

**BOARD OF FINANCE  
PUBLIC HEARING RESPONSE  
APRIL 6, 2022**

The question not answered during the public hearing on April 4, 2022, was posed by Valerie Nejad. She asked:

“What is the long term plan for the Town of Avon that doesn’t include raising taxes consistently?”

Response from Town Manager Brandon Robertson:

“What is the mission at the base of our budget process and how do we manage to our mission in the development, implementation and administration of the budget?”

The mission of the Town Council and the Board of Finance is to provide quality town services at a reasonable cost to citizens and taxpayers. The mission, as well as the long term goals for the Town are reviewed each year as part of the budget process and can be found on page IV of the Budget Message. The Town’s boards and commissions, and staff, employ best practices to develop, implement and administer the annual budget in order to fulfill this mission and further the Town’s long term goals. A few examples of such practices are as follows:

- Maintain strategic objectives focused on the maintenance and improvement of infrastructure, public safety, core services and meeting long term obligations.
- Identify and implement efficiencies with respect to providing core services when appropriate. Efficiencies may include the utilization of regional opportunities with other towns, shared services between the Town and Board of Education, or competitively bidding third party service contracts rather than providing services in-house.
- Utilize the most efficient competitive bidding procedures in accordance with the Town’s purchasing policy when purchasing services and materials.
- Manage debt in accordance with Town policy and utilize pay-as-you go cash capital as a preferred approach to funding capital projects.
- Maintain best fiscal practices and the Town’s AAA credit rating.
- Encourage responsible planning and development to foster economic growth, resulting in grand list growth.
- Work closely with elected representatives at the state level to advocate for legislative proposals that will help Avon to keep property taxes low for residents, such as state aid programs and revenue diversification strategies.
- Apply for grants as appropriate.
- Negotiate collective bargaining agreements competitively and continue to treat employees in a manner that cultivates a strong workforce that is dedicated to serving residents in the most efficient and effective ways possible.

For further reading regarding the Town’s services and ongoing projects, I would suggest reviewing the January 26, 2022 version of the proposed Fiscal year 2022-2023 budget available on the Town’s website <https://www.avonct.gov/home/pages/annual-town-budget>.

[Annual Town Budget | Avon CT](#)

[www.avonct.gov](http://www.avonct.gov)

This Budget page consists of documents and presentations relating to the Town Budget process. Documents and presentations are updated and replaced by current information as they are prepared. To view the Board of Education Budget, [click here](#)