

# ANNUAL OPERATING BUDGET 2018/2019



**Town of Avon**  
**60 West Main Street – Avon, Connecticut 06001**

**ADOPTED BY TOWN REFERENDUM  
MAY 16, 2018**

## AVON AT A GLANCE



*Map Showing  
State of Connecticut  
Town of Avon*



The Town of Avon, named for the Avon River in England, covers 23.15 square miles (14,454 acres) in central Connecticut along the Farmington River and was incorporated in 1830 from the Town of Farmington. The Town was originally settled around 1645 and before incorporation was known as Northington, the North Parish, or North District (often abbreviated as No. D. to later become Nod). During the early 1800's, Avon was a bustling inland port along the Towpath Canal which provided recreational and commercial barge services from New Haven to Albany. Lying ten miles west of the City of Hartford, the Town ranks thirty-third in terms of the 2016 Equalized Net Grand List per Capita (\$3,738,989,796) as prepared by the State of Connecticut Office of Policy and Management. The U.S. Census Bureau 2012-16 American Community Survey reflects that Avon's Per Capita Income of \$67,430 ranks tenth in the state.

Contiguous to the Towns of Canton and Simsbury to the north, Bloomfield and West Hartford to the east, Farmington to the south and Burlington to the west, Avon is primarily a suburban residential community. The Town's population has continued to grow over the last two decades (11,201 in the 1980 Census; 13,937 in the 1990 Census; 15,832 in the 2000 census, and 18,098 in the 2010 census). Residents are predominately executive, professional, technical, and managerial people employed in the finance and insurance industries located in the Greater Hartford area. Most homes in Avon are single-family homes selling anywhere from \$300,000 to over \$1,000,000 with many new houses selling in the \$600,000 to \$800,000 range. Condominiums are generally valued between \$150,000 and \$600,000.

Roughly, 7,775 acres of land have been developed for residential purposes resulting in 5,050 single family and 1,961 multi-family dwellings. Approximately 590 acres of land have been developed for commercial and industrial uses. At present, there are approximately 850 businesses located in Avon. The Town's two business parks still have remaining undeveloped land which can support about 400,000 square feet of additional office and industrial space and 150,000 thousand square feet of retail space.

Avon is served by Connecticut Routes 10, 44 (Albany Turnpike), 167, 177, and 202 (16 miles of state roads) that provide thoroughfare access to the 109.70 miles of Town roads and 23.3 miles of private roads. Interstate 84, a major east-west limited access highway, lies six miles to the south. Numerous public and private passenger and freight common carriers serve the Town. Bradley International Airport is a half-hour drive to the north. Passenger and freight rail service is available in Hartford ten miles to the east.



**TOWN OF AVON ANNUAL OPERATING BUDGET  
FY 2018/2019  
TABLE OF CONTENTS**

<a href="#">Budget Message</a>	I	-	XV
<a href="#">Budget Process and Overview</a>	1	-	10
<a href="#">Introduction</a>			
Organizational Chart and Principal Officials.....	A.	1	- 3
Purpose and Content.....	A.	4	- 9
Introduction.....	A.	10	- 18
Table Budgeted Full-Time, Part-Time, and Temporary Part-Time Positions.....	A.	19	- 21
FY 2015 State of CT Municipal Profiles and FY 2011-2015 Fiscal Indicators.....	A.	22	- 23
Statistical Tables.....	A.	24	- 32
<a href="#">Revenues</a>			
Overview.....	B.	1	
Property Taxes & Assessments.....	B.	2	- 3
State and Federal Grants.....	B.	3	- 5
Licenses, Fees & Permits.....	B.	6	- 7
Charges for Current Services.....	B.	7	- 8
Other Local Revenues.....	B.	8	- 9
Special Revenue Funds.....	B.	9	- 11
Use of Fund Balance and Debt Service Fund.....	B.	11	- 12
Combined Revenues by Sources.....	B.	13	- 19
Payment Schedule for State Grants to Municipalities.....	B.	20	
Combining Statement of Revenues, Expenses and Chgs. in Nonmajor Governmental Funds..	B.	21	- 22
Statement of Revenues, Expenditures and Changes in Fund Balances.....	B.	23	- 26
<a href="#">Expenditures</a>			
Overview.....	C.	1	
Expenditures by Budget/Expenditures by Fund.....	C.	2	
Expenditures by Function.....	C.	3	- 11
<a href="#">General Fund</a> .....	D.	1	- 2
<a href="#">General Government</a> .....	E.	1	- 20
<a href="#">Public Safety</a> .....	F.	1	- 17
<a href="#">Public Works</a> .....	G.	1	- 9
<a href="#">Health and Social Services</a> .....	H.	1	- 7
<a href="#">Recreation and Parks</a> .....	I.	1	- 10
<a href="#">Education and Cultural</a> .....	J.	1	- 5
<a href="#">Conservation and Development</a> .....	K.	1	- 5
<a href="#">Miscellaneous</a> .....	L.	1	- 7
<a href="#">Debt Service</a> .....	M.	1	- 10
<a href="#">Special Revenues Fund</a> .....	N.	1	- 20
<a href="#">Capital Projects Funds</a> .....	O.	1	- 11
<a href="#">Fiduciary Fund</a> .....	P.	1	- 7
<a href="#">Internal Service Fund</a> .....	Q.	1	- 3
<a href="#">Capital Improvement Program</a>			
Overview.....	R.	1	- 6
Comparison FY 2017/2018 to FY 2018/2019 Capital Budget Projects.....	R.	7	- 8
Capital Improvement Program, Project Summary.....	R.	9	- 47
<a href="#">Supplemental Data</a>			
Roadway Improvement Program.....	S.	1	- 2
Uniform Code of Accounts.....	S.	3	- 6
Town of Avon Administrative Policy Memoranda, Ordinances, and selected Regulations....	S.	7	- 9
Town of Avon True or Operating Lease Policy.....	S.	10	
Town of Avon Debt Policy.....	S.	11	- 18
Town of Avon Investment Policy.....	S.	19	22
Town of Avon General Fund Unassigned Fund Balance Policy.....	S.	23	
Town of Avon Policy Regarding the Use of Surplus.....		23	
<a href="#">Glossary</a> .....	Glossary	1	- 12

## Distinguished Budget Presentation Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

### *Distinguished Budget Presentation Award*

PRESENTED TO

**Town of Avon**

**Connecticut**

For the Fiscal Year Beginning

**July 1, 2017**

*Christopher P. Merrill*

Executive Director

The Government Finance Officers Association of the United and Canada (GFOA) presented an award of Distinguished Presentations to the Town of Avon for its annual budget for the fiscal year beginning July 1, 2017.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.