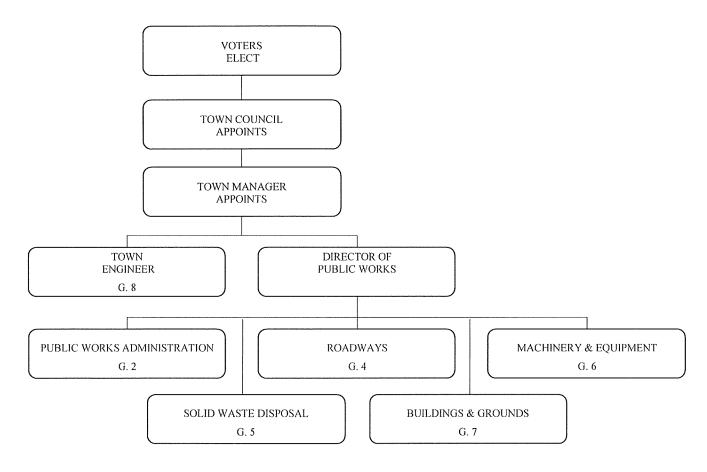
# **PUBLIC WORKS**

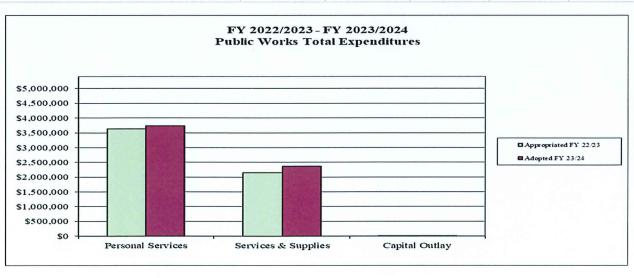
### PROGRAM DESCRIPTION

Public Works is charged with the planning, design, development, construction and maintenance of public agency physical structures to include roadways, drains, buildings, grounds, and waste disposal systems. Public Works is also responsible for Town and Board of Education vehicle and equipment maintenance.

# PUBLIC WORKS ORGANIZATIONAL CHART



Fund 01	Appropriated	Requested	Adopted	T/(D) (	T/D0/
Public Works Administration	FY 2022/2023	FY 2023/2024	FY 2023/2024	Inc/(Dec) \$	Inc/-Dec %
Total Personal Services	\$419,994	¢461 700	¢461 700	¢41 700	0.040/
	\$18,360	\$461,722	\$461,722	\$41,728	9.94% 8.39%
Total Services & Supplies Total Public Works Administration		\$19,900	\$19,900	\$1,540	9.87%
Total Public Works Administration	\$438,354	\$481,622	\$481,622	\$43,268	9.07%
Roadways					
Total Personal Services	\$1,382,182	\$1,353,614	\$1,353,614	(\$28,568)	-2.07%
Total Services & Supplies	\$412,104	\$571,460	\$571,460	\$159,356	38.67%
Total Roadways	\$1,794,286	\$1,925,074	\$1,925,074	\$130,788	7.29%
Solid Waste Disposal					
Total Personal Services	\$97,615	\$88,472	\$88,472	(\$9,143)	-9.37%
Total Services & Supplies	\$286,132	\$310,832	\$310,832	\$24,700	8.63%
Total Solid Waste Disposal	\$383,747	\$399,304	\$399,304	\$15,557	4.05%
Machinery and Equipment					
Total Personal Services	\$498,563	\$508,665	\$508,665	\$10,102	2.03%
Total Services & Supplies	\$82,750	\$80,625	\$80,625	(\$2,125)	-2.57%
Total Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Total Machinery and Equipment	\$581,313	\$589,290	\$589,290	\$7,977	1.37%
Buildings and Grounds					
Total Personal Services	\$948,433	\$970,263	\$970,263	\$21,830	2.30%
Total Services & Supplies	\$1,126,766	\$1,149,856	\$1,149,856	\$23,090	2.05%
Total Capital Outlay	\$1,950	\$1,950	\$1,950	\$0	0.00%
Total Buildings and Grounds	\$2,077,149	\$2,122,069	\$2,122,069	\$44,920	2.16%
Engineering					
Total Personal Services	\$285,197	\$347,051	\$347,051	\$61,854	21.69%
Total Services & Supplies	\$45,300	\$46,000	\$46,000	\$700	1.55%
Total Capital Outlay	\$1,300	\$1,600	\$1,600	\$300	23.08%
Total Engineering	\$331,797	\$394,651	\$394,651	\$62,854	18.94%
Fund 08 - Snow & Ice Removal					
Total Services & Supplies	\$180,000	\$180,000	\$180,000	\$0	0.00%
Total Snow & Ice Removal	\$180,000	\$180,000	\$180,000	\$0	0.00%
<b>Total Personal Services</b>	\$3,631,984	\$3,729,787	\$3,729,787	\$97,803	2.69%
Total Services and Supplies	\$2,151,412	\$2,358,673	\$2,358,673	\$207,261	9.63%
Total Capital Outlay	\$3,250	\$3,550	\$3,550	\$300	9.23%
Total Public Works	\$5,786,646	\$6,092,010	\$6,092,010	\$305,364	5.28%





# 3001 PUBLIC WORKS ADMINISTRATION

### PROGRAM DESCRIPTION

Public Works Administration is responsible for the planning, scheduling, supervision and coordination of the activities and functions of the Highway, Building and Grounds, Solid Waste and Equipment Maintenance Divisions of the Public Works Department. The Administration Department is also responsible for the acquisition and disposal of vehicles, equipment and other town surplus property.

### PROGRAM COMMENTARY

The Public Works Department continues to look at cost effective ways to improve efficiencies of Public Works functions while it continues to provide the highest level of service to the town and its residents within its budget.

WORKLOAD MEASURES	2019/ 2020	2020/ 2021	2021/ 2022	Est. 2022/ 2023	Proj. 2023/ 2024
Surplus Property (# of items sold)	19	22	32	15	15
PERSONNEL					
Full-Time Positions	3	3	3	3	3
Part-Time Positions	1	1	1	1	1

### PROGRAM OBJECTIVES

- Continue to expand Public Relations Program for Winter Operations
- Refine Workload Measures

PERFORMANCE MEASURES Revenues Collected	2019/	2020/	2021/	Est. 2022/	Proj. 2023/
	2020	2021	2022	2023	2024
Surplus Property	\$14,616	\$9,272	\$8,369	\$10,000	\$10,000

### COALS OBJECTIVES & PERFORMANCE MEASURES

GUALS, OBJECTIV	ES & PERFORMANC	LE MILASURES					
finances resulting in effec	al stability and programmatic tive and efficient delivery of q	uality Town services throug	professional management of th h the revenue from user fees a	nd not affect the tax rate."			
"Provide a safe se	cure and pleasing environmer	nt where people can live, wor	rk and play in harmony with th	neir surroundings."			
Program Goal: Ensure tim	nely responses to extreme wea	ther events.					
Program Objectives: Resp	oond to 100% of unanticipated	severe weather events with	in 1 hour, i.e. mobilize snow o	rews.			
Performance Measure: De	epartmental participation in st	orm event mobilization – all	contacted personnel reporting	g to DPW within 1 hour.			
2019/2020	2020/2021	2021/2022	Est. 2022/2023 Proj. 2023/2024 100% 100%				
100%	100%	100%					
Program Goal: Ensure tha	t field preparation is complete	ed in a timely manner.					
Program Objectives: Prep	are 100% of playing fields for	game use within two hours	of request being made.				
Performance Measure: Di	ivision's response time and fic	eld completion within 2 hour	s of received request.				
2019/2020	2020/2021	2021/2022	Est. 2022/2023	Proj. 2023/2024			
99%	99%	100%	100%	100%			

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## Town of Avon

Board	Ωf	Finance	10	Rudget	Cummaru

Budget Fiscal Year: 2024 to 2024									
		=========	=========					******	
	2022	2023	2023	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	ક
=======================================								=========	======
3001 PUBLIC WORKS ADMI									
PERSONAL SERVICES									
WAGES & SALARIES	319,293	329,416	265,111	337,906	375,270	375,270	375,270	45,854	14
EMPLOYEE BENEFITS	90,688	90,578	75,857	86,452	86,452	86,452	86,452	(4,126)	(5)
Total PERSONAL SERVICES	409,981	419,994	340,968	424,358	461,722	461,722	461,722	41,728	10
		******		==========		=========			
SERVICES & SUPPLIES									
AUTO ALLOWANCE	195	400	121	400	400	400	400	0	0
TRAVEL & MEETING EXP	200	1,100	121	1.100	1.100	1,100	1,100	0	0
ADVERTISING	58	600	0	600	600	600	600	0	0
MEMBERSHIP FEES	915	1,450	978	1,450	1,450	1,450	1,450	0	0
BOOKS & PERIODICALS	70	1,430	0	1,430	1,450	100	1,450	0	0
RECRUITMENT & TRAINING	1,030	1,500	456	1,500	1,500	1,500	1,500	0	0
RECRUITMENT & TRAINING RENTALS	650	1,500	650	650	650	650	650	0	0
EQUIPMENT OPER & MAINT	11,430	11,260	7,656	12,800	12,800	12,800	12,800	1.540	14
POSTAGE	11,430	11,280	7,636	12,800	12,800	12,800	12,800	1,540	.0
MATERIALS AND SUPPLIES	1,299	1,200	986	1,200	1,200	1,200	1,200	0	0
MATERIALS AND SUPPLIES	1,299	1,200	700	1,200	1,200	1,200	1,200		
Total SERVICES & SUPPLIES	15,898	18,360	10,874	19,900	19,900	19,900	19,900	1,540	8
	==========		=========			=========	=========	***********	
Total 3001 PUBLIC WORKS ADMI	425,879	438,354	351,842	444,258	481,622	481,622	481,622	43,268	10
			=========		==========	=========			

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Board of Finance's Budget Detail

	2022	2023	2023	Department			Board		
Account# and Description		Base Budget	Actual YTD	Head	_	Town Council		Inc/Dec	ş
01-3001-51011 REG FULL TIME	317,507	324,496	264,899	333,428	333.428	333,428	333,428	8,932	3
01-3001-51011 KEG FORM TIME 01-3001-51014 TEMPORARY PART	1,786	4,920	212	4,478	4,478	4,478	4,478	(442)	(9)
01-3001-51014 IEMPORARI FARI	24,503	25,713	24,804	26,054	26,054	26,054	26,054	341	1
01-3001-51031 FICA 01-3001-51033 MEDICAL INSURAN	20,998	21,882	21,882	23,116	23,116	23,116	23,116	1,234	6
01-3001-51034 DENTAL INS	1,698	1,699	994	2,408	2,408	2,408	2,408	709	42
01-3001-51034 BENTAL TNO	6,187	7,125	6,985	2,100	2,100	2,100	0	(7,125)	(100)
01-3001-51038 DEFINED CONTRIB	25,986	26,659	21,192	27,374	27,374	27,374	27,374	715	3
01-3001-51038 DEFINED CONTRIB	11,316	7,500	21,152	7,500	7,500	7,500	7,500	0	0
01-3001-51051 OTHER BENEFITS	0	,,500	0	,,500	37,364	37,364	37,364	37,364	0
01-3001-52111 MILEAGE & TOLLS	195	400	121	400	400	400	400	0	0
01-3001-52111 MIBEAGE & TORBS	0	700	0	700	700	700	700	0	0
Water Environmental Federal	•	700	v	700	, , , ,	, 00	700	· ·	
Conference									
01~3001~52113 MEALS	200	400	0	400	400	400	400	0	0
01-3001-52121 RECRUITING	0	200	0	200	200	200	200	0	0
01-3001-52122 ADVERTISING-LEG	58	400	0	400	400	400	400	0	0
01-3001-52131 FEES-PROFESSION	915	1,450	978	1,450	1,450	1,450	1,450	0	0
Casho \$120									
NEPA \$25									
CHSSA \$95									
CTPA \$50									
CT Tree Warden \$150									
Water Env. Fed \$190									
APWA Membership \$900									
01-3001-52141 BOOKS & PERIODI	70	100	0	100	100	100	100	0	0
01-3001-52155 PROFESSIONAL DE	1,030	1,500	456	1,500	1,500	1,500	1,500	0	0
01-3001-52193 COPIER	650	650	650	650	650	650	650	0	0
01-3001-52201 MOTOR FUELS	6,636	7,260	5,208	8,800	8,800	8,800	8,800	1,540	21
2200 gallons unleaded fuel									
@ \$4.00 per gallon = \$8,800									
01-3001-52204 PARTS AND REPAI	4,459	3,500	1,948	3,500	3,500	3,500	3,500	0	0
01-3001-52205 OFFICE MACHINER	335	500	500	500	500	500	500	0	0
HP Plotter Warranty \$500/yr									
01-3001-52221 POSTAGE	51	100	27	100	100	100	100	0	0
01-3001-52231 OFFICE SUPPLIES	1,299	1,200	986	1,200	1,200	1,200	1,200	0	0
Total PUBLIC WORKS A	425,879	438,354	351,842	444,258	481,622	481,622	481,622	43,268	10
Total 3001 PUBLIC WORKS	425,879	438,354	351,842	444,258	481,622	481,622	481,622	43,268	10

	Town of Av	on		
	Personnel Wage	Analysis		
				Annual Total
	PUBLIC WORKS ADMIN.			For Split
Account	Title	Car/Stipend	<u>Total</u>	Department Wages
01-3001-51011	PUBLIC WORKS DIRECTOR		143,462	MANUFACTURE TO THE PARTY OF THE
01-3001-51011	DEPUTY DIRECTOR OF PUBLIC WORKS		112,341	
01-3001-51011	SR. ADMIN COORDINATOR		77,625	
01-3001-51014	OFFICE STAFF TEMPORARY PT		4,478	
- WARRING AND			337,906	
Legend:			·····	
51010 (Part Time	ROV)			
51011 Full Time				
51012 Reg. Part	Time			
51013 Temp Full	Time			
51014 Temp Par	t Time			handler and the second of the

## 3101 ROADWAYS

### PROGRAM DESCRIPTION

The Roadway Division provides maintenance and repair of all Town roads, sidewalks, drainage, and related activities. Roadway personnel are responsible for maintaining 112.37 miles of accepted roadway including paving, patching, curbing, plowing, de-icing and sweeping. Also included is the installation and repair of drainage and guardrails, signs and line painting, as well as the trimming and removal of trees. Town funds are supplemented by State Grants (Funds 08 & 11) to finance maintenance materials.

### PROGRAM COMMENTARY

Due to the economic environment, the fiscal year 2023/2024 Roadways budget has several increases. Additionally, the Street Lighting account has been transferred from Public Safety to Roadways. A detailed outline of the Town's Road Improvement Program for fiscal year 2023/2024 is included in Tab S – Supplemental Data (S. 1).

PERFORMANCE MEASURES WORKLOAD MEASURES	2019/ 2020	2020/ 2021	2021/ 2022	Est. 2022/ 2023	Proj. 2023/ 2024
Catch Basins Cleaned by Machine	2,600	2,600	2,600	2,600	2,200
Trees Removed	47	45	45	65	72
Material for Filling Potholes (Tons)	84	75	75	75	65
Miles of Public Roads Maintained	112.53	112.53	112.53	112.37	112.37
(Accepted)					
Average Miles per Plow District	11.25	11.25	11.25	11.25	11.25
# Snow Storm Call Outs	10	15	22	16	16
Snow Removal Hours (Reg. & O.T.)	1,723	2,512	2,570	2,700	2,700
Miles of Contract Plowing	3.0	3.0	3.0	3.0	3
Roadside Mowing Hours	85	106	71	75	75
# of Emergency Call-Outs	38	39	35	35	35
(non-snow related)					
PERSONNEL					
Full-time	10	10	10	10	10

**NOTE:** Town Road standards revised to meet current CT DOT Standard.

### GOALS, OBJECTIVES & PERFORMANCE MEASURES

TOWN COUNCIL LONG TERM GOAL "Provide a safe secure and pleasing environment where people can live, work and play in harmony with their surroundings."									
Program Goal: Complete	road repairs in a timely mann	er.							
Program Objectives: Rep	Program Objectives: Repair 100% of reported potholes within 24 hours of DPW notification.								
Performance Measure: R	epair notifications completed	within the "reasonable timefr	ame" objective.						
2019/2020	2020/2021	2021/2022	Est. 2022/2023	Proj. 2023/2024					
100%	100%	100%	100%	100%					

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Board of Finance's Budget Summary

Budget Fiscal Year: 2024 to 2024				5	•				
				=========	==========				
	2022	2023	2023	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	8
						********		*********	======
3101 ROADWAYS									
PERSONAL SERVICES									
WAGES & SALARIES	808,505	979,270	753,714	991,122	996,642	996,642	996,642	17,372	2
EMPLOYEE BENEFITS	382,901	402,912	359,546	356,450	356,972	356,972	356,972	(45,940)	(11)
Total PERSONAL SERVICES	1,191,406	1,382,182	1,113,260	1,347,572	1,353,614	1,353,614	1,353,614	(28,568)	(2)
	=========	=========			========	=========		=========	
SERVICES & SUPPLIES									
TRAVEL & MEETING EXP	0	150	0	150	150	150	150	0	0
MEMBERSHIP FEES	190	550	50	700	700	700	700	150	27
RECRUITMENT & TRAINING	15	1,900	1,071	1,900	1,900	1,900	1,900	0	0
UTILITIES	0	0	0	128,000	128,000	128,000	128,000	128,000	0
CONTRACTUCTUAL SERV & PRINTING	127,049	157,254	108,025	173,710	173,710	173,710	173,710	16,456	10
RENTALS	1,682	3,050	550	3,050	3,050	3,050	3,050	0	0
EQUIPMENT OPER & MAINT	113,840	173,750	122,503	193,500	188,500	188,500	188,500	14,750	8
MATERIALS AND SUPPLIES	50,198	75,450	54,739	75,450	75,450	75,450	75,450	0	0
Total SERVICES & SUPPLIES	292,974	412,104	286,938	576,460	571,460	571,460	571,460	159,356	39
Total 3101 ROADWAYS	1,484,380	1,794,286		-,	1,925,074			130,788	7

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Board of Finance's Budget Detail

Budget Fiscal Teal: 2024 to 2024									
	2022	2023			=========		Board		
Account# and Description		Base Budget	2023 Actual YTD	Department	Town Manager	Town Council	of Finance	Inc/Dec	9.
account# and Description		_						•	
01-3101-51011 REG FULL TIME	706,960	764,120	677,969	775,972	775,972	775,972	775,972	11,852	2
01-3101-51013 TEMPORARY FULL	0 0	14,400	0	10,200	10,200	10,200	10,200	(4,200)	(29)
01-3101-51015 OVERTIME	101,545	200,750	75,745	200,750	206,270	206,270	206,270	5,520	3
01-3101-51019 OTHER	0	0	0	4,200	4,200	4,200	4,200	4,200	0
01-3101-51031 FICA	61,956	69,277	54,691	69,920	70,000	70,000	70,000	723	1
01-3101-51033 MEDICAL INSURAN	190,426	182,442	182,442	189,752	189,752	189,752	189,752	7,310	4
01-3101-51034 DENTAL INS	8,865	9,627	7,420	10,106	10,106	10,106	10,106	479	5
01-3101-51036 WORK COMP	48,241	55,843	54,742	0	0	0	0	(55,843)	(100)
01-3101-51038 DEFINED CONTRIB	64,597	78,223	60,251	79,172	79,614	79,614	79,614	1,391	2
01-3101-51043 PMTS IN LIEU OF	8,816	7,500	0	7,500	7,500	7,500	7,500	. 0	0
01-3101-52113 MEALS	0	150	0	150	150	150	150	0	0
01-3101-52131 FEES-PROFESSION	190	550	50	700	700	700	700	150	27
Casho \$40 x 10 = \$400									
Ct. Tree Warden Assoc.									
4 @ \$75 = \$300									
01-3101-52155 PROFESSIONAL DE	15	1,900	1,071	1,900	1,900	1,900	1,900	0	0
OSHA & Other Mandated Training		•							
Stormwater Phase 1 & II Training									
Flagger Certification									
01-3101-52175 ELECTRIC	0	0	0	128,000	128,000	128,000	128,000	128,000	0
Street Lighting									
Transferred from Public Safety									
01-3101-52184 SERVICE & CONSU	7,650	10,800	2,375	10,800	10,800	10,800	10,800	0	0
Stormwater Phase 1 & II									
Testing, \$9,000									
DEP Annual Report \$600									
Spill Prevention Control &									
Counter Measure, \$1,200									
or the color dryppar drytton	111,540	140,725	98,413	153,725	153,725	153,725	153,725	13,000	9
01-3101-52185 GENERAL SERVICE	111,540	140,725	90,413	153,725	153,725	153,725	153,725	13,000	,
Tree Program, \$7,000									
Catch Basin Cleaning: 2,000									
Basins @ \$27/ea. = \$54,000									
Sweeping 108 miles, \$30,000									
Basin Flushing, \$575/day									
x 3 days = \$1,725									
Street Line Painting, \$30,000									
Guardrail Repairs, \$4,500									
Parking Lot Repaint, \$3,000									
Mandatory Testing:									
Hearing, \$1,200									
Drug, \$3,300									
DOT/CDL Physical, \$2,000									
Rails to Trails Maint, \$4,000									
Retention Pond Maint., \$7,000									
Roadside Spraying, \$6,000									
01-3101-52188 UNIFORM CLEANIN	7,859	5,729	7,237	9,185	9,185	9,185	9,185	3,456	60
Cleaning = \$7,535	7,639	3,129	1,231	9,103	9,105	9,103	2,103	2,430	00
Misc. = \$450									
T-Shirts= \$450									
Carpets/Rugs- Runners= \$1,150									
01-3101-52193 COPIER	550	550	550	550	550	550	550	0	0

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Board of Finance's Budget Detail

Account# and Description	2022 Actual	2023 Base Budget	2023 Actual YTD		Town Manager		Board of Finance	Inc/Dec	
01-3101-52194 EQUIPMENT Heavy Equipment Rental	1,132	2,500	0	2,500	2,500	2,500	2,500	0	0
01-3101-52201 MOTOR FUELS 5,000 gallons unleaded fuel © \$4.00/gallon = \$20,000 13,000 gallons diesel fuel © \$4.50/gallon = \$58,500	28,491	58,750	32,723	78,500	78,500	78,500	78,500	19,750	34
01-3101-52204 PARTS AND REPAI (TOWN MANAGER REDUCED)	85,349	115,000	89,780	115,000	110,000	110,000	110,000	(5,000)	(4
01-3101-52231 OFFICE SUPPLIES 01-3101-52232 MATERIALS AND T Misc. Hand Tools, \$900 Weed Wacker, \$300 Brooms & Shovels, \$450 Chain Saws, \$2,000 Cut Off Saw, \$750 Leaf Blowers, \$750	200 846	200 5,150	0 6,356	200 5,150	200 5,150	200 5,150	200 5,150	0	0
01-3101-52238 UNIFORMS Work Boots = \$2,475 Rubber Boots, \$110 Rain Gear, \$150, Gloves, \$250 Cold Weather Gear, \$500 PPE, \$515	5,201	4,000	1,535	4,000	4,000	4,000	4,000	0	0
01-3101-52239 MATERIALS-OTHER Top Soil, \$7,200 Silt Barrier Mat, \$1,000 Barricades, \$700 Lumber, \$500 Drainage Structures, \$15,000 Traffic Signs & Markings, \$7,000 Paint, \$500, Grass Seed, \$400 Herbicide, \$1,500 Misc., \$800 Asphalt Pot Hole Repair, \$18,000 Large Processed Stone, \$4,000 Small Processed Stone, \$4,000 Rip Rap Stone, \$2,000 3/4" Crushed Stone, \$3,500	43,951	66,100	46,848	66,100	66,100	66,100	66,100	0	0
Total HIGHWAYS	1,484,380	1,794,286	1,400,198	1,924,032	1,925,074	1,925,074	1,925,074	130,788	7
Total 3101 ROADWAYS	1,484,380	1,794,286	1,400,198	1,924,032	1,925,074	1,925,074	1,925,074	130,788	7

	Town of A	von		
	Personnel Wage	e Analysis		
				Annual Total
T 1 M Primitiva Antonios and the Residence Antonios and the Control of the Contro	ROADWAYS			For Split
Account	Title	Car/Stipend	Total	
01-3101-51011	FOREMAN HIGHWAYS & ROADWAYS		94,799	
01-3101-51011	MAINTAINER II		66,046	
01-3101-51011	MAINTAINER II		66,039	
01-3101-51011	MAINTAINER III		78,654	
01-3101-51011	MAINTAINER III		78,654	
01-3101-51011	MAINTAINER III		77,164	
01-3101-51011	MAINTAINER III		78,654	
01-3101-51011	MAINTAINER III		78,654	hadring (1980)
01-3101-51011	MAINTAINER III		78,654	
01-3101-51011	MAINTAINER III		78,654	
01-3101-51013	SEASONAL LABORER		10,200	
01-3101-51015	OVERTIME		206,270	
01-3101-51019	CREW LEADER ROADWAYS		4,200	
			996,642	
Legend:				
51010 (Part Time	ROV)			
51011 Full Time				
51012 Reg. Part	Time			
51013 Temp Full	Time			
51014 Temp Part	Time			



## 3201 SOLID WASTE DISPOSAL

### PROGRAM DESCRIPTION

The Solid Waste Division is responsible for the operation of the Town's Transfer Station in accordance with regulations established and enforced by the State Department of Energy and Environmental Protection.

### PROGRAM COMMENTARY

To minimize the amount of waste streams being processed and paid for by the Town, the Avon Transfer Station continues initiatives to support recycling opportunities to the residents: The CT Mattress Recycling Program, Electronics Recycling (E-Waste), Single Stream Recycling, the compaction of contents within containers, and a paint disposal program. The Materials Innovation and Recycling Authority (MIRA), Hartford County's major trash burning facility, closed June 30, 2022. Avon's waste is now transported to the Murphy Road Recycling Facility, resulting in a decreased tipping fee cost. Additionally, the Transfer Station Disposal Services contract is due for renewal in 2023/2024. The budget includes estimated increases to disposal/service fees and for the volatility of fuel costs.

PERFORMANCE MEASURES WORKLOAD MEASURES	2019/ 2020	2020/ 2021	2021/ 2022	Est. 2022/ 2023	Proj. 2023/ 2024
Permits					
Residential (includes replacements)	611	648	622	625	625
Senior	754	794	779	775	775
One day permits	4	14	8	5	5
Recycling	242	322	390	275	275
Total Permits	1,611	1,778	1,799	1,680	1,680
Disposal Tonnage	ŕ	•	,	•	
Metal	59	105	84	70	70
Single Stream Recycling	329	337	316	340	340
Annual Tonnage CRRA Plant	1,125	1,211	1,133	1,000	1,000
Annual Tonnage Construction & Demolition Debris	242	273	255	250	250
Bulky Waste (Brush/Yards)	981	980	980	980	980
Revenues Collected					
Permit Fees	134,194	144,185	133,457	128,000	128,000
User Fees	43,685	53,450	48,572	25,000	25,000
Salvage Sales	10,875	_10,667	<u> 15,957</u>	8,500	<u>8,500</u>
Total Revenue	188,754	208,302	197,986	161,500	161,500
PERSONNEL					
Full-time	0	0	0	0	0
Part-time	3	4	4	4	4

### GOALS, OBJECTIVES & PERFORMANCE MEASURES

"Provide a safe se	TOWN cure and pleasing environmen	COUNCIL LONG TERM		their surroundings "
	nd encourage recycling opport			
Program Objectives: Use	d clothing bins, recycle/reuse	areas, and shipping of Town	's waste stream to State's Re	cycling Authority.
Performance Measure: A	vailability of recycling areas a	at the transfer station and the	hauling/transportation of To	wn's waste stream.
2019/2020	2020/2021	2021/2022	Est. 2022/2023	Proj. 2023/2024
90%*	90% *	100%	100%	100%

<sup>\*</sup> Percentage impacted by COVID-19 pandemic.

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Board of Finance's Budget Summary Budget Fiscal Year: 2024 to 2024

Budget Fiscal Year: 2024 to 2024									
	*********			=========	=========	**********			
	2022	2023	2023	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	8
	=========		=========	==========			*********		
3201 SOLID WASTE DISPO									
PERSONAL SERVICES									
WAGES & SALARIES	84,484	86,470	75,252	81,887	81,887	81,887	81,887	(4,583)	(5)
EMPLOYEE BENEFITS	9,483	11,145	9,242	6,585	6,585	6,585	6,585	(4,560)	(41)
Total PERSONAL SERVICES	93,967	97,615	84,494	88,472	88,472	88,472	88,472	(9,143)	(9)
						*********		=======================================	======
SERVICES & SUPPLIES									
ADVERTISING	0	100	0	100	100	100	100	0	0
RECRUITMENT & TRAINING	0	120	0	120	120	120	120	0	0
UTILITIES	194	1,200	269	1,200	1,200	1,200	1,200	0	0
CONTRACTUCTUAL SERV & PRINTING	206,183	245,337	183,457	271,437	271,437	271,437	271,437	26,100	11
EQUIPMENT OPER & MAINT	3,186	14,900	1,626	16,500	13,500	13,500	13,500	(1,400)	(9)
REPAIRS & MAINTENANCE	9,587	24,000	20,303	24,000	24,000	24,000	24,000	0	0
MATERIALS AND SUPPLIES	375	475	0	475	475	475	475	0	0
Total SERVICES & SUPPLIES	219,525		205,655	313,832	•	310,832	-	24,700	9
				**********					
Total 3201 SOLID WASTE DISPO	313,492	383,747	290,149	402,304	399,304	399,304	399,304	15,557	4
		•	=========				*****	=========	******

Hillside Mowing, \$4,000

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### Town of Avon Board of Finance's Budget Detail

Budget Fiscal Year: 2024 to 2024

2022 2023 2023 Department Board Account# and Description Actual Base Budget Actual YTD Head Town Manager Town Council of Finance Inc/Dec 01-3201-51011 REG FULL TIME 0 4,000 0 0 n 0 0 (4,000) (100) 01-3201-51012 REG PART TIME 84,484 74,290 75,252 77,887 77,887 77,887 77,887 3,597 5 0 0 0 0 0 (8,180)(100) 01-3201-51015 OVERTIME 0 8,180 4,000 4,000 4,000 4,000 4,000 0 01-3201-51019 OTHER 0 0 0 6,265 6,265 6,265 (351) (5) 01-3201-51031 FICA 6,387 6,616 5,757 6,265 0 0 (3,555) (100) 3,555 3,485 0 01-3201-51036 WORK COMP 3,096 974 320 320 320 320 (654) (67) 01-3201-51038 DEFINED CONTRIB 0 0 100 100 0 0 01-3201-52129 ADVERTISING-OTH 100 100 100 0 0 0 120 120 120 0 120 01-3201-52155 PROFESSIONAL DE 0 120 0 0 0 01-3201-52176 TELEPHONE 194 1,200 269 1,200 1,200 1,200 1,200 Includes Internet 01-3201-52184 SERVICE & CONSU 19,287 15,237 10,994 22,737 22,737 22,737 22.737 7,500 49 Household Hazardous Waste Days (3), \$16,000 Permit Fees, \$1,650 DEP Permit Fee, \$2,500 CCSWA Membership Fees, \$2,400 800 800 0 800 800 800 0 01-3201-52185 GENERAL SERVICE 200 Clean Waste Oil Furnace 150 0 01-3201-52188 UNIFORM CLEANIN 83 150 150 150 150 150 T-shirts, \$150 01-3201-52189 SERVICES - OTHE 186,613 229,150 172,313 247,750 247,750 247.750 247,750 18.600 8 MSW, Non-MSW, Recycling Disposal, includes 250 pulls @ \$200 per pull, \$50,000 950 Tons MSW @ \$110/Ton, \$104,500 Non-MSW Disposal, \$45,000 Rental of compactors @ \$1,500/mo. x 12 mo's, \$18,000 Bulky Waste Reduction Program = \$16,000 1,600 01-3201-52201 MOTOR FUELS 0 4,900 0 6,500 6,500 6,500 6.500 33 500 gallons unleaded fuel @ \$4.00 per gallon = \$2,000 1,000 gallons diesel fuel @ \$4.50 per gallon = \$4,500 7,000 (3,000) (30) 1,626 10,000 7,000 7,000 01-3201-52204 PARTS AND REPAI 10,000 3,186 (TOWN MANAGER REDUCED) 0 1.000 1,000 1,000 0 01-3201-52212 BUILDINGS 960 1,000 529 1,000 Miscellaneous Building Supplies 0 0 01-3201-52213 LAND 8,627 23,000 19,774 23,000 23,000 23,000 23,000 Storm water testing, \$1,000 Monitor Wells/Sparging Expansion, \$22,000

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Board of Finance's Budget Detail

# = = = = = = = = = = = = = = = = = = =								=========	
	2022	2023	2023	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	%
	=========		=========	=========	********	========			
01-3201-52232 MATERIALS AND T	100	200	0	200	200	200	200	0	0
Misc. Hand Tools, Hardware,									
Brooms									
01-3201-52238 UNIFORMS	275	275	0	275	275	275	275	0	0
Winter Gear, \$75									
Rain Gear, \$140									
Gloves, \$60									
Total SANITATION	313,492	383,747	290,149	402,304	399,304	399,304	399,304	15,557	4
			=========						
Total 3201 SOLID WASTE	313,492	383,747	290,149	402.304	399,304	399,304	399,304	15,557	4
	•	•	•	·	· ·		•		

	Town	of Avon		
	Personnel V	Wage Analysis		
		3 3 3 4 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5		
				Annual Total
	SOLID WASTE DISPOSAL			For Split
Account	<u>Title</u>	Car/Stipend	<u>Total</u>	Department Wages
01-3201-51012	LANDFILL ASSISTANT		13,913	
01-3201-51012	LANDFILL ASSISTANT		14,152	
01-3201-51012	LANDFILL ASSISTANT		13,900	
01-3201-51012	RECYCLING COORDINATOR		35,922	
01-3201-51019	CREW LEADER COLL & DISP		4,000	
			81,887	
Legend:				
51010 (Part Time	ROV)			
51011 Full Time				
51012 Reg. Part	Time			
51013 Temp Full	Time			
51014 Temp Par	t Time			



# 3301 MACHINERY AND EQUIPMENT

### PROGRAM DESCRIPTION

The Machinery & Equipment Division is responsible for the repair and maintenance of all vehicles and equipment in the Police, Fire, Highway, Buildings & Grounds, Solid Waste, Parks Department, and the Board of Education.

### PROGRAM COMMENTARY

The Machinery & Equipment (M&E) Division's philosophy is to maintain a preventative maintenance program to decrease unscheduled repairs and down time of the Town's fleet. Expenses in fiscal year 2023/2024 budget have remained level funded, except for a minor increase to cover DOT/CDL Physicals and a more significant increase for rising fuel costs.

### PERFORMANCE MEASURES

WORKLOAD MEASURES	2019/ 2020	2020/ 2021	2021/ 2022	Est. 2022/ 2023	Proj. 2023/ 2024
Vehicles	81	82	83	83	83
Equipment	93	94	95	95	95
Total # of Fleet	174	176	178	178	178
Corrective Maintenance	556	499	514	550	550
Preventative Maintenance	121	95	102	125	125
PERSONNEL				,	
Full-time	4	4	4	4	4

### GOALS, OBJECTIVES & PERFORMANCE MEASURES

"Ensure long term fisc finances resulting in effec	al stability and programmati	COUNCIL LONG TERM c effectiveness by providing quality Town services throug	I GOALS professional management of th gh the revenue from user fees o	he Town's programs and and not affect the tax rate."			
"Provide a safe se	cure and pleasing environme	nt where people can live, wo	ork and play in harmony with t	heir surroundings."			
Program Goal: Improve co	ost efficiencies, safety, and lo	ngevity of the Town's mach	ninery, equipment, and workfo	rce.			
Program Objectives: Rou	tine maintenance plan of action	on and schedule for all Town	n's fleet, machinery and equip	ment.			
Performance Measure: A	dherence to designated maint	enance plans and schedules.					
2019/2020	2020/2021 2021/2022 Est. 2022/2023 Proj. 2023/2						
99%	99%	99%	99%	99%			

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Town of Avon
Board of Finance's Budget Summary Budget Fiscal Year: 2024 to 2024

Budget Fiscal Year: 2024 to 2024									
			=========				**********	=========	======
	2022	2023	2023				Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	8
	######################################	=========		=======================================			=========		======
3301 MACHINERY & EQUIP									
PERSONAL SERVICES									
WAGES & SALARIES	348,811	362,373	310,095	374,058	374,965	374,965	374,965	12,592	3
EMPLOYEE BENEFITS						133,700			
Total PERSONAL SERVICES						508,665			2
SERVICES & SUPPLIES									
BOOKS & PERIODICALS	1,428	2,750		2,750	2,750		2,750	0	0
RECRUITMENT & TRAINING	0	1,450	1,171	1,450	1,450	1,450	1,450	0	0
CONTRACTUCTUAL SERV & PRINTING	3,759	12,305	3,638	12,705	12,705			400	3
RENTALS	450	450	450	450	450	450	450	0	0
EQUIPMENT OPER & MAINT	32,536	50,895	39,292	51,770	49,270	49,270	49,270	(1,625)	
MATERIALS AND SUPPLIES	15,096	14,900	12,601	14,900	14,000	14,000	14,000	(900)	(6)
Total SERVICES & SUPPLIES	53,269	82,750	60,414	84,025	80,625	80,625	80,625	(2,125)	(3)
					The second secon				
Total 3301 MACHINERY & EQUIP	554,214								
		=========	==========						

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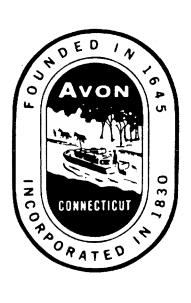
Board of Finance's Budget Detail

									======
	2022	2023	2023	Department	m W	m 0	Board	Inc/Dec	%
Account# and Description		Base Budget	Actual YTD		_	Town Council			
01-3301-51011 REG FULL TIME	317,066	332,373	292,202	339,458	339,458	339,458	339,458	7,085	2
01-3301-51015 OVERTIME	31,745	30,000	17,893	33,000	33,907	33,907	33,907	3,907	13
01-3301-51019 OTHER	0	0	0	1,600	1,600	1,600	1,600	1,600	0
01-3301-51031 FICA	24,474	26,942	22,594	27,710	27,779	27,779	27,779	837	3
01-3301-51033 MEDICAL INSURAN	84,081	62,668	62,668	67,037	67,037	67,037	67,037	4,369	7
01-3301-51034 DENTAL INS	3,284	2,827	2,357	3,436	3,436	3,436	3,436	609	22
01-3301-51036 WORK COMP	7,960	9,313	9,130	0	0	0	0	(9,313)	(100)
01-3301-51038 DEFINED CONTRIB	26,677	29,440	24,796	30,375	30,448	30,448	30,448	1,008	3
01-3301-51043 PMTS IN LIEU OF	5,658	5,000	0	5,000	5,000	5,000	5,000	0	0
01-3301-52141 BOOKS & PERIODI	1,428	2,750	3,262	2,750	2,750	2,750	2,750	0	0
On Line Repair Manual, 1 Year									
CD Subscription Cars/Light									
Trucks, \$1,500									
1 Year CD Subscription Heavy									
Trucks, \$1,250									
01-3301-52155 PROFESSIONAL DE	0	1,450	1,171	1,450	1,450	1,450	1,450	0	0
Training Tapes for Equipment	U	1,450	1,171	1,450	1,450	1,450	1,450	U	U
and Repair Techniques, \$200 Personnel Training, \$800									
ACE Certification, \$200									
ASC Training, \$250									
ASC ITATITING, \$250									
01-3301-52185 GENERAL SERVICE	870	8,800	316	9,200	9,200	9,200	9,200	400	5
Drain Oil removal, \$200									
Emission Testing, \$700									
Cleaning Tank Svcs &									
Annual Testing, \$2,000									
Lift Inspections, \$1,100									
(OSHA Requirement)									
Cleaning of parts machine, \$3,400									
Lift repairs, \$1,000									
DOT/CDL Physical, \$800									
		2 505	2 200	2 505	7 505	2 505	3,505	0	0 -
01-3301-52188 UNIFORM CLEANIN	2,889	3,505	3,322	3,505	3,505	3,505	3,505	U	0.
Cleaning = \$2,525 Mats - \$600									
Misc., \$190									
T-Shirts, \$190									
01-3301-52193 COPIER	450	450	450	450	450	450	450	0	0
01-3301-52201 MOTOR FUELS	1,411	2,275	2,128	3,150	3,150	3,150	3,150	875	38
700 gallons diesel fuel									
@ \$4.50 per gallon = \$3,150									
*									
01-3301-52202 MOTOR OIL	5,526	18,100	7,738	18,100	18,100	18,100	18,100	0	0
01-3301-52203 TIRES	14,584	22,170	21,594	22,170	19,670	19,670	19,670	(2,500)	(11)
(TOWN MANAGER REDUCED)									
01-3301-52204 PARTS AND REPAI	4,811	3,800	4,051	3,800	3,800	3,800	3,800	0	0
Fleet and Equipment Aged.	3,011	3,000	4,031	3,000	5,000	5,000	5,000	ŭ	•
. rece and adarpment Aged.									

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Account# and Description	2022 Actual	2023 Base Budget	2023 Actual YTD	Department Head	Town Manager	Town Council	Board of Finance	Inc/Dec	ą
01-3301-52205 OFFICE MACHINER Dossier Software Maintenance, \$2,400 Fuel Master, \$1,650 AIM's Maintenance, \$500	6,204	4,550	3,781	4,550	4,550	4,550	4,550	0	0
01-3301-52232 MATERIALS AND T Misc. Wrenches, Pliers, Hammers, Drills, Files, Screwdrivers, Handles, Saw Blades, and Welding Parts	8,103	5,500	5,853	5,500	5,500	5,500	5,500	0	0
01-3301-52236 AUTOMOTIVE Rags, Towels, Soap, \$550 Welding Rods & Tips, \$700 Welding Gases & Oxy, \$600 Grind Wheel & Disc, \$300 Paint & Primer, \$1,400 Cleaning Compound, \$550 Misc. Chemicals, \$350 Soap Concentrate, \$200 Misc., \$2,250 (TOWN MANAGER REDUCED)	4,623	6,900	6,523	6,900	6,000	6,000	6,000	(900)	(13)
01-3301-52238 UNIFORMS Eye and Ear Protection, \$250 Safety Boots = \$900 Gloves, \$240 First Aid Supplies, \$640 Painting & Sand Blasting Supplies & Face Shields, \$300 Particle Masks, \$170	2,370	2,500	225	2,500	2,500	2,500	2,500	0	0
Total MACHINERY & EQ	554,214	581,313	492,054	591,641	589,290	589,290	589,290	7,977	1
Total 3301 MACHINERY &	554,214	581,313	492,054	591,641	589,290	589,290	589,290	7,977	1

	Town o	f Avon		
	Personnel Wa	age Analysis		
				Annual Total
	MACHINERY & EQUIP			For Split
Account	<u>Title</u>	Car/Stipend	Total	Department Wages
01-3301-51011	MECHANIC II		77,623	
01-3301-51011	MECHANIC II		75,199	
01-3301-51011	MECHANIC III		85,837	
01-3301-51011	FLEET OPERATIONS FOREMAN		94,799	
01-3301-51011	FLEET OPERATIONS FOREMAN	STIPEND	6,000	
01-3301-51015	OVERTIME		33,907	
01-3301-51019	CREW LEADER MACH & EQUIP		1,600	
			374,965	
Legend:				
51010 (Part Time	ROV)			
51011 Full Time				
51012 Reg. Part	Гime			
51013 Temp Full	Time			
51014 Temp Part	Time			



# 3401 BUILDINGS AND GROUNDS

### PROGRAM DESCRIPTION

The many responsibilities of the Buildings and Grounds Division are varied. They include routine maintenance in Town-owned buildings, technical repairs, and interior renovation projects. The Grounds side of the Division provides regular mowing and trimming of all grassy areas, preparation and maintenance of the Town's athletic fields, complicated field renovation and landscape projects.

### PROGRAM COMMENTARY

The Buildings & Grounds budget reflects estimated increases in both the Buildings and Land Accounts to accommodate publicly bid contractual services up for renewal in 2023/2024, including Grounds Maintenance, Snow Removal, Disposal of Municipal Refuse, and Town Wide Cleaning Services.

### PERFORMANCE MEASURES

WORKLOAD MEASURES	2019/ 2020	2020/ 2021	2021/ 2022	Est. 2022/ 2023	Proj. 2023/ 2024
Town Properties (Sq. Ft. / Buildings)					
Town Complex	37,872	37,872	38,442	38,442	38,442
Public Works	16,307	16,307	16,307	16,307	16,307
Library	41,000	41,000	41,000	41,000	41,000
Countryside Park	2,784	2,784	2,784	2,784	2,784
Firehouses	20,565	20,565	20,565	20,565	20,565
Senior Center	8,400	8,400	8,400	8,400	8,400
Dog Pound	780	780	780	780	780
Transfer Station	2,320	2,320	2,320	2,320	2,320
The Living Museum	807	807	807	807	807
Sycamore Hills Bath House	2,014	2,014	2,014	2,014	2,014
99 Thompson Rd. Storage Bldg.	<u>7,000</u>	<u>7,000</u>	7,000	7,000	7,000
<b>Total Square Feet</b>	139,849	139,849	140,419	140,419	140,419
Maintenance					
Work Orders Managed	760*	415**	725	800	800
Field Mowing (Hours)	700	1000	1000	1000	1000
Field Line Painting	250	425	521	521	521
Baseball/Softball Maintenance					
Drag & Lines	324	400	480	480	480
Turf Maintenance – Weed, Pest Control					
& Restoration	584	625	625	625	625
Field Setups (Nets/Goals)	179	250	128***	250	250
PERSONNEL					
Full-Time	7	7	7	7	7

<sup>\*</sup> New Work Order System implemented during fiscal year; measures incorporate two separate systems. Stats impacted by COVID-19 pandemic.

### GOALS, OBJECTIVES & PERFORMANCE MEASURES

TOWN COUNCIL LONG TERM GOAL								
"Provide a safe secure and pleasing environment where people can live, work and play in harmony with their surroundings."								
Program Goal: Improve and maintain the safety and appearance of all Town-owned facilities.								
		re safe for use and appear in go						
Performance Measure: Re	spond to emergency/safety rel	ated work requests within 60 r	ninutes of DPW notification,	during business hours.				
2019/2020	y de la companya de							
100%	100%	100%	100%	100%				

<sup>\*\*</sup> First full year utilizing New Work Order System; improved accuracy of tracking specific to B&G. Stats impacted by COVID-19 pandemic.

<sup>\*\*\*</sup> Decreased field usage and field set ups. Stats impacted by COVID-19 pandemic.

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Budget	Fiscal	Year:	2024	to	2024	

based	οf	Finance's	Pudget	Cummaru

	2022								
		2023	2023	Department	m M	m d	Board	Inc/Dec	*
Account# and Description		Base Budget			Town Manager				
	tied and then have task had not good task not had her	and any and have been had any open man and ma	************						
3401 BUILDING & GROUND									
PERSONAL SERVICES									
NAGES & SALARIES	598,577	658,143	548,487	680,470	682,870	682,870	682,870	24,727	4
EMPLOYEE BENEFITS	271,581	290,290		287,018	287,393	287,393		(2,897)	
Total PERSONAL SERVICES	870,158	948,433	820,946	967,488	970,263		970,263	21,830	2
TOTAL PERSONAL SERVICES	•	•	820,346					•	
SERVICES & SUPPLIES								_	
AUTO ALLOWANCE	0	150	30	150	150	150	150	0	0
MEMBERSHIP FEES	0	300	0	300	300	300	300	0	0
RECRUITMENT & TRAINING	120	200	353	200	200	200	200	0	0
JTILITIES	382,335	401,875	300,536	416,875	416,875	416,875	416,875	15,000	4
CONTRACTUCTUAL SERV & PRINTING	26,079	24,105	14,589	24,705	24,705	24,705	24,705	600	2
RENTALS	15,736	1,100	1,116	1,100	1,100	1,100	1,100	0	0
EQUIPMENT OPER & MAINT	54,907	57,050	50,448	64,500	64,500	64,500	64,500	7,450	13
REPAIRS & MAINTENANCE	700,468	626,336	614,801	641,376	626,376	626,376	626,376	40	0
POSTAGE	0	100	1	100	100	100	100	0	0
MATERIALS AND SUPPLIES	24,923	15,550	9,291	15,550	15,550	15,550	15,550	0	0
Total SERVICES & SUPPLIES	1,204,568	1,126,766	991,165	1,164,856	1,149,856	1,149,856	1,149,856	23,090	2
			*********			=========			
CAPITAL OUTLAY									
CAPITAL EQUIP EXP	1,950		353		1,950	•	1,950	0	0
Total CAPITAL OUTLAY	1,950	1,950	353	1,950	1,950		1,950	0	0
	==========					=========			======
Total 3401 BUILDING & GROUND	2,076,676	2,077,149	1,812,464	2,134,294	2,122,069	2,122,069	2,122,069	44,920	2
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# Printed 11-May-2023 at 13:26:04 by JWORSMAN Town of Avon Board of Finance's Budget Detail

			=========			==========	=========		
	2022	2023	2023	Department			Board		
Account# and Description		Base Budget	Actual YTD		_	Town Council		Inc/Dec	8
01-3401-51011 REG FULL TIME	508,293	528,814	464,368	538,390	538,390	538,390	538,390	9,576	2
01-3401-51013 TEMPORARY FULL	31,095	45,000	31,351	53,180	53,180	53,180	53,180	8,180	18
01-3401-51015 OVERTIME	59,189	84,329	52,768	87,300	89,700	89,700	89,700	5,371	6
01-3401-51019 OTHER	0	01,329	0	1,600	1,600	1,600	1,600	1,600	0
01-3401-51031 FICA	41,905	47,440	38,870	48,613	48,796	48,796	48,796	1,356	3
01-3401-51033 MEDICAL INSURAN	155,248	167,027	167,027	179,915	179,915	179,915	179,915	12,888	8
01-3401-51034 DENTAL INS	7,795	7,859	6,955	8,308	8,308	8,308	8,308	449	6
01-3401-51036 WORK COMP	15,907	18,914	18,542	0,500	0,500	0,202	0	(18,914)	(100)
01-3401-51038 DEFINED CONTRIB	45,068	49,050	41,065	50,182	50,374	50,374	50,374	1,324	3
01-3401-51043 PMTS IN LIEU OF	5,658	0	0	0	0	0	0	0	0
01-3401-52111 MILEAGE & TOLLS	0	150	30	150	150	150	150	0	0
01-3401-52131 FEES-PROFESSION	0	300	0	300	300	300	300	0	0
CT Parks Assoc., \$25	ŭ	200	· ·	200	500	300	500		
Prof. Ground Keepers, \$65									
Ct. Grnd Keepers Conf., \$140									
New England Parks Assoc., \$25									
(2) Fer. License Fees, \$45									
01-3401-52155 PROFESSIONAL DE	120	200	353	200	200	200	200	0	0
01-3401-52171 WATER	49,790	45,000	51,041	50,000	50,000	50,000	50,000	5,000	11
All Municipal Buildings		,	,			,	,	-,	
01-3401-52172 NATURAL GAS	74,039	70,000	66,209	75,000	75,000	75,000	75,000	5,000	7
All Municipal Buildings									
(includes propane)									
01-3401-52173 SEWERS	7,044	7,875	7,385	7,875	7,875	7,875	7,875	0	0
All Municipal Buildings									
01-3401-52174 HEATING OIL	9,794	15,300	9,177	15,300	15,300	15,300	15,300	0	0
Fire Company 2									
Fire Company 4									
Countryside Park									
Landfill									
01-3401-52175 ELECTRIC	228,338	250,200	156,282	250,200	250,200	250,200	250,200	0	0
All Municipal Buildings									
01-3401-52176 TELEPHONE	13,330	13,500	10,442	13,500	13,500	13,500	13,500	0	0
Includes:	,	,	,	,		•	•		
Cell Phones/Data Plan									
Public Works Bldg.									
Comcast PRI									
APD Phone System (New)									
01-3401-52177 TOWNWIDE FIBER	0	0	0	5,000	5,000	5,000	5,000	5,000	0
Funding for future repairs.	· ·	Ū	٥	3,300	3,300	5,000	3,000	3,500	
- and and a superior topeate.									
01-3401-52185 GENERAL SERVICE	879	600	1,088	1,200	1,200	1,200	1,200	600	100
DOT/CDL Physical, \$1200									

### Printed 11-May-2023 at 13:26:04 by JWORSMAN

### Town of Avon

### Board of Finance's Budget Detail

Budget Fiscal Yea	ar: 2024	to	2024
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			=========						
	2022	2023	2023	Department			Board		
Account# and Description	Actual		Actual YTD		Town Manager			•	8
01-3401-52188 UNIFORM CLEANIN Cleaning = \$3680 APD Area Rugs x 2 (New) = \$2200 Misc., \$350 T-Shirts, \$275	3,745	6,505	4,152	6,505	6,505	6,505	6,505	0	0
01-3401-52189 SERVICES - OTHE Avon Mountain Median Maintenance	21,455	17,000	9,349	17,000	17,000	17,000	17,000	0	0
01-3401-52193 COPIER	878	600	698	600	600	600	600	0	0
01-3401-52194 EQUIPMENT Rental Equipment	14,858	500	418	500	500	500	500	0	0
01-3401-52201 MOTOR FUELS 3,500 gallons unleaded fuel © \$4.00 per gallon = \$14,000 4,000 gallons diesel fuel © \$4.50 per gallon - \$18,000	13,610	24,550	10,891	32,000	32,000	32,000	32,000	7,450	30
01-3401-52204 PARTS AND REPAI Fleet and Equipment Aged.	41,297	32,500	39,557	32,500	32,500	32,500	32,500	0	0
01-3401-52212 BUILDINGS CONTRACTUAL SERVICES: Cleaning Services, \$124,000 HVAC, \$17,000 Elevator Maint., \$7,250 Refuse Collection, \$20,000	386,270	295,406	312,982	296,406	281,406	281,406	281,406	(14,000)	(5)

Cleaning Services, \$124,000
HVAC, \$17,000
Elevator Maint., \$7,250
Refuse Collection, \$20,000
Generator Maint., \$7,500
OTHER:
Window Cleaning, \$4,000
Carpet Cleaning, \$5,000
Overhead Door Maint., \$5,200
Pest Control, \$7,000
Life Safety Monitoring, \$18,200
Life Safety Maintenance &
Inspections, \$11,000
Door Hardware, \$12,000
Boiler Certifications, \$1,680
Door Mat Cleaning, \$1,500
Misc., \$3,000
HVAC Repairs, \$15,000
Bldg. 2 Interior Improvements
Phase II of III, \$15,000
BUILDING SUPPLIES:
Light Bulbs/Fixtures

Repairs, \$3,400 Door Mats, \$600

### Printed 11-May-2023 at 13:26:04 by JWORSMAN

Town of Avon Board of Finance's Budget Detail

Board of Finance's	Budget	Deta
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Budget Fiscal Year: 2024 to 2024									
	2022	2023	2023	Department			Board		******
Account# and Description		Base Budget	Actual YTD		Town Manager		of Finance	Inc/Dec	8
Paper Goods, \$15,000 Cleaning Supplies, \$5,000 Plumbing Supplies, \$2,500 Paint, \$2,500 Hardware Repairs, \$5,000 (TOWN MANAGER REDUCED)									A 24 CO 44 C
O1-3401-52213 LAND CONTRACTUAL SERVICES: Grounds Maint, \$105,000 Grounds Fertilization, \$7,000 Snow Removal, \$146,000 OTHER: Septic Tank Clng, \$1,800 Alsop Meadows Mowing, \$1,350 Sod, \$7,600 Turf Management, Athletic Fields = \$25,480 (includes Rounds 1-4, Top Soil Clay, Mulch) MH Rhodes Turf Management, \$20,000 Seed, \$6,000 Irrigation \$3,000 Lining Materials & Chalk, \$14,300 Park Signs, \$2,500 Misc., \$2,000 Weed Control @ 60 W. Main Brook, \$2,940 Grounds Maint. @ 828 West Avon Rd, \$4,000	314,198	330,930	301,819	344,970	344,970	344,970	344,970	14,040	4
01-3401-52221 POSTAGE	0	100	1	100	100	100	100	0	0
01-3401-52231 OFFICE SUPPLIES	200	200	300	200	200	200	200	0	0
01-3401-52232 MATERIALS AND T Misc. Hand Tools	5,943	1,750	2,831	1,750	1,750	1,750	1,750	0	0
01-3401-52238 UNIFORMS Work Boots, \$1,350 Gloves/Safety Equipment, \$1,250	2,631	2,600	1,445	2,600	2,600	2,600	2,600	0	0
01-3401-52239 MATERIALS-OTHER Misc. Lumber, \$1,250 Landscaping Supplies, \$1,000 Misc., Supplies, \$1,500 Trap Rock & Stone Dust, \$1,250 Irrigation Repairs, \$6,000	16,149	11,000	4,715	11,000	11,000	11,000	11,000	0	0

# Printed 11-May-2023 at 13:26:04 by JWORSMAN Town of Avon Board of Finance's Budget Detail

	=========	========						=========	
	2022	2023	2023	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	*
				=========	=========			**********	
01-3401-53312 MAINT EQUIP	1,950	1,950	353	1,950	1,950	1,950	1,950	0	0
Chain Saw, Weed Whip, Leaf									
Blower \$1,950									
Total BUILDINGS & GR	2,076,676	2,077,149	1,812,464	2,134,294	2,122,069	2,122,069	2,122,069	44,920	2
				=========				==========	
Total 3401 BUILDING & G	2,076,676	2,077,149	1,812,464	2,134,294	2,122,069	2,122,069	2,122,069	44,920	2
								=============	======

	To	wn of Avon		
	Personne	el Wage Analysis		
				Annual Total
	BUILDING & GROUNDS			For Split
Account	<u>Title</u>	Car/Stipend	Total	Department Wages
01-3401-51011	FOREMAN B & G		94,799	
01-3401-51011	MAINTAINER I		64,313	
01-3401-51011	MAINTAINER II		72,518	
01-3401-51011	MAINTAINER II		70,798	
01-3401-51011	MAINTAINER III		78,654	
01-3401-51011	MAINTAINER III		78,654	
01-3401-51011	MAINTAINER III		78,654	
01-3401-51013	SEASONAL LABORER		53,180	
01-3401-51015	OVERTIME		89,700	
01-3401-51019	CREW LEADER B & G		1,600	
			682,870	
Legend:				
51010 (Part Time	ROV)			
51011 Full Time				
51012 Reg. Part				
51013 Temp Full	Time			
51014 Temp Part	t Time			



## 3501 ENGINEERING

### PROGRAM DESCRIPTION

The Engineering Department provides technical engineering service and assistance to Town agencies, commissions, departments and the public. It prepares engineering design plans and specifications for the construction of municipal public works improvements. Construction of roadways, sewers, and drainage is inspected to assure compliance with established standards. The Engineering Department includes administration and technical support of the Sewer Department and the development and management of town mapping programs through the use of surveying techniques and equipment and Geographic Information Systems (GIS).

### PROGRAM COMMENTARY

This year the major projects that consumed much of the Department's time included design and permitting for the Old Farms Road reconstruction projects, Cider Brook Road bridge construction, implementation of a new permit tracking system, preliminary design of a new ball field at Sperry Park, and design of new and replacement sidewalks along Country Club and West Avon Roads. The Department continues the effort of scanning and archival of maps located in Engineering, Planning, Town Clerk, and Building departments. The Department continues to publish "live" map data with two internet map viewers; one for the public, the other for Town staff. These sites provide excellent value for information retrieval allowing us to respond to resident and commercial requests very efficiently. We anticipate work in the coming year to bid and begin the construction of the north-south section Old Farms Road, beginning design for the east-west section of Old Farms Road, completing the design of the replacement bridge carrying Tillotson Road over Thompson Brook, numerous sewer-related initiatives, completing the sidewalk projects and continuing the Sperry Park baseball field design efforts.

### PERFORMANCE MEASURES

WORKLOAD MEASURES	2019/ 2020	2020/ 2021	2021/ 2022	Est.2022/ 2023	Proj. 2023/ 2024
I. Projects Completed					
a. Town Projects					
i. Sewers - \$ Value	0	0	300,000	570,000	600,000
ii. Drainage - \$ Value	100,000	20,000	20,000	100,000	275,000
iii. Roadway - \$ Value	9,000,000	6,000,000	750,000	700,000	1,000,000
iv. Miscellaneous - \$	20,000	1,000,000	300,000	20,000	20,000
Value (*)					
TOTAL TOWN PROJECTS \$	9,120,000	7,020,000	1,370,000	<u>1,390,000</u>	1,895,000
b. Private Projects					
i. Road Systems					
1. Length (linear ft.)	0	0	5,400	2,000	0
2. Est. Value - \$	0	0	1,350,000	1,000,000	0
ii. Sanitary Sewers					
1. Length (linear foot)	0	0	6,700	1,400	1,800
2. Est. Value - \$	0	0	1,100,000	280,000	360,000
TOTAL PRIVATE PROJECTS \$	<u>0</u>	<u>0</u>	2,450,000	<u>1,280,000</u>	<u>361,800</u>
TOTAL TOWN & PRIVATE \$	9,120,000	7,020,000	3,820,000	2,670,000	<u>2,256,800</u>

### 3501 ENGINEERING, continued

II.	Public	Improvements	
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- · · · · · · · · · · · · · · · · · · ·					
Site Plan Reviews	21	3	4	10	10
Inland Wetlands Reviews	5	7	13	10	10
Driveway/Excavation	93	132	100	90	100
Permits					
Sewer Conn. Permits	24	23	10	16	12
PERSONNEL					
Full-Time	5	5	5	6	6
Part-Time	1	1	1	0	0
	Site Plan Reviews Inland Wetlands Reviews Driveway/Excavation Permits Sewer Conn. Permits  PERSONNEL Full-Time	Site Plan Reviews 21 Inland Wetlands Reviews 5 Driveway/Excavation 93 Permits Sewer Conn. Permits 24  PERSONNEL Full-Time 5	Site Plan Reviews       21       3         Inland Wetlands Reviews       5       7         Driveway/Excavation       93       132         Permits       24       23         PERSONNEL         Full-Time       5       5	Site Plan Reviews       21       3       4         Inland Wetlands Reviews       5       7       13         Driveway/Excavation       93       132       100         Permits       24       23       10         PERSONNEL         Full-Time       5       5       5	Site Plan Reviews       21       3       4       10         Inland Wetlands Reviews       5       7       13       10         Driveway/Excavation       93       132       100       90         Permits       24       23       10       16         PERSONNEL         Full-Time       5       5       5       6

### PROGRAM OBJECTIVES

- Finalize documentation and begin construction of Old Farms Road north-south section
- Complete the design of the Route 44 sanitary sewer pump station rehabilitation; bid and construct
- Complete the design and permitting Old Farms/Thompson Road east-west Section
- Complete design of the replacement of the bridge carrying Tillotson road over Thompson Brook
- Begin the second phase of the Infiltration and Inflow study of the Farmington sewershed
- GIS continue development of sanitary sewer easements, FEMA flood data integration, and field mobile devices, develop storm drainage mapping, and add scanned images to the GIS for retrieval
- Maintain the scanned drawing archival for various Town Departments
- Continue storm drainage data acquisition
- Provide mapping and engineering to various Town Departments and Agencies
- Provide field locations of right-of-way, sight lines, land surveying to various Town Departments

### GOALS, OBJECTIVES & PERFORMANCE MEASURES

### TOWN COUNCIL LONG TERM GOALS

"Ensure long term fiscal stability and programmatic effectiveness by providing professional management of the Town's programs and finances resulting in effective and efficient delivery of quality Town services through the revenue from user fees and not affect the tax rate."

**Program Goal:** Complete engineering plan reviews in a timely manner.

**Program Objectives:** Verify compliance with Town standards by providing review comments to residents, developers, and land use boards

**Performance Measure:** Review and comments on plans submitted for development, subdivision, or permitting to meet board and commission timing requirements.

2019/2020	2020/2021	2021/2022	Est. 2022/2023	Proj. 2023/2024
100%	100%	100%	100%	100%

**Program Goal:** Process all permit requests in a timely manner.

**Program Objectives:** Encourage residents, developers and contactors to comply with Town standards by assisting with the Engineering permit process

Performance Measure: Assist applicants and review permits within two business days of application

2019/2020	2020/2021	2021/2022	Est. 2022/2023	Proj. 2023/2024
100%	100%	100%	100%	100%

**Program Goal:** Respond timely responses to GIS requests for service.

**Program Objectives:** Provide mapping assistance to residents, contractors, and developers to help them accurately understand property delineation and physical feature locations

Performance Measure: Provide initial response to mapping requests for service within two business days.

		11 0 1		•
2019/2020	2020/2021	2021/2022	Est. 2022/2023	Proj. 2023/2024
100%	100%	100%	100%	100%

<sup>&</sup>quot;Provide a safe secure and pleasing environment where people can live, work and play in harmony with their surroundings."

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# Town of Avon Board of Finance's Budget Summary

Budget Fiscal Year: 2024 to 2024									
	=========		========				=========	=========	
	2022	2023	2023	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	ર્જ
				******			**********	=========	======
3501 ENGINEERING									

	2022	2025	LULD	Deparement			Dould		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	%
			=========	******	========		**********	==========	======
3501 ENGINEERING									
PERSONAL SERVICES									
WAGES & SALARIES	218,398	221,248	220,780	256,811	256,811	256,811	256,811	35,563	16
EMPLOYEE BENEFITS		63,949	62,953			90,240	90,240	26,291	41
Total PERSONAL SERVICES	280,242	285,197	283,733	347,051	347,051	347,051	347,051	61,854	22
SERVICES & SUPPLIES									
AUTO ALLOWANCE	0	1,100	0	1,100	1,100	1,100	1,100	0	0
TRAVEL & MEETING EXP	77	2,000	0	2,100	2,100	2,100	2,100	100	5
MEMBERSHIP FEES	1,090	1,300	1,240	1,300	1,300	1,300	1,300	0	0
BOOKS & PERIODICALS	548	500	500	500	500	500	500	0	0
RECRUITMENT & TRAINING	120	3,000	1,400	3,000	3,000	3,000	3,000	0	0
UTILITIES	703	950	313	950	950	950	950	0	0
RENTALS	2,035	2,900	2,047	2,900	2,900	2,900	2,900	0	0
EQUIPMENT OPER & MAINT	15,003	29,800	22,156	30,400	30,400	30,400	30,400	600	2
POSTAGE	43	500	64	500	500	500	500	0	0
MATERIALS AND SUPPLIES	1,441	3,250	1,501	3,250	3,250	3,250	3,250	0	0
Total SERVICES & SUPPLIES	21,060	45,300	29,221	46,000	46,000	46,000	46,000	700	2
						and the same and the same the			
CAPITAL OUTLAY									
CAPITAL EQUIP EXP	145	1,300	370	1,600	1,600	1,600	1,600	300	23
Total CAPITAL OUTLAY	145	1,300	370	1,600	1,600	1,600	1,600	300	23
Total 3501 ENGINEERING	301,447	331,797	313,324	394,651	394,651	394,651	394,651	62,854	19
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Board of Finance's Budget Detail

Account# and Description	2022 Actual	2023 Base Budget	2023 Actual YTD		_	Town Council	Board of Finance	Inc/Dec	ક
01-3501-51011 REG FULL TIME	198,332	200,295	220,780	256,811	256,811	256,811	256,811	56,516	28
01-3501-51012 REG PART TIME	20,066	20,953	0	230,011	0	0	250,011	(20,953)	(100)
01-3501-51031 FICA	16,528	16,832	16,208	19,091	19,091	19,091	19,091	2,259	13
01-3501-51033 MEDICAL INSURAN	25,458	26,573	26,573	51,368	51,368	51,368	51,368	24,795	93
01-3501-51034 DENTAL INS	1,850	1,850	2,315	2,956	2,956	2,956	2,956	1,106	60
01-3501-51036 WORK COMP	2,841	3,266	3,202	0	0	0	0	(3,266)	(100)
01-3501-51038 DEFINED CONTRIB	10,067	10,328	12,355	11,725	11,725	11,725	11,725	1,397	14
01-3501-51043 PMTS IN LIEU OF	2,500	2,500	0	2,500	2,500	2,500	2,500	0	0
01-3501-52101 CAR ALLOWANCE	2,600	2,600	2,300	2,600	2,600	2,600	2,600	0	0
01-3501-52102 MILEAGE	0	1,000	0	1,000	1,000	1,000	1,000	0	0
Travel and Meeting Expense	J	1,000	·	1,000	1,000	2,000	1,000	· ·	ŭ
01-3501-52111 MILEAGE & TOLLS For seminars and regional user group meetings	0	100	0	100	100	100	100	0	0
01-3501-52112 LODGING Lodging for conference	0	1,500	0	1,600	1,600	1,600	1,600	100	7
01-3501-52113 MEALS Meals for conference	77	500	0	500	500	500	500	0	0
01-3501-52131 FEES-PROFESSION PE, PLS, ASCE, APWA for 2 in department	1,090	1,300	1,240	1,300	1,300	1,300	1,300	0	0
01-3501-52141 BOOKS & PERIODI Hartford Courant, Engineering books	548	500	500	500	500	500	500	0	0
01-3501-52155 PROFESSIONAL DE Health and safety training, CADD training - updating to current CADD systems, Survey training	120	3,000	1,400	3,000	3,000	3,000	3,000	0	0
01-3501-52176 TELEPHONE Shared cost with fund 05, includes LB @ 50%, GPS link	703	950	313	950	950	950	950	0	0
01-3501-52193 COPIER Lease agreement for standard copier and large format copier/printer/scanner - cost is shared with Fund 05	2,035	2,900	2,047	2,900	2,900	2,900	2,900	0	0
01-3501-52201 MOTOR FUELS 500 gallons unleaded fuel @ \$4.00 per gallon = \$2,000	1,389	1,650	1,356	2,000	2,000	2,000	2,000	350	21
01-3501-52204 PARTS AND REPAI Adding vehicle to Engineering / WPCA fleet	3,235	5,200	2,454	5,200	5,200	5,200	5,200	0	0

# Printed 11-May-2023 at 13:26:04 by JWORSMAN Town of Avon Board of Finance's Budget Detail

Budget Fiscal Year: 2024 to 2024									
	2022	2023	2023	Department			Board		
Account# and Description	Actual		Actual YTD	Head	-	Town Council	of Finance	Inc/Dec	
O1-3501-52205 OFFICE MACHINER AutoCAD software maintenance and Plotter maintenence - split with Fund 05 note that Autocad software maintenance went up due to revised maint model.	1,136	2,000	1,136	2,000	2,000	2,000	2,000	0	0
01-3501-52207 GIS - GEOGRAPHI GIS software maintenance, GIS website hosting, on-call support and special projects	9,243	20,200	17,210	20,200	20,200	20,200	20,200	0	0
01-3501-52209 EQUIP MAINT-OTH Survey equipment clean and adjust	O	750	0	1,000	1,000	1,000	1,000	250	33
01-3501-52221 POSTAGE Postage is for mailers to residents for non-sewer related Engineering projects	43	500	64	500	500	500	500	0	0
01-3501-52231 OFFICE SUPPLIES office supplies	672	1,500	751	1,500	1,500	1,500	1,500	0	0
01-3501-52234 ENG & PLANNING Map and other large format color printing for various town departments, residents and projects.	544	1,000	300	1,000	1,000	1,000	1,000	0	0
01-3501-52239 MATERIALS-OTHER Primarily safety equipment and clothing	225	750	450	750	750	750	750	0	0
01-3501-53314 EQUIP-TECH Engineernig office equipment - shared with Fund 05	22	200	0	500	500	500	500	300	150
01-3501-53319 OTHER EQUIP Database tools and survey consumables - cost is shared with Fund 05	123	1,100	370	1,100	1,100	1,100	1,100	0	0
Total ENGINEERING	301,447	331,797	313,324	394,651	394,651	394,651	394,651	62,854	19
Total 3501 ENGINEERING	301,447	331,797	313,324	394,651	394,651	394,651	394,651	62,854	19
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	Town of	Avon		
	Personnel Wa	ge Analysis		
				Annual Total
	ENGINEERING			For Split
Account	<u>Title</u>	Car/Stipend	<u>Total</u>	Department Wages
01-3501-51011	ADMINISTRATIVE COORDINATOR		33,520	67,039
01-3501-51011	ASSISTANT TOWN ENGINEER		46,543	93,085
01-3501-51011	CAD/GIS MANAGER		70,204	93,605
01-3501-51011	PUBLIC WORKS INSPECTOR		43,848	87,695
01-3501-51011	TOWN ENGINEER		62,696	125,393
01-3501-52101	TOWN ENGINEER	CAR ALLOW	2,600	
			259,411	
Legend:				
51010 (Part Time	ROV)			
51011 Full Time				
51012 Reg. Part 7	ime			
51013 Temp Full	Time			MM.071
51014 Temp Part	Time			

