## **CONSERVATION AND DEVELOPMENT**

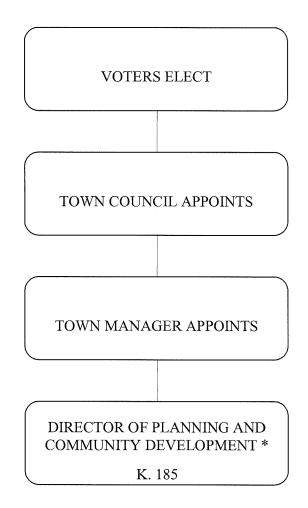
### PROGRAM DESCRIPTION

Activities related to the regulation of community growth and development, including Planning, Zoning, Inland Wetlands and Natural Resources are included in this Department.

#### PERSONNEL AND EXPENDITURES

	2009/	2010/	2011/	2012/	2013/	\$	%
	2010	2011	2012	2013	2014	Inc/(Dec)	Inc/-Dec
Full-Time Positions	3	3	3	3	3	0	0.00%
Expenditures	\$493,619	\$543,816	\$560,190	\$577,030	\$600,860	\$23,830	4.13%

## CONSERVATION AND DEVELOPMENT ORGANIZATIONAL CHART



<sup>\*</sup> Acts as Inland Wetlands Enforcement Officer and Zoning Enforcement Officer

### **471.01 PLANNING**

#### PROGRAM DESCRIPTION

The Division of Planning prepares plans, reports and recommendations in order to guide the future development of the community. The Department serves various Town agencies, civic groups, developers, and the general public by offering advice, interpreting and clarifying Town regulations, and explaining Town polices. The Planning and Zoning Commission helps to assure the orderly physical growth and development of the Town by establishing a Plan of Conservation and Development, as well as Zoning, Subdivision, and Aquifer Protection Regulations. The Director of Planning and Community Development serves as Staff to the Planning and Zoning Commission.

#### PROGRAM COMMENTARY

No new programs or significant line-item changes are reflected in the budget for fiscal year 2013/2014.

WORKLOAD MEASURES	2009/ 2010	2010/ 2011	2011/ 2012	Est. 2012/ 2013	Proj. 2013/ 2014
Meetings					
Public Hearings	31	42	34	34	34
Meetings	18	18	14	16	16
Applications	47	53	57	56	56
Subdivisions	4	3	2	6	6
Special Exceptions	25	23	27	27	27
Site Development Plans	12	13	16	16	16
Regulation Changes	2	5	0	2	2
Zone Changes	0	3	5	2	2
Staff Approvals	4	6	7	7	7
Miscellaneous			•		
Commercial/Industrial Site Plan					
Approvals – Sq. Footage	23,200	56,000	148,600	75,000	75,000
Subdivision Lots Approved	27	10	2	10	10
Total Residential Units Approved	27	10	8	10	10
Acres of Open Space Acquired	1	18	22	10	10
Fees in Lieu of Open Space	\$132,000	\$32,000	\$30,000	\$50,000	\$50,000
Zoning Permits Issued	561	575	617	617	617
Pages of Minutes	225	230	216	216	216
Sign/Zoning Violations Investigated	167	174	149	149	149
Temporary Sign Permits Issued	146	150	123	123	123
PERSONNEL					
Full-time / Part-time	3 / 2	3 / 2	3 / 2	3 / 2	3 / 2

#### PROGRAM OBJECTIVES

- Provide professional and technical expertise to land use regulatory boards, the general public, and design professionals
- Ensure compliance with Zoning, Subdivision and Aquifer Protection Regulations and the Plan of Conservation and Development
- Meet with applicants and consultants
- Organize and conduct regular staff meetings and coordinate the interdepartmental review of all land use applications
- Prepare staff reports/recommendations for land use boards
- Attend meetings and prepare meeting agendas, minutes and public legal notices

#### PERFORMANCE MEASURES

The Planning Division's work is linked to two of the Town's long-term programmatic goals:

- To provide continuity in planning and development by using an approach toward guiding growth as it naturally occurs, rather than artificially blocking or stimulating development
- To ensure long-term fiscal stability and programmatic effectiveness by providing professional management of the Town's programs and finances

In support of these goals, the Division seeks to:

- Process 100% of all applications such that there are no appeals on grounds related to procedural defects.
- Administer Town land use regulations in a manner that balances the need for housing, transportation, and economic growth with private property rights, resulting in an overall quality of life ranked good/excellent by 95% of residents.

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	Manager Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
PERSONAL SERVIC	CES									
WAGES & SALARIES	208258	212522	123368.48	212522	217308	217308	217308	217308	4786	2
EMPLOYEE BENEFITS	159827	165989	89526.11	165989	181117	177652	177652	177652	11663	7
	547	538	292.74	538	557	557	557	557	19	4
TOTAL PERSONAL SERVICES	368632	379049	213187.33	379049	398982	395517	395517	395517	16468	4
SERVICES & SUPP	PLIES									
AUTO ALLOWANCE	3900	3900	2250.00	3900	3900	3900	3900	3900	0	0
TRAVEL & MEETING EXPENSE	1970	2150	314.65	2150	2150	2150	2150	2150	0	0
ADVERTISING	3000	3000	1741.20	3000	3000	3000	3000	3000	0	0
MEMBERSHIP FEES	325	610	.00	610	610	610	610	610	0	0
BOOKS & PERIODICALS	200	100	.00	100	200	200	200	200	100	100
RECRUITMENT & TRAINING	2432	2400	948.83	2400	2400	2400	2400	2400	0	0
UTILITIES	605	700	338.09	700	1400	700	700	700	0	0
CONTRACTUAL SERVICES & PRINT	11826	4500	1166.87	4500	7500	4500	4500	4500	0	0
RENTALS	1800	1800	767.09	1800	1800	1800	1800	1800	0	0
EQUIPMENT OPERATION & MAIN	4225	3628	1496.93	4528	4583	3663	3663	3663	35	1
POSTAGE	461	1300	168.96	1300	1300	1100	1100	1100	-200	-15
MATERIALS & SUPPLIES	929	1000	360.85	1000	1200	1000	1000	1000	0	0
TOTAL SERVICES & SUPPLIES	31673	25088	9553.47	25988	30043	25023	25023	25023	-65	0
CAPITAL OUTLAY										Ū
OFFICE EQUIPMENT	0	0	.00	0	2200	0	0	0	0	100
TOTAL CAPITAL OUTLAY	0	0	.00	0	2200	0	0	0	0	100
TOTALS FOR PLANNING	400305	404137	222740.80	405037	431225	420540	420540	420540	16403	4

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	MANAGER Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
PERSONAL SERVICES										
WAGES & SALARIES										•
01 7101 51011 REG FULL TIME 01 7101 51012 REG PART TIME	208258	212522	123368.48	212522	217308	217308	217308	217308	4786	2
	208258	212522	123368.48	212522	217308	217308	217308	217308	4786	2
EMPLOYEE BENEFITS										
01 7101 51031 FICA 01 7101 51032 RETIREMENT 01 7101 51033 HOSPITALIZATION 01 7101 51034 DENTAL INS 01 7101 51035 LIFE INSURANCE 01 7101 51036 WORK COMP 01 7101 51037 LONG TERM DIS 01 7101 51038 DEFINED CONTRIBU 01 7101 51039 RETIREE HEALTH \$400,000 BUDGETED FOR A PORTION OF GASB RECOMMENT FUNDING LEVEL. CURRENT ACTIVE RETIREE BENEFITS \$1,161,485 FOLLOWS: GEN GOVERNMENT \$178,405 PUBLIC SAFETY \$526,163 PUBLIC WORKS \$313,756 HLTH & SOC SERV \$ 12,699 REC & PARKS \$83,446 CULTURAL & ED \$21,618 CONS & DEV \$25,398		16258 74998 51884 4072 43 7563 11171	8467.51 75175.08 1365.23 32.79 4485.50	16258 74998 51884 4072 43 7563 11171	16625 81682 56688 4276 48 7738 14060	16251 81315 55325 4276 48 7738 12699	16251 81315 55325 4276 48 7738 12699	16251 81315 55325 4276 48 7738 12699	-7 6317 3441 204 5 175 1528	8 7 5 12 2 14
••••	159827	165989	89526.11	165989	181117	177652	177652	177652	11663	7
01 7101 51040 LIFE/LTD INSURAN	547	538	292.74	538	557	557	557	557	19	4
TOTAL PERSONAL SERVICES	368632	379049	213187.33	379049	398982	395517	395517	395517	16468	4

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
SERVICES & SUPPLIE										
AUTO ALLOWANCE										
01 7101 52101 ANNUAL ALLOTMENT \$2,600 FOR TOWN PLANNER \$1,300 FOR ENV. CONSERV. COMPLIANCE OFFICER	3900	3900	2250.00	3900	3900	3900	3900	3900		
TRAVEL & MEETING EXPENSE										
01 7101 52111 MILEAGE & TOLLS 01 7101 52112 LODGING 01 7101 52113 MEALS	849 800 321	1000 800 350	33.00 281.65	1000 800 350	1000 800 350	1000 800 350	1000 800 350	1000 800 350		
	1970	2150	314.65	2150	2150	2150	2150	2150	0	0
ADVERTISING										
01 7101 52122 ADVERTISING-LEGA	3000	3000	1741.20	3000	3000	3000	3000	3000		
MEMBERSHIP FEES										
01 7101 52131 FEES-PROFESSIONA 01 7101 52132 FEES-STATE OR RE	235 90	500 110		500 110	500 110	500 110	500 110	500 110		
	325	610	.00	610	610	610	610	610	0	0
BOOKS & PERIODICALS										
01 7101 52141 BOOKS & PERIODIC	200	100		100	200	200	200	200	100	100
RECRUITMENT & TRAINING										
01 7101 52155 PROFESSIONAL DEV INCLUDES TRAINING FOR STAFF AND COMMISSION INCLUDES GIS TRAINING, CAZEO CERTIFICATION. TRAINING FOR WETLAND AGENT, AND CONTINUING EDUCATION REQUIREMENTS FOR PLANNER - AICP	2432	2400	948.83	2400	2400	2400	2400	2400		

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
UTILITIES										
01 7101 52176 TELEPHONE INCREASE REQUESTED FOR NE NEW PHONE FOR PLANNING SPECIALIST (TOWN MANAGER REDUCED)	605	700	338.09	700	1400	700	700	700		
CONTRACTUAL SERVICES & PRIN	TIN									
01 7101 52181 PRINTING PRINTING ZONING MAP, ZONING REGULATIONS SUBDIVISION REGULATIONS AND AQUIFER PROTECTION REGULATIONS	229	500		500	500	500	500	500		
01 7101 52184 SERVICE & CONSUL FUNDS ARE TO PAY FOR CONSULTANT SERVICES TO ASSIST THE PLANNING AND ZONING COMMISSION FOR THE REVIEW OF SPECIAL PROJECTS ADDITIONAL FUNDS RQUESTED TO PAY FOR FUTURE SCANNING OF ALL PZC FILES AND MAPS (TOWN MANAGER REDUCED)		4000	1166.87	4000	7000	4000	4000	4000		
••••	11826	4500	1166.87	4500	7500	4500	4500	4500	0	0
RENTALS										
01 7101 52193 COPIER	1800	1800	767.09	1800	1800	1800	1800	1800		
EQUIPMENT OPERATION & MAIN										
01 7101 52205 OFFICE MACHINERY An additional \$900 is requested to replace Director of Planning's laptop computer and docking station (TOWN MANAGER REDUCED)	406	750	750.00	1650	1650	750	750	750		

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR E TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	Manager Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
01 7101 52206 COMPUTER OPERATI PRO RATE SHARE OF ANNUAL: ADMINS ALPHA \$18.950; SMS/ALPHA \$ 1,420; TECH.SUPP. ALPHA \$47,655; NTWRK CONTRCT,WEB FILTER, MNGD SRVER BACKUP\$86.453; NTWRK REFLECTION \$ 1,940; WEB MAINT.UPGRD \$ 4,000; ASSESS CAMA MAINTENANCE & WEB HOSTING \$ 6,600; AUC SUPPORT \$17.820; TIME&ATTEND UPGRD\$12,000	419	628	296.93	628	683	663	663	663	35	6
01 7101 52207 GIS - GEOGRAPHIC GIS DEVELOPMENT REQUESTED BY IT COMMITTEE	3400	2250	450.00	2250	2250	2250	2250	2250		
	4225	3628	1496.93	4528	4583	3663	3663	3663	35	1
POSTAGE										
. 01 7101 52221 POSTAGE  MATERIALS & SUPPLIES	461	1300	168.96	1300	1300	1100	1100	1100	-200	-15
01 7101 52231 OFFICE SUPPLIES (TOWN MANAGER REDUCED) 01 7101 52233 PHOTO 01 7101 52234 ENG & PLANNING	929	1000	360.85	1000	1200	1000	1000	1000		
	929	1000	360.85	1000	1200	1000	1000	1000	0	0
TOTAL SERVICES & SUPPLIES	31673	25088	9553.47	25988	30043	25023	25023	25023	-65	0

CAPITAL OUTLAY

OFFICE EQUIPMENT

01 7101 53301 OFFICE FURNITURE
2 Used fire proofcabinets
one for P&Z one for IWC
2 new 4-drawer files
cabinets for planning
(TOWN MANAGER REDUCED)

01 7101 53302 FIXED EQUIPMENT

2200

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	Manager Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
01 7101 53309 OFFICE EQUIP-OTH										
••••	0	0	.00	0	2200	0	0	0	0	100
TOTAL CAPITAL OUTLAY	0	0	.00	0	2200	0	0	0	0	100
TOTALS FOR PLANNING	400305	404137	222740.80	405037	431225	420540	420540	420540	16403	4

## TOWN OF AVON PERSONNEL WAGE ANALYSIS

ADOPTED:

JULY 1, 2012 TO JUNE 30, 2013

ADOPTED:

JULY 1, 2013 TO JUNE 30, 2014

AME POSITION CCOUNT NUMBER		RANGE ISTEP	HOURLY RATE	HOURS	BIWEEKLY SALARY	ANNUAL SALARY	RANGE &STEP		HOURS E	BIWEEKLY SALARY	ANNUAL SALARY
UND: GENERAL FUND	DEF	PARTMEI	NT: CONSER	VATION &	DEVELO DIV	ISION: PLAM	NNING & Z	ONING	ACTIVITY	: PLANNING	ì
PLANNING											
AMES R SANSONE LDG OFF / FIRE IN						1500.00			.01	0	1500.00 1500.00
710151011	**					1500.00					
	# 0407			.00	. 0	2064.05 54213.94			75.00 1875.00	0	2168.56 55433.81
710151011	100 %	OĽ.	28.9141	1950.00		56277.99			1950.0		57602.37
TEVEN M KUSHNER IR PLAN & COMM DE 710151011		UP	59.9961	60.00 1500.00	4500	3511.97 89994.15	i UP		60.00	4601	3599.77 92019.15
/10131011	OU /6			1560.00		93506.12	1		1560.0		95618.92
OHN E MCCAHILL LAN & COMM DEV SP 710151011		UP	40.2326 41.2386		3093	1508.72 38661.19	j UP		37.50 937.50	3162	1546.45 39531.09
10121011	50 %			975.00		40169.91	1		975.0		41077.54
ANDRA-JEAN R WALL AD/GIS MANAGER	# 0705	11E		468.75	3013	734.93 18832.59	11E		468.75	3081	753.30 19256.34
710151011	25 %			487.50		19567.52	1		487.5		20009.64
LERK 710151011	# 0811 100 %					1500.00  1500.00			.0	0	1500.00 1500.00

## **471.03 ZONING BOARD OF APPEALS**

#### PROGRAM DESCRIPTION

The Zoning Board of Appeals consists of five (5) regularly-elected members, and three (3) appointed alternate members. The powers and duties of the Zoning Board of Appeals are:

- 1. To hear and decide appeals on decisions of the Zoning Enforcement Officer.
- 2. To determine and vary the application of the Zoning Regulations in harmony with their general purpose and intent.
- 3. Serve as Agent for the State Motor Vehicle Department in conducting hearings and act on applications for limited and general repairers' licenses and locations thereof.

The Planning and Community Development Specialist serves as Staff to the Zoning Board of Appeals.

#### PROGRAM COMMENTARY

No major changes are reflected in the budget for fiscal year 2013/2014.

#### PERFORMANCE MEASURES

WORKLOAD MEASURES	2009/ 2010	2010/ 2011	2011/ 2012	Est. 2012/ 2013	Proj. 2013/ 2014
Meetings	10	7	8	8	8
Public Hearings	18	14	8	8	8
Applications Processed	18	14	17	17	17
Pages of Minutes	38	23	23	23	23

# BOARD OF FINANCE BUDGET-SUMMARY TOWN OF AVON BUDGET FOR 2014 .AS OF 1 JULY 2013 ZONING BD OF APPEALS

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
PERSONAL SERVICES										
WAGES & SALARIES	4935	13781	2419.28	13781	14070	14070	14070	14070	289	2
EMPLOYEE BENEFITS	413	1059	157.26	1059	1081	1057	1057	1057	-2	0
	33	35	19.05	35	36	36	36	36	1	3
TOTAL PERSONAL SERVICES	5381	14875	2595.59	14875	15187	15163	15163	15163	288	2
SERVICES & SUPPLIE	S									
TRAVEL & MEETING EXPENSE	142	190	.00	260	260	260	260	260	70	37
ADVERTISING	1797	1800	803.43	1800	1800	1800	1800	1800	0	0
MEMBERSHIP FEES	90	100	.00	100	100	100	100	100	0	Ō
BOOKS & PERIODICALS	70	70	.00	70	70	70	70	70	0	0
RECRUITMENT & TRAINING	275	275	.00	275	275	275	275	275	0	0
RENTALS	0	200	.00	200	200	200	200	200	0	0
EQUIPMENT OPERATION & MAIN	0	0	.00	800	800	0	0	0	0	100
POSTAGE	301	300	55.12	300	300	300	300	300	0	0
MATERIALS & SUPPLIES	103	100	.00	100	100	100	100	100	0	0
TOTAL SERVICES & SUPPLIES	2778	3035	858.55	3905	3905	3105	3105	3105	70	2
CAPITAL OUTLAY										
OFFICE EQUIPMENT	0	0	.00	0	0	0	0	0	0	100
TOTAL CAPITAL OUTLAY	0	0	.00	0	0	0	0	0	0	100
TOTALS FOR ZONING BD OF APP	8159	17910	3454.14	18780	19092	18268	18268	18268	358	2

# BOARD OF FINANCE BUDGET-DETAIL TOWN OF AVON BUDGET FOR 2014 AS OF 1 JULY 2013 ZONING BD OF APPEALS

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE		DEPT REQ FY 2014	Manager Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
PERSONAL SERVICES										
WAGES & SALARIES										
01 7103 51011 REG FULL TIME 01 7103 51012 REG PART TIME 01 7103 51014 TEMPORARY PART T	4935	13781	2419.28	13781	14070	14070	14070	14070	289	2
	4935	13781	2419.28	13781	14070	14070	14070	14070	289	2
EMPLOYEE BENEFITS										
01 7103 51031 FICA 01 7103 51032 RETIREMENT 01 7103 51033 HOSPITALIZATION 01 7103 51034 DENTAL INS	409	1055	154.20	1055	1077	1053	1053	1053	-2	
01 7103 51035 LIFE INSURANCE 01 7103 51036 WORK COMP 01 7103 51037 LONG TERM DIS	4	4	3.06	4	4	4	4	4		
	413	1059	157.26	1059	1081	1057	1057	1057	-2	0
01 7103 51040 LIFE/LTD INSURAN	33	35	19.05	35	36	36	36	36	1	3
TOTAL PERSONAL SERVICES	5381	14875	2595.59	14875	15187	15163	15163	15163	288	2
SERVICES & SUPPLI										
TRAVEL & MEETING EXPENSE										
01 7103 52111 MILEAGE & TOLLS 01 7103 52112 LODGING 01 7103 52113 MEALS	70 72	100		70 100 90	70 100 90	70 100 90	70 100 90	70 100 90	70	
	142	190	.00	260	260	260	260	260	70	37
ADVERTISING										
01 7103 52122 ADVERTISING-LEGA	1797	1800	803.43	1800	1800	1800	1800	1800		

## BOARD OF FINANCE BUDGET-DETAIL TOWN OF AVON

## BUDGET FOR 2014 AS OF 1 JULY 2013 ZONING BD OF APPEALS

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR E TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
MEMBERSHIP FEES										
01 7103 52132 FEES-STATE OR RE MEMBERSHIP IN CT FEDERATION OF PLANNING AND ZONING AGENCIES	90	100		100	100	100	100	100		
BOOKS & PERIODICALS										
01 7103 52141 BOOKS & PERIODIC	70	70		70	70	70	70	70		
RECRUITMENT & TRAINING										
01 7103 52155 PROFESSIONAL DEV STAFF AND COMMISSION	275	275		275	275	275	275	275		
RENTALS										
01 7103 52193 COPIER		200		200	200	200	200	200		
EQUIPMENT OPERATION & MAIN										
01 7103 52205 OFFICE MACHINERY \$800 is requested to replace 2002 computer for Clerk to Zoning Board of Appeals (TOWN MANAGER REDUCED)				800	800					
POSTAGE										
01 7103 52221 POSTAGE	301	300	55.12	300	300	300	300	300		
MATERIALS & SUPPLIES										
01 7103 52231 OFFICE SUPPLIES 01 7103 52233 PHOTO PICTURES ARE REQUIRED FOR EACH MEETING AS WELL AS FOR ENFORCEMENT WORK	100 3	100		100	100	100	100	100		
	103	100	.00	100	100	100	100	100	0	0
TOTAL SERVICES & SUPPLIES	2778	3035	858.55	3905	3905	3105	3105	3105	70	2

## BOARD OF FINANCE BUDGET-DETAIL TOWN OF AVON BUDGET FOR 2014 AS OF 1 JULY 2013 ZONING BD OF APPEALS

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR I TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	Manager Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
CAPITAL OUTLAY										
OFFICE EQUIPMENT										
01 7103 53309 OFFICE EQUIP-OTH										
TOTAL CAPITAL OUTLAY	0	0	.00	0	0	0	0	0	0	100
TOTALS FOR ZONING BD OF APP	8159	17910	3454.14	18780	19092	18268	18268	18268	358	2

## TOWN OF AVON PERSONNEL WAGE ANALYSIS

ADOPTED:

JULY 1, 2012 TO JUNE 30, 2013

ADOPTED:

JULY 1, 2013 TO JUNE 30, 2014

AME POSITION CCOUNT NUMBER	DATE OF EMPLOY.	RANGE &STEP	HOURLY RATE	HOURS	BIWEEKLY SALARY	ANNUAL SALARY	RANGE HOU &STEP RAT	IRLY HOURS E	BIWEEKLY SALARY	ANNUAL SALARY
UND: GENERAL FUND		DEPARTME	NT: CONSE	RVATION & I	DEVELO DIV	ISION: PLAN	NING & ZONIN	IG ACTIVIT	Y: ZONING E	BD OF APPEALS
ZONING BD OF APPE	A									
SHIRLEY C KUCIA BUILDING OFFICE TE 710351012	01-Oct-19 CH # 0148 100 %	84 8E	31.9961 32.7960		0	383.95 12396.89	8E 32.7   8E 33.5		_	393.55 12675.81
710031012	100 %			390.00		12780.84		390.	00	13069.36
CLERK	# 0811					1000.00			00	1000.00 1000.00
710351012	100 %					1000.00		•	00	1000.00
				A	DOPTED	13780.84		A	DOPTED	14069.36

### 472.01 NATURAL RESOURCES

### PROGRAM DESCRIPTION

The Natural Resources Commission conducts research, undertakes programs, and makes recommendations to the Town Council on matters affecting Avon's Natural Resources. The Commission is comprised of seven (7) members appointed by the Town Council. The Planning and Community Development Specialist serves as Staff to the Natural Resources Commission.

#### PROGRAM COMMENTARY

No major changes.

#### PROGRAM PERFORMANCE MEASURES

WORKLOAD MEASURES	2009/ 2010	2010/ 2011	2011/ 2012	Est. 2012/ 2013	Proj. 2013/ 2014
Regular Meetings	5	4	1	6	6
Special Meetings	0	1	1	1	1
Pages of Minutes	30	31	11	31	31
Street Tree Program # of Trees Sold	*0	*0	*0	*#	*#
Hazardous Waste Collection (# of households)	154	183	128	150	150

#### PROGRAM OBJECTIVES

- \* Conduct Street Tree Planting Program (not conducted due to economic decline)
- # Program to be discussed/determined by Commission
- Update Trail Information/Website
- Support Lower Farmington River and Salmon Brook Wild & Scenic Study
- Update Grassland Bird Species/Fisher Meadows Information
- Support Low Impact Development initiatives
- Support National Scenic Trail Committee

## BOARD OF FINANCE BUDGET-SUMMARY TOWN OF AVON BUDGET FOR 2014 .AS OF 1 JULY 2013 NATURAL RESOURCES

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	Manager Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
HOUSEN	11 2012	1 1 2013	10 DATE	11 2013	11 2014	AFFROV	AFFRU	APPROV	DEC	
SERVICES & SUF	PPLIES									
TRAVEL & MEETING EXPENSE	0	300	.00	300	300	300	300	300	0	0
ADVERTISING	50	50	.00	50	50	50	50	50	0	0
MEMBERSHIP FEES	1583	1810	1810.00	1810	1810	1810	1810	1810	0	0
BOOKS & PERIODICALS	0	50	.00	50	50	50	50	50	0	0
RECRUITMENT & TRAINING	30	225	190.00	225	225	225	225	225	0	0
POSTAGE	54	100	21.81	100	100	100	100	100	0	0
MATERIALS & SUPPLIES	0	90	8.50	90	90	90	90	90	0	0
TOTAL SERVICES & SUPPLIES	1717	2625	2030.31	2625	2625	2625	2625	2625	0	0
TOTALE FOR MATHRAL DECOURSE		0505	0000 01	0.00						
TOTALS FOR NATURAL RESOURCE	1717	2625	2030.31	2625	2625	2625	2625	2625	0	0

## BOARD OF FINANCE BUDGET-DETAIL TOWN OF AVON

### BUDGET FOR 2014 AS OF 1 JULY 2013 NATURAL RESOURCES

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	Manager Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
SERVICES & SUPPLIES										
TRAVEL & MEETING EXPENSE										
01 7201 52111 MILEAGE & TOLLS 01 7201 52112 LODGING 01 7201 52113 MEALS		100 100 100		100 100 100	100 100 100	100 100 100	100 100 100	100 100 100		
	0	300	.00	300	300	300	300	300	0	0
ADVERTISING										
01 7201 52129 ADVERTISING-OTHE MISC. FOR CONTESTS ETC. AND AWARDS PROGRAM.	50	50		50	50	50	50	50		
MEMBERSHIP FEES										
01 7201 52132 FEES-STATE OR RE CT ASSOC OF CONSERVATION COMMISSION - FARMINGTON RIVER WATERSHED ASSOCIATION	1583	1810	1810.00	1810	1810	1810	1810	1810		
BOOKS & PERIODICALS									•	
01 7201 52141 BOOKS & PERIODIC		50		50	50	50	50	50		
RECRUITMENT & TRAINING										
01 7201 52155 PROFESSIONAL DEV	30	225	190.00	225	225	225	225	225		
POSTAGE							•			
01 7201 52221 POSTAGE	54	100	21.81	100	100	100	100	100		
MATERIALS & SUPPLIES					•					
01 7201 52231 OFFICE SUPPLIES		90	8.50	90	90	90	90	90		
TOTAL SERVICES & SUPPLIES	1717	2625	2030.31	2625	2625	2625	2625	2625	0	0
TOTALS FOR NATURAL RESOURCE	 1717	2625	2030.31	2625	2625	2625	2625	2625	0	0



## 472.03 INLAND WETLANDS

#### PROGRAM DESCRIPTION

The Inland Wetlands Commission is responsible for developing and administering regulations adopted under the provisions of the State Inland Wetlands and Watercourses Act. The Commission, with assistance from the Department of Planning and Community Development, oversees regulated activities within wetland areas. The Commission is comprised of seven members appointed by the Town Council for four-year overlapping terms. The Inland Wetland Budget funds the operation of the Inland Wetlands Commission, a regulatory agency mandated by State Law and includes the staffing of the agency and related expenditures. The Planning and Community Development Specialist serves as Staff to the Inland Wetlands Commission.

#### PROGRAM COMMENTARY

Conservative projections were used in estimating revenues for fiscal year 2013/2014. No program changes were proposed.

#### PROGRAM PERFORMANCE MEASURES

WORKLOAD MEASURES	2009/ 2010	2010/ 2011	2011/ 2012	Est. 2012/ 2013	Proj. 2013/ 2014
Meetings	10	9	7	10	10
Public Hearings	0	0	0	1	1
Regular Meetings	9	8	7	9	9
Special Meetings	1	1	0	1	1
Enforcement Actions	0	1	1	1	1
Applications	9	13	6	10	10
Pages of Minutes	77	55	68	69	69
Active Sites Requiring Routine Inspections*	18	14	17	18	18
Conservation Restrictions # of Parcels/ # of Acres	2/11.87	2/11.87	0	4	4

<sup>\* &</sup>quot;Sites" include large projects such as Bridgewater Subdivision, Knoll Lane, Weatherstone Subdivision, Fairway Ridge, CREC School, Reflexite, and Avon Self Storage which have a number of lots and activities.

#### PROGRAM OBJECTIVES

- Meet with applicants and consultants
- Prepare professional reports
- Attend meetings
- Conduct inspections to ensure compliance
- Prepare meeting agendas, minutes and public legal notices
- Enforce regulations and conduct investigations as needed

# BOARD OF FINANCE BUDGET-SUMMARY TOWN OF AVON BUDGET FOR 2014 AS OF 1 JULY 2013 INLANDS WETLANDS

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	Manager Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
PERSONAL SERVICE	ES									
WAGES & SALARIES	83558	88256	49813.30	88256	90537	90537	90537	90537	2281	3
EMPLOYEE BENEFITS	51807	54501	25877.98	54501	60729	58759	58759	58759	4258	8
	192	186	101.20	186	193	193	193	193	7	4
TOTAL PERSONAL SERVICES	135557	142943	75792.48	142943	151459	149489	149489	149489	6546	 5
		112540	73752.40	112340	131433	145405	145405	140400	0340	J
SERVICES & SUPP										
AUTO ALLOWANCE	1300	1300	750.00	1300	1300	1300	1300	1300	0	0
TRAVEL & MEETING EXPENSE	18	550	23.29	550	550	550	550	550	0	0
ADVERTISING	665	750	347.05	750	750	750	750	750	0	0
MEMBERSHIP FEES	1200	1100	1100.00	1200	1200	1200	1200	1200	100	9
BOOKS & PERIODICALS	0	50	.00	50	50	50	50	50	0	0
RECRUITMENT & TRAINING	200	200	110.00	200	200	200	200	200	0	0
CONTRACTUAL SERVICES & PRINT	0	2500	100.00	2500	2500	2500	2500	2500	0	0
RENTALS	0	300	.00	300	300	300	300	300	0	0
EQUIPMENT OPERATION & MAIN	277	515	196.18	1265	1501	738	738	738	223	43
POSTAGE	385	1400	127.76	1400	1400	1400	1400	1400	0	0
MATERIALS & SUPPLIES	613	750	289.03	750	950	950	950	950	200	27
TOTAL SERVICES & SUPPLIES	4658	9415	3043.31	10265	10701	9938	9938	9938	523	 6
CAPITAL OUTLAY										-
OFFICE EQUIPMENT	0	0	.00	0	0	0	0	0	0	100
TOTAL CAPITAL OUTLAY	0		.00			0	0	0	0	100
. Strain Strain Corporation	v	J	.00	Ū	ŭ	3	J	U	U	100
TOTALS FOR INLANDS WETLANDS	140215	152358	78835.79	153208	162160	159427	159427	159427	7069	5

## BOARD OF FINANCE BUDGET DETAIL TOWN OF AVON BUDGET FOR 2014 AS OF 1 JULY 2013 INLANDS WETLANDS

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE		DEPT REQ FY 2014	Manager Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
PERSONAL SERVICES										
WAGES & SALARIES										
01 7203 51011 REG FULL TIME 01 7203 51012 REG PART TIME	62838 20720	63547 24709	37624.26 12189.04	63547 24709	64982 25555	64982 25555	64982 25555	64982 25555	1435 846	2
••••	83558	88256	49813.30	88256	90537	90537	90537	90537	2281	3
EMPLOYEE BENEFITS										
01 7203 51031 FICA 01 7203 51032 RETIREMENT 01 7203 51033 HOSPITALIZATION 01 7203 51034 DENTAL INS 01 7203 51035 LIFE INSURANCE 01 7203 51036 WORK COMP 01 7203 51037 LONG TERM DIS 01 7203 51038 DEFINED CONTRIBU 01 7203 51039 RETIREE HEALTH \$400,000 BUDGETED FOR A PORTION OF GASB RECOMMENT FUNDING LEVEL. CURRENT ACTIVE RETIREE BENEFITS \$1,161,485 FOLLOWS: GEN GOVERNMENT \$178,405 PUBLIC SAFETY \$526,163 PUBLIC WORKS \$313,756 HLTH & SOC SERV \$ 12,699 REC & PARKS \$83,446 CULTURAL & ED \$ 21,618 CONS & DEV \$ 25,398	6067 20139 12630 897 21 1594 10459	6751 20591 13387 990 23 1588 11171	3934.53 20639.62 331.92 17.52 954.39	6751 20591 13387 990 23 1588 11171	6926 22426 14627 1039 26 1625 14060	6770 22325 14275 1039 26 1625 12699	6770 22325 14275 1039 26 1625 12699	6770 22325 14275 1039 26 1625 12699	19 1734 888 49 3 37 1528	8 7 5 13 2 14
	51807	54501	25877.98	54501	60729	58759	58759	58759	4258	8
01 7203 51040 LIFE/LTD INSURAN	192	186	101.20	186	193	193	193	193	7	4
TOTAL PERSONAL SERVICES	135557	142943	75792.48	142943	151459	149489	149489	149489	6546	5

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
SERVICES & SUPPLIE										
AUTO ALLOWANCE										
01 7203 52101 ANNUAL ALLOTMENT \$1,300 FOR ENV. CONS. COMPLIANCE OFFICER (AN ADDITIONAL \$1,300 IS IN 01-7101-52111)	1300	1300	750.00	1300	1300	1300	1300	1300		
TRAVEL & MEETING EXPENSE										
01 7203 52111 MILEAGE & TOLLS 01 7203 52112 LODGING 01 7203 52113 MEALS	18	150 250 150	23.29	150 250 150	150 250 150	150 250 150	150 250 150	150 250 150		
	18	550	23.29	550	550	550	550	550	0	0
ADVERTISING										
01 7203 52122 ADVERTISING-LEGA	665	750	347.05	750	750	750	750	750		
MEMBERSHIP FEES							,			
01 7203 52132 FEES-STATE OR RE \$1,200 FOR NCCD THIS CANNOT BE REDUCED THANKS	1200	1100	1100.00	1200	1200	1200	1200	1200	100	9
BOOKS & PERIODICALS										
01 7203 52141 BOOKS & PERIODIC		50		50	50	50	50	50		
RECRUITMENT & TRAINING										
01 7203 52155 PROFESSIONAL DEV TRAINING FOR STAFF AND COMMISSION	200	200	110.00	200	200	200	200	200		
CONTRACTUAL SERVICES & PRI	NTIN									
01 7203 52184 SERVICE & CONSUL TECHNICAL SVCS.		2500	100.00	2500	2500	2500	2500	2500		
RENTALS								i		
01 7203 52193 COPIER		300		300	300	300	300	300		

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	MANAGER APPROV	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
EQUIPMENT OPERATION & MAIN										
01 7203 52205 OFFICE MACHINERY An additional \$750 is requested to replace laptop computer for Planning Specialist (TOWN MANAGER REDUCED)		100		850	1050	300	300	300	200	200
01 7203 52206 COMPUTER OPERATI PRO RATE SHARE OF ANNUAL: ADMINS ALPHA \$18,950; SMS/ALPHA \$ 1,420; TECH.SUPP. ALPHA \$47,655; NTWRK CONTRCT,WEB FILTER, MNGD SRVER BACKUP\$86,453; NTWRK REFLECTION \$ 1,940; WEB MAINT.UPGRD \$ 4,000; ASSESS CAMA MAINTENANCE & WEB HOSTING \$ 6,600; AUC SUPPORT \$17,820; TIME&ATTEND UPGRD\$12,000	277	415	196.18	415	451	438	438	438	23	
	277	515	196.18	1265	1501	738	738	738	223	43
POSTAGE										
01 7203 52221 POSTAGE	385	1400	127.76	1400	1400	1400	1400	1400		
MATERIALS & SUPPLIES										
01 7203 52231 OFFICE SUPPLIES COLOR TONER CARTIDGES NEEDED FOR COLOR LASER	613	700	289.03	700	900	900	900	900	200	29
01 7203 52232 MATERIALS AND TO		50		50	50	50	50	50		
	613	750	289.03	750	950	950	950	950	200	27
TOTAL SERVICES & SUPPLIES	4658	9415	3043.31	10265	10701	9938	9938	9938	523	6
CAPITAL OUTLAY										
OFFICE EQUIPMENT										
01 7203 53301 OFFICE FURNITURE 01 7203 53309 OFFICE EQUIP-OTH										

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0 0 .00 0 0 0 0 0 0 100

ACCOUNT NUMBER	SPENT FY 2012	APPROP FY 2013	SPENT YEAR TO DATE	ESTIMATED FY 2013	DEPT REQ FY 2014	Manager Approv	COUNCIL APPROV	FINANCE APPROV	INC/ DEC	%
TOTAL CAPITAL OUTLAY	0	0	.00	0	0	0	0	0	0	100
TOTALS FOR INLANDS WETLANDS	140215	152358	78835.79	153208	162160	159427	159427	 159427	7069	<u>5</u>

## TOWN OF AVON PERSONNEL WAGE ANALYSIS

ADOPTED:

JULY 1, 2012 TO JUNE 30, 2013

ADOPTED:

JULY 1, 2013 TO JUNE 30, 2014

NAME POSITION ACCOUNT NUMBER	DATE OF EMPLOY.	RANGE &STEP	HOURLY RATE	HOURS	BIWEEKLY SALARY	ANNUAL SALARY	RÄNGE &STEP			BIWEEKLY SALARY	ANNUAL SALARY
FUND: GENERAL FUND	[	DEPARTME	NT: CONSE	RVATION &	DEVELO DIV	ISION: CON	ISERVATIC	N & NATU	ACTIVITY	: INLANDS	WETLANDS
INLANDS WETLANDS											
STEVEN M KUSHNER DIR PLAN & COMM DEV 720351011	13-Mar-1989 V # 0700 20 %	89 UP	58.5328 59.9961			877.99 22498.54		59.9961 61.3461		4601	899.94 23004.79
				390.00		23376.53	i		390.00		23904.73
JOHN E MCCAHILL PLAN & COMM DEV SP 720351011	06-Feb-199 EC # 0701 50 %	95 UP	40.2326 41.2386		3017 3093	1508.72 38661.19	1	41.2386 42.1665	37.50 937.50		1546.45 39531.09
				975.00		40169.91	ł		975.00	- )	41077.54
CLERK 720351012	# 0811 100 %					1410.00			.00	)	1410.00 1410.00
						1410.00					1,10,00
JUDITH SCHWARTZ ADMIN. SECRETARY I 720351012	20-Apr-200 # 1107 76 %	09 6D 6F	22.7747 23.3441 23.9278		0 0 0	1138.74 11345.23 10815.37	,	23.9278	50.00 938.00	-	1196.39 22949.30
		02		988.00	Ū	23299.34	ı		988.00	0	24145.69
				А	88255.78		ADOPTED			90537.96	