutes and public legal notices
- Enforce regulations and conduct investigations as needed

## BOARD OF FINANCE BUDGET-SUMMARY TOWN OF AVON BUDGET FOR 2015 AS OF 1 JULY 2014 INLANDS WETLANDS

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR TO DATE	ESTIMATED FY 2014	DEPT REQ FY 2015	Manager Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
PERSONAL SERVIC	ES									
WAGES & SALARIES	 87272	90537	.00	90537	00540	00540	00540	00540	0000	0
EMPLOYEE BENEFITS	5514 <del>4</del>	58759	.00	58759	92543 66492	92543 62707	92543 62707	92543 62707	2006 3948	2 7
CH LOTEL DENET 173	201	193	.00	193	197	197	197	197	3946	2
TOTAL PERSONAL SERVICES	142617	149489	.00	149489	159232	155447	155447	155447	5958	4
SERVICES & SUPP										
AUTO ALLOWANCE	1300	1300	.00	1300	1300	1300	1300	1300	0	0
TRAVEL & MEETING EXPENSE	393	550	.00	550	550	550	550	550	0	0
ADVERTISING	888	750	.00	750	750	750	750	750	0	0
MEMBERSHIP FEES	1100	1200	.00	1200	1200	1200	1200	1200	0	0
BOOKS & PERIODICALS	0	50	.00	50	50	50	50	50	0	0
RECRUITMENT & TRAINING	200	200	.00	200	200	200	200	200	0	0
CONTRACTUAL SERVICES & PRINT	787	2500	.00	2500	2500	2500	2500	2500	0	0
RENTALS	0	300	.00	300	300	300	300	300	0	0
EQUIPMENT OPERATION & MAIN	1478	738	.00	738	842	784	784	784	46	6
POSTAGE	355	1400	.00	1400	1400	1400	1400	1400	0	0
MATERIALS & SUPPLIES	605	950	.00	950	950	950	950	950	0	0
TOTAL SERVICES & SUPPLIES	7106	9938	.00	9938	10042	9984	9984	9984	46	0
CAPITAL OUTLAY										
OFFICE EQUIPMENT	0	0	.00	0	0	0	0	0	0	100
TOTAL CAPITAL OUTLAY	0	0	.00	0	0	0	0	0		100
	Ū	Ü	.00	J	Ū	U	Ū	U	U	100
TOTALS FOR INLANDS WETLANDS	149723	159427	.00	159427	169274	165431	165431	165431	6004	4

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR TO DATE	ESTIMATED FY 2014	DEPT REQ FY 2015	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
PERSONAL SERVICES										
WAGES & SALARIES										
01 7203 51011 REG FULL TIME 01 7203 51012 REG PART TIME	65078 22194	64982 25555		64982 25555	66439 26104	66439 26104	66439 26104	66439 26104	1457 549	2 2
	87272	90537	.00	90537	92543	92543	92543	92543	2006	2
EMPLOYEE BENEFITS										
01 7203 51031 FICA 01 7203 51032 RETIREMENT 01 7203 51033 HOSPITALIZATION 01 7203 51034 DENTAL INS 01 7203 51036 WORK COMP 01 7203 51038 DEFINED CONTRIBU 01 7203 51039 RETIREE HEALTH \$525,000 BUDGETED FOR A PORTION OF GASB RECOMMEND FUNDING LEVEL. CURRENT ACTIVE RETIREE BENEFITS \$1.412,832 FOLLOWS: GEN GOVERNMENT \$218,036 PUBLIC SAFETY \$643,060 PUBLIC WORKS \$376,772 HLTH & SOC SERV \$ 15,520 REC & PARKS \$101,984 CULTURAL & ED \$ 26,421 CONS & DEV \$ 31,039	7179 20970 13387 709 23 1705 11171	6770 22325 14275 1039 26 1625 12699		6770 22325 14275 1039 26 1625 12699	7079 25859 15547 1039 29 1906 15033	7079 24572 14927 1039 29 1906 13155	7079 24572 14927 1039 29 1906 13155	7079 24572 14927 1039 29 1906 13155	309 2247 652 3 281 456	5 10 5 12 17 4
	55144	58759	.00	58759	66492	62707	62707	62707	3948	7
01 7203 51040 LIFE/LTD INSURAN	201	193		193	197	197	197	197	4	2
TOTAL PERSONAL SERVICES	142617	149489	.00	149489	159232	155447	155447	155447	5958	4

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR EST TO DATE F	TIMATED TY 2014	DEPT REQ FY 2015	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
SERVICES & SUPPLIE										
AUTO ALLOWANCE										
01 7203 52101 ANNUAL ALLOTMENT \$1,300 FOR ENV. CONS. COMPLIANCE OFFICER (AN ADDITIONAL \$1,300 IS IN 01-7101-52111)	1300	1300		1300	1300	1300	1300	1300		
TRAVEL & MEETING EXPENSE										
01 7203 52111 MILEAGE & TOLLS 01 7203 52112 LODGING 01 7203 52113 MEALS	243 150	150 250 150		150 250 150	150 250 150	150 250 150	150 250 150	150 250 150		
	393	550	.00	550	550	550	550	550	0	0
ADVERTISING										
01 7203 52122 ADVERTISING-LEGA	888	750		750	750	750	750	750		
MEMBERSHIP FEES										
01 7203 52132 FEES-STATE OR RE \$1,200 FOR NCCD	1100	1200		1200	1200	1200	1200	1200		
BOOKS & PERIODICALS										
01 7203 52141 BOOKS & PERIODIC		50		50	50	50	50	50		
RECRUITMENT & TRAINING										
01 7203 52155 PROFESSIONAL DEV TRAINING FOR STAFF AND COMMISSION	200	200		200	200	200	200	200		
CONTRACTUAL SERVICES & PRIM	NTIN									
01 7203 52184 SERVICE & CONSUL TECHNICAL SVCS.	787	2500		2500	2500	2500	2500	2500		
RENTALS										
01 7203 52193 COPIER		300		300	300	300	300	300		
EQUIPMENT OPERATION & MAIN										
01 7203 52205 OFFICE MACHINERY	1200	300		300	300	300	300	300		

ACCOUNT NUMBER	SPENT FY 2013	APPROP FY 2014	SPENT YEAR TO DATE	ESTIMATED FY 2014	DEPT REQ FY 2015	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
01 7203 52206 COMPUTER OPERATI PRO RATE SHARE OF ANNUAL: ADMINS ALPHA \$19,942; SMS/ALPHA \$ 1,420; TECH.SUPP. ALPHA \$48,990; NTWRK CONTRCT,WEB FILTER, MNGD SRVER BACKUP\$86,453; NTWRK REFLECTION \$ 1,940; WIN XP UPGD (25) \$12,000; ASSESS CAMA MAINTENANCE & WEB HOSTING \$ 6,600; AUC SUPPORT \$18,960; APD MANGD 180 \$17,637		438		438	542	484	484	484	46	11
	1478	738	.00	738	842	784	784	784	46	6
POSTAGE										
01 7203 52221 POSTAGE	355	1400		1400	1400	1400	1400	1400		
MATERIALS & SUPPLIES										
01 7203 52231 OFFICE SUPPLIES COLOR TONER CARTIDGES NEEDED FOR COLOR LASER	605	900		900	900	900	900	900		
01 7203 52232 MATERIALS AND TO		50		50	50	50	50	50		
	605	950	.00	950	950	950	950	950	0	0
TOTAL SERVICES & SUPPLIES	7106	9938	.00	9938	10042	9984	9984	9984	46	0
CAPITAL OUTLAY										
OFFICE EQUIPMENT										
01 7203 53301 OFFICE FURNITURE 01 7203 53309 OFFICE EQUIP-OTH										
	0	0	.00	0	0	0	0	0	0	100
TOTAL CAPITAL OUTLAY	0	0	.00	0	0	0	0	0	0	100
TOTALS FOR INLANDS WETLANDS	149723	159427	.00	159427	169274	165431	165431	165431	6004	 4

### TOWN OF AVON PERSONNEL WAGE ANALYSIS

ADOPTED:

JULY 1, 2013 TO JUNE 30, 2014

ADOPTED:

JULY 1, 2014 TO JUNE 30, 2015

NAME POSITION ACCOUNT NUMBER		RANGE &STEP	HOURLY RATE	HOURS	BIWEEKLY SALARY	ANNUAL SALARY	RANGE HOURLY &STEP RATE	HOURS BIWEEKLY SALARY	ANNUAL SALARY		
FUND: GENERAL FUND DEPARTMENT: CONSERVATION & DEVELO DIVISION: CONSERVATION & NATU ACTIVITY: INLANDS WETLANDS											
INLANDS WETLANDS											
STEVEN M KUSHNER 13-Mar- DIR PLAN & COMM DEV # 070 720351011 20 %		00	59.9961 61.3461	15.00 375.00		899.94 23004.79	UP 62.7263		1012.21 18535.62		
	20 %			390.00		23904.73	I	312.00	19547.83		
JOHN E MCCAHILL 06-Feb- PLAN & COMM DEV SPEC # 070 720351011 50 %		C # 0701	5 UP	41.2386 42.1665	37.50 937.50		1546.45 39531.09	UP 42.1665 UP 43.1153	41.25 3162 933.75 3234	1739.37 40258.91	
	50 %			975.00		41077.54		975.00	41998.28		
NEW DIRECTOR	01-Mar-2015 # 0774	5					UP 62.7263	78.00 C	4892.65		
720351011	20 %						1	78.00	4892.65		
CLERK 720351012	# 0811 100 %					1410.00 1410.00		.00	1410.00 1410.00		
JUDITH SCHWARTZ ADMIN. SECRETARY I 720351012	20-Apr-2009 # 1107 76 %	07	23.9278 24.4662	50.00 938.00		1196.39 22949.30	6E 24.4662 6E 25.0167	.2.00	1027.58 23665.80		
				988.00		24145.69	I	988.00	24693.38		
				Al	 DOPTED	90537.96		ADOPTED	92542.14		

