## TOWN OF AVON BUDGET SUMMARY SPECIAL REVENUE FUNDS FISCAL YEAR 2020/2021

## DESCRIPTION

Special Revenue Funds are used to account for all revenue and expenditure sources authorized by a legislative body to be used for a specific purpose. The annual operating budgets for the Special Revenue Fund types, for which a budget is adopted, are prepared on a basis consistent with generally accepted accounting principles. A consolidated statement of revenues for Special Revenue Funds is provided below; a consolidated statement of expenditures is on Page N. 3. Detailed estimated revenues and appropriation (expenditures) by fund are presented following this page.

## BUDGET SUMMARY SPECIAL REVENUE FUNDS FISCAL YEAR: 2020/2021

FUND NAME	FUND #	2018/19 ACTUAL	2019/20 BUDGETED	2019/20 ESTIMATED	2020/21 REQUESTED TOWN MANAGER	2020/21 RECOMMENDED TOWN COUNCIL	2020/21 ADOPTED	2020/21 DOLLAR INCREASE/ (DECREASE)	2020/21 PERCENT INCREASE/ -DECREASE
TOWN:									
Forest Prk.& Open Space Mgt.	04	\$2,000	\$10,000	\$10,000	\$10,000	\$10,000			0.00%
Police Special Services	07	\$267,561	\$17,634	\$17,634	\$39,186	\$39,186		\$21,552	122.22%
Town Aid Road	08	\$316,097	\$312,623	\$312,623	\$312,623	\$312,623		•	0.00%
Recreational Activities	09	\$375,311	\$400,690	\$400,690	\$457,512	\$457,512		\$56,822	14.18%
Loc. Capital/Improv. Program	11	\$127,426	\$127,104	\$127,104	\$127,104	\$127,104		-	0.00%
TOTAL TOWN	,	\$1,088,395	\$868,051	\$868,051	\$946,425	\$946,425		\$78,374	9.03%
SEWERS:	·								
Sewer Fund	05	\$3,293,281	\$3,161,673	\$3,161,673	\$3,547,922	\$3,547,922		\$386,249	12.22%
BOARD OF EDUCATION:									
St. & Fed. Pre-Paid Grants	13	\$826,902	\$834,800	\$834,800	\$864,800	\$864,800		\$30,000	3.59%
School Cafeteria	14	\$950,264	\$1,048,991	\$1,048,991	\$1,011,269	\$1,011,269		(\$37,722)	-3.60%
Use of School Facilities	15	\$50,242	\$40,000	\$40,000	\$50,000	\$50,000		\$10,000	25.00%
TOTAL BOARD OF EDUCATION		\$1,827,408	\$1,923,791	\$1,923,791	\$1,926,069	\$1,926,069		\$2,278	0.12%
TOTAL REVENUES	:	\$6,209,084	\$5,953,515	\$5,953,515	\$6,420,416	\$6,420,416		\$466,901	7.84%

### TOWN OF AVON BUDGET SUMMARY SPECIAL REVENUE FUNDS FISCAL YEAR: 2020/2021

SPECIAL REVENUE FUNDS BY REVENUE CLASSIFICATION	2018/19 ACTUAL	2019/20 BUDGETED	2019/20 ESTIMATED	2020/21 REQUESTED TOWN MANAGER	2020/21 RECOMMENDED TOWN COUNCIL	2020/21 ADOPTED	2020/21 DOLLAR INCREASE/ (DECREASE)	2020/21 PERCENT INCREASE/ -DECREASE
TAVEC AND ACCECUATEMITS.								
TAXES AND ASSESSMENTS: Sewer Assessments - Fund#5	\$357,446	\$120,000	\$120,000	\$90,000	\$90,000		(\$30,000)	-25.00%
LICENSES, FEES, PERMITS:								
Sewer Permits & Inspection Fees - Fund#5	\$1,250	\$2,500	\$2,500	\$1,500	\$1,500		(\$1,000)	-40.00%
INTERGOVERNMENTAL								
STATE GRANTS-IN-AID:								
Title II Part A Teachers - Fund #13	\$48,209	\$30,000	\$30,000	\$40,000	\$40,000		\$10,000	33.33%
Adult Education Cooperative - Fund #13	\$1,863	\$1,800	\$1,800	\$1,800	\$1,800		-	0.00%
IDEA 611 Part B - Fund #13	\$502,075	\$580,000	\$580,000	\$580,000	\$580,000		-	0.00%
Title I Improving Basic Programs - Fund #13	\$109,282	\$100,000	\$100,000	\$100,000	\$100,000		-	0.00%
PreSchool-IDEA 619 - Fund#13	\$13,859	\$16,000	\$16,000	\$16,000	\$16,000		-	0.00%
SHEF Settlement - Fund#13	\$147,215	\$100,000	\$100,000	\$120,000	\$120,000		\$20,000	20.00%
BOE Education Program Grants- Fund#13	-	\$7,000	\$7,000	\$7,000	\$7,000		-	0.00% 0.00%
Town Aid Road Fund - Fund#8	\$313,020	\$312,623	\$312,623	\$312,623	\$312,623		\$22,684	12.59%
Cafeteria-BOE - Fund#14	\$207,303	\$180,130	\$180,130	\$202,814	\$202,814 \$127,104		\$22,004	0.00%
LOCIP - Fund #11	\$127,426	\$127,104	\$127,104	\$127,104	\$127,104		•	0,0076
TOTAL INTERGOVERNMENTAL	\$1,470,252	\$1,454,657	\$1,454,657	\$1,507,341	\$1,507,341		\$52,684	3.62%
CHARGES FOR CURRENT SERVICES:								
PUBLIC SAFETY:								
Police Services - Fund#7	\$267,561	\$17,634	\$17,634	\$39,186	\$39,186		\$21,552	122.22%
PUBLIC WORKS:								
Sewer Use Charges - Fund#5	\$2,837,811	\$2,980,173	\$2,980,173	\$3,150,770	\$3,150,770		\$170,597	5.72%
Sewer Connection Charges - Fund#5	\$55,055	\$45,000	\$45,000	\$30,000	\$30,000		(\$15,000)	-33.33%
RECREATION & PARKS:								
Fees: Reimbursable - Fund #9	\$308,017	\$331,711	\$331,711	\$350,402	\$350,402		\$18,691	5.63%
Organized Summer Programs - Fund#9	\$278	-	-	-	÷		- (00.000)	0.00%
Senior Rec. Activities - Fund #9	\$13,104	\$19,700	\$19,700	\$17,700	\$17,700		(\$2,000)	-10.15%
Maintenance Fees- Fund #9	\$43,381	\$49,279	\$49,279	\$54,410	\$54,410		\$5,131	10.41%
EDUCATION:								
BOE Cafeteria Sales - Fund#14	\$742,961	\$868,861	\$868,861	\$808,455	\$808,455		(\$60,406)	-6.95%
BOE Use of School Facilities - Fund#15	\$50,242	\$40,000	\$40,000	\$50,000	\$50,000		\$10,000	25.00%
TOTAL CHARGES FOR CURRENT SERVICES:	\$4,318,410	\$4,352,358	\$4,352,358	\$4,500,923	\$4,500,923		\$148,565	3.41%
OTHER LOCAL REVENUE:								
Refunds & Reimbursements - Fund #8	\$3,077		_	_			-	0.00%
Sewer Use - Interest & Liens - Fund#5	\$17,618	\$14,000	\$14,000	\$11,000	\$11,000		(\$3,000)	-21.43%
Sewer Assessments - Interest & Liens - Fund#5	\$3,241	-	. ,	-	· ,			0.00%
Sewer Deposits - Fund #5	\$20,860		-	-	-		-	0.00%
Donations & Grants, Private Source - Fund#9	\$3,406	-	-	-	-		-	0.00%
Donations & Grants, Private Source - Fund#13	\$4,399	-	-	-	=		-	0.00%
Field Advertising Program - Fund#9	\$7,125	-	-	-	-		-	0.00%
TOTAL OTHER LOCAL REVENUE:	\$59,726	\$14,000	\$14,000	\$11,000	\$11,000		(\$3,000)	-21.43%
OTHER FINANCING SOURCES:								
Use of Unassigned Fund Balance - Fund #4	\$2,000	\$10,000	\$10,000	\$10,000	\$10,000		-	0.00%
Use of Unassigned Fund Balance - Fund #5	-	-	-	\$264,652	\$264,652		\$264,652	100.00%
Use of Unassigned Fund Balance - Fund #9	-	-		\$35,000	\$35,000		\$35,000	100.00%
TOTAL OTHER FINANCING SOURCES:	\$2,000	\$10,000	\$10,000	\$309,652	\$309,652		\$299,652	2996.52%
TOTAL SPECIAL REVENUE								
FUNDS REVENUES	\$6,209,084	\$5,953,515	\$5,953,515	\$6,420,416	\$6,420,416		\$466,901	7.84%

## TOWN OF AVON BUDGET SUMMARY SPECIAL REVENUE FUNDS FISCAL YEAR 2020/2021

## EXPENDITURE BUDGETS SPECIAL REVENUE FUNDS

					2020/21	2020/21		2020/21	2020/21
FUND NAME	FUND #	2018/19 ACTUAL	2019/20 BUDGETED	2019/20 ESTIMATED	REQUESTED TOWN MANAGER	RECOMMENDED  TOWN COUNCIL	2020/21 ADOPTED	DOLLAR INCREASE/ (DECREASE)	PERCENT INCREASE/ -DECREASE
FORD NAME	#	ACTUAL	DODGETED	ESTIMATED	Манасія	COUNCIL	NOOTIDE	(BECKERSE)	
TOWN:									
Forest Prk.& Open Space Mgt.	04	\$2,000	\$10,000	\$10,000	\$10,000	\$10,000		•	0.00%
Police Special Services	07	\$178,515	\$17,634	\$17,634	\$39,186	\$39,186		\$21,552	122.22%
Town Aid Road	08	\$179,720	\$312,623	\$312,623	\$312,623	\$312,623		•	0.00%
Recreational Activities	09	\$322,640	\$400,690	\$400,690	\$457,512	\$457,512		\$56,822	14.18%
Loc. Capital/Improv. Program	11	\$127,426	\$127,104	\$127,104	\$127,104	\$127,104		-	0.00%
					<del>,</del>				
TOTAL TOWN		\$810,301	\$868,051	\$868,051	\$946,425	\$946,425		\$78,374	9.03%
SEWERS:									
Sewer Fund	05	\$2,867,836	\$3,161,673	\$3,161,673	\$3,547,922	\$3,547,922		\$386,249	12.22%
Semei Laiia	V3 -	\$2,007,030	\$3,101,073	\$3,101,073	ψ3,371,722	Ψ3,341,722		4300,217	12/22/0
BOARD OF EDUCATION:									
State and Federal Grants	13	\$887,080	\$834,800	\$834,800	\$864,800	\$864,800		\$30,000	3.59%
School Cafeteria	14	\$932,974	\$1,048,991	\$1,048,991	\$1,011,269	\$1,011,269		(\$37,722)	-3.60%
Use of School Facilities	15	\$44,999	\$40,000	\$40,000	\$50,000	\$50,000		\$10,000	25,00%
TOTAL BOARD OF EDUCATION		\$1,865,053	\$1,923,791	\$1,923,791	\$1,926,069	\$1,926,069		\$2,278	0.12%
TOTAL EXPENDITURES	•	\$5,543,190	\$5,953,515	\$5,953,515	\$6,420,416	\$6,420,416		\$466,901	7.84%

## TOWN OF AVON FOREST, PARK AND OPEN SPACE MANAGEMENT SPECIAL REVENUE FUND REVENUE AND EXPENDITURE BUDGET **FISCAL YEAR 2020/2021**

**NAME OF FUND:** Forest, Park, and Open Space Management Fund (04)

Special Revenue **FUND TYPE:** 

#### PROGRAM DESCRIPTION

To provide a dedicated source of revenue from and for improvements and maintenance to, town owned or managed forests, parks and open space areas. In 1986, the Avon Natural Resources commission requested a review of several of Avon's Open Space properties by the Eastern Connecticut Environmental Review Team. During this same period, the Town staff began a study and review of the feasibility of managing the Town's open space to determine proper management and maintenance techniques. Both studies were positive and a ten (10) year natural resource management plan was produced by the firm of East-West Forestry Associates (now Ferruci & Walicki). This plan was updated in 1998. The goal of the plan is to carefully manage the land for the current and future residents of Avon. To have a minimum impact on the natural character of the property while providing increased access and use through an expanded hiking and cross country ski trail system, interpretive nature trails and wildlife management demonstration areas. Town Council approved the creation of the fund on August 4, 1988, and the Board of Finance approved it on September 14, 1988.

Expenditures shall be limited to direct or indirect improvements to and/or maintenance of town owned or managed forest, park and open space properties. The time, method, terms, and amount of any appropriation or expenditure shall be determined by the Town Council in accordance with the Town Charter and appropriate town policies.

### PROGRAM COMMENTARY

A new, ten-year Forestry Management was implemented in 2009. In fiscal years 2009/2010 through 2013/2014, the timber sale was deferred, due to low market value of timber, so the revenue source for those fiscal years was from Unassigned Fund Balance. Revenue for fiscal year 2018/2019 came from Unassigned Fund Balance. For fiscal vear 2019/2020 the revenue source is Unassigned Fund Balance. For fiscal year 2020/2021 the revenue source is anticipated to come from Unassigned Fund Balance.

## F

<b>PROGRA</b>	M PERFORMANCE	MEASUR	RES							
	2016/2	017	2017/2	018	2018/20	2018/2019 20			Proj. 2020/2021	
Timber S	Sale \$18,8	43	\$0		\$0		\$0		\$0	
ACCT#	REVENUES	2018/19 ACTUAL	2019/20 BUDGETED	2019/20 ESTIMATED	2020/21 REQUESTED TOWN MANAGER	2020/21 RECOMMENDED TOWN COUNCIL	2020/21 ADOPTED	2020/21 DOLLAR INCREASE/ (DECREASE)	2020/21 PERCENT INCREASE/ -DECREASE	
43913	Other Local Revenues: Use of Unassigned Fund Bal TOTAL REVENUES	\$2,000 \$2,000	\$10,000 \$10,000	\$10,000 \$10,000	\$10,000 \$10,000	\$10,000 \$10,000		-	0.00% 0.00%	
Various	EXPENDITURES Recreation and Parks TOTAL EXPENDITURES	\$2,000 \$2,000	\$10,000 \$10,000	\$10,000 \$10,000	\$10,000 \$10,000	\$10,000 \$10,000		- -	0.00%	

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Town of Avon

Town Council's Budget Summary

		10	MI COUNCIL P	budget buillia	r y				
Budget Fiscal Year: 2021 to 2021									
				=========		**********			
	2019	2020	2020	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	ક
04 FOREST PARK MANAGEM									
JZ01 TAKKO									
SERVICES & SUPPLIES									
CONTRACTUCTUAL SERV & PRINTING	2,000	10,000	4,721	•	•	10,000	0	0	0
Total SERVICES & SUPPLIES	2,000	10,000	4,721		10,000	10,000	0	0	0
							200 500 100 500 500 500 500 500 500 500 5	200 000 000 000 000 000 000 000 000 000	100 200 500 100 ESS 200 ESS
Total 5201 PARKS	2,000	10,000	4,721	10,000	10,000	10,000	0	0	0

## TOWN OF AVON SEWER FUND

## SPECIAL REVENUE FUND REVENUE AND EXPENDITURE BUDGET FISCAL YEAR 2020/2021

**NAME OF FUND:** Sewer Fund (05) **FUND TYPE:** Special Revenue

## PROGRAM DESCRIPTION

The Avon Water Pollution Control Authority, established pursuant to provisions of the Connecticut General Statutes, is responsible for planning and directing the installation, operation and maintenance of the public sanitary collection system in Avon. This activity also provides for inspection of the repair or new construction of connections to the collection system.

The Town of Avon does not own its own sanitary sewer treatment plant and, accordingly, contracts for treatment with the Towns of Farmington, Simsbury, and Canton. The Town pays for treatment on the basis of volume of effluent and in accordance with inter-town agreements and because of this, the Engineering Department wishes to study, and then remedy, leaks or illicit discharges into the collection system.

The Sewer Fund is used to account for all sewer related revenues and expenditures. Revenues are produced by sewer use fees, connection charges, sewer permits, benefit assessments, and inspection fees. Revenues may also be collected for the State mandated Fats, Oils and Grease (FOG) program.

Special assessments are paid (completely or in part) by property owners whose properties specifically benefit from sewer extension projects. This distinguishes them from improvements that benefit the entire sewer user community and are paid for with sewer fund, or through issuance of general obligation bonds retired from general governmental resources. Residential zoned properties are assessed at unit rates based on the existing zone designation of the assessed property and real construction costs. Non-residential properties are assessed based upon lot frontage in addition to a charge per square foot of building area.

Property owners typically have the option of paying their special assessments in a lump sum or in interest-bearing annual installments over the life of the bonds or assessments at comparable rates. Special assessment bonds were last issued in 1976 and 1983. These bonds have since been retired. Interest revenue on installment special-assessments receivables are used to pay interest costs on special-assessment bonds or to reimburse the Sewer Fund for prior years' payments.

## PROGRAM COMMENTARY

Estimated sewer use revenues for this coming year reflects an increase from the amount budgeted for fiscal year 2019/2020 sewer use, and Avon's share of the Farmington sewer treatment plant. The charge per equivalent dwelling unit (EDU) is currently \$515. Total sewer-use-based revenues are estimated as follows: 5,875 EDU x \$515/EDU charge = \$3,025,625. Connection and assessment revenue estimates are based on payments for either previously defined connections or assessments, or connections or assessments expected to take place after June 30, 2019.

Avon has made numerous payments to Simsbury for the upgrade of their treatment plant and we are on a monthly payment program with them. Avon's share of this upgrade is approximately 23.2% of the cost. All costs are paid by sewer fees which are wholly funded by users with access to the public sewer. The annual cost for this is \$293,528/year and will be paid off in September of 2027. The AWPCA is looking

## PROGRAM COMMENTARY (cont'd)

to change the annual billing structure from annual to bi-annual. There are discussions about reconfiguring the current sewer-use billing from a single-payment flat fee to a semi-annual payment with a flat fee and a usage-based component. The usage-based component of the sewer-use fee will provide a mechanism that reduces costs for low-volume users fairer bill format for all residents and fairly shifts costs to higher volume users.

Farmington is in the process of constructing another upgrade/expansion to their treatment plant which will cost an estimated \$67,000,000. Avon's share in the cost of this has yet to be determined and the terms of payment have not been derived as yet, but we anticipate an annual installment payback program.

The Engineering Department is in the process of designing mainline sewer expansions into 2 additional neighborhood areas as of this writing. We anticipate going out to bid for the construction of one of these in the next 2 years if the AWPCA elects to proceed.

The following sewer-related capital projects were requested to be paid by the Sewer Fund:

- 1. Lateral Extension Program: \$660,000 has been requested to fund extension of public sewers as recommended in the updated Town-wide Sewage Facility Plan and in conjunction with the DPW's pavement requests.
- 2. Infiltration and Inflow: \$50,000 has been requested to fund remedies to issues found during the study of leaks within the collection system. In future years we are requesting funding to perform an I&I study on our Simsbury sewer shed (note that this work is to be 55% reimbursed under the Clean Water Fund managed by CTDEEP).

## PROGRAM PERFORMANCE MEASURES

	2016/ 2017	2017/ 2018	2018/ 2019	Est. 2019/ 2020	Proj. 2020/ 2021
Total Residential					
<b>Equivalent Dwelling</b>					
Units Farmington Shed	2,420	2,428	2,436	2,432	2,442
<del>-</del>			-	-	
Simsbury Shed	1,878	1,852	1,860	1,868	1,886
Canton	122	123	126	125	129
<b>Total Commercial</b>					
<b>Equivalent Dwelling</b>					
Units					
Farmington Shed	42	34	43	44	44
Simsbury Shed	1,465	1,279	1,565	1,406	1,480
Canton	0	0	0	0	0
Total	5,934	5,716	6,030	5,875	5,981
<b>New Connections:</b>					
Farmington	8	8	8	10	10
Simsbury	13	13	8	12	30
Canton	1	1	3	6	4
Cunton	1	1	-	ū	•

## SEWER FUND

## SPECIAL REVENUE FUND

## REVENUE AND EXPENDITURE BUDGETS

## FISCAL YEAR 2020/2021

Sewer Fund (05)

ESTIMATED REVENUE BUDGET:

					2020/21 REQUESTED	2020/21 RECOMMENDED		2020/21 DOLLAR	2020/21 PERCENT
		2018/19	2019/20	2019/20	TOWN	TOWN	2020/21	INCREASE/	INCREASE/
ACCT#	REVENUES	ACTUAL	BUDGETED	ESTIMATED	MANAGER	COUNCIL	ADOPTED	(DECREASE)	-DECREASE
TAXES AND A 43441	ASSESSMENTS: Sewer Assessments	\$357,446	\$120,000	\$120,000	\$90,000	\$90,000		(\$30,000)	-25.00%
43441	Sewer Assessments	\$337,440	\$120,000	\$120,000	\$20,000	\$70,000		(\$30,000)	-23.0070
LICENSES, F	EES, PERMITS:								
43444	Inspections & Permits	\$1,250	\$2,500	\$2,500	\$1,500	\$1,500		(\$1,000)	-40.00%
CHARGES FO	OR CURRENT SERVICES:								
43443	Sewer Use Charges	\$2,837,811	\$2,980,173	\$2,980,173	\$3,150,770	\$3,150,770		\$170,597	5.72%
43442	Sewer Connections	\$55,055	\$45,000	\$45,000	\$30,000	\$30,000		(\$15,000)	-33.33%
OTHER LOCA	AL REVENUE:								
43615	Sewer Use: Int & Liens	\$17,618	\$14,000	\$14,000	\$11,000	\$11,000		(\$3,000)	-21.43%
43616	Sewer Asses.: Int & Liens	\$3,241	_	_	-			-	0.00%
43646	Sewer Deposits - Fund #5	\$20,860	-	-	-	•		-	0.00%
OTHER FINA	NCING SOURCES:								
43913	Use of Unassigned Fund Balance	-	-	-	\$264,652	\$264,652		\$264,652	100.00%
	TOTAL REVENUES	\$3,293,281	\$3,161,673	\$3,161,673	\$3,547,922	\$3,547,922		\$386,249	12.22%
	APPROPRIATION EXPENDITURES BU	DGET:							
ACCT#	EXPENDITURES								
Various	Public Works	\$2,115,836	\$2,401,673	\$2,401,673	\$2,837,922	\$2,837,922		\$436,249	18.16%
Various	CIP Facilities	\$752,000	\$760,000	\$760,000	\$710,000	\$710,000		(\$50,000)	-6.58%
	TOTAL EXPENDITURES	\$2,867,836	\$3,161,673	\$3,161,673	\$3,547,922	\$3,547,922		\$386,249	12.22%

#### Town of Avon Town Council's Budget Summary

Budget Fiscal Year: 2021 to 2021

	2019	2020	2020	Department			Board		
Account# and Description		Base Budget		-	Town Manager	Town Council		Inc/Dec	9
		_			_			•	
05 SEWER FUND									
3205 SEWAGE COLL & DIS									
PERSONAL SERVICES									
WAGES & SALARIES	297,053	310,022	214,939	326,880	327,907	327,907	0	17,885	6
EMPLOYEE BENEFITS	138,016	150,609	127,791	154,931	158,614	158,614	0	8,005	5
Total PERSONAL SERVICES	435,069	460,631	342,730	481,811	486,521	486,521	0	25,890	6
			THE ROO EXA AND ROO HAS NOT REAL FAST HOW SEE					100 000 000 100 100 000 000 000 000 000	12 m m m m m 2
SERVICES & SUPPLIES									
EMPLOYEE BENEFITS	129,870	133,764	80,392	143,419	155,603	155,603	0	21,839	16
AUTO ALLOWANCE	0	625	0	625	625	625	0	0	0
ADVERTISING	1,444	2,500	1,122	3,000	3,000	3,000	0	500	20
MEMBERSHIP FEES	0	400	0	400	400	400	0	0	0
BOOKS & PERIODICALS	0	200	0	200	200	200	0	0	0
RECRUITMENT & TRAINING	2,665	5,000	5,000	8,000	8,000	8,000	0	3,000	60
UTILITIES	18,358	23,860	8,578	25,250	25,250	25,250	0	1,390	6
CONTRACTUCTUAL SERV & PRINTING	1,166,273	1,324,875	608,790	1,706,125	1,706,125	1,706,125	0	381,250	29
RENTALS	21,387	33,200	2,945	33,200	33,200	33,200	0	0	0
EQUIPMENT OPER & MAINT	39,909	88,640	38,462	85,370	85,370	85,370	0	(3,270)	(4
REPAIRS & MAINTENANCE	1,054	3,000	442	3,100	3,100	3,100	0	100	3
POSTAGE	1,149	2,850	3	5,700	5,700	5,700	0	2,850	100
MATERIALS AND SUPPLIES	955	1,300	383	1,300	1,300	1,300	0	0	0
Total SERVICES & SUPPLIES	1,383,064	1,620,214	746,117	2,015,689		2,027,873	0	407,659	25
			100 to 100 to 100 to 100 to 100 to 100 to	THE REAL PROPERTY COST AND THE REAL PROPERTY COST				en e	10 10 10 10 10 10 10 10 10 10 10 10 10 1
CAPITAL OUTLAY									
CAPITAL EQUIP EXP	299,071	320,828	224,680			323,528			1
Total CAPITAL OUTLAY	299,071	320,828	224,680	323,528	323,528	323,528	0	2,700	1
Total 3205 SEWAGE COLL & DIS	2,117,204	2,401,673	1,313,527	2,821,028	2,837,922	2,837,922	0	436,249	18

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Town of Avon

Dandmak	Diago.	37	2021	 2021	

Town	Council	's	Budget	Summary
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		To	own Council's	Budget Summar	ry				
Budget Fiscal Year: 2021 to 2021									
	***********				========	======================================	=========	=========	
	2019	2020	2020	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	è
							========		======
8700 OTHER FINANCING U									
MISCELLANEOUS									
INTERFUND XFR ACCT	752,000	760,000	760,000	760,000	710,000	710,000	0	(50,000)	(7)
Total MISCELLANEOUS	752,000	760,000	760,000	760,000	710,000	710,000	0	(50,000)	(7)
			==============		=========		=========	=========	200 NO 100 NO 100 NO 100
Total 8700 OTHER FINANCING U	752,000	760,000	760,000	760,000	710,000	710,000	0	(50,000)	(7)
			=========	=========	**********	=========	=========		======



# TOWN OF AVON POLICE SPECIAL SERVICES SPECIAL REVENUE FUND REVENUE AND EXPENDITURE BUDGET FISCAL YEAR 2020/2021

**NAME OF FUND:** Police Special Services (07)

**FUND TYPE:** Special Revenue

### PROGRAM DESCRIPTION

Police Special Services Special Revenue Fund was established in 2008 for the purposes of: providing Police services on a reimbursement basis to individuals, businesses and groups for which the Town is, in turn, compensated.

Expenditures are incurred from submission of an Avon Police Department Extra Duty Slip from the Police Department. Additions to this Fund are from a specific revenue source, Charges for Services, Police Services, which would occur as a result of Accounts Receivable billing to individuals, businesses and various groups reimbursing the Town for direct payroll cost, plus overhead, per the Town of Avon Administrative Policy #2.7. Additions to this fund can also be from transferrs in. Transferred resources normally occur at the end of a fiscal year in order to bring an account, or in this case a fund, into budgetary and charter compliance.

## PROGRAM COMMENTARY

The Police Special Services Special Revenue Fund was created in fiscal year 2007/2008, and approved by the Town Council in March 2008 and by the Board of Finance in April 2008. The fund became active at the beginning of fiscal year 2009/2010. In fiscal year 2020/2021, a budget of \$39,186 is proposed.

## PROGRAM PERFORMANCE MEASURES

Program Performance Measures will be developed and collected in fiscal year 2020/2021 and will likely include benchmark and target collection rates and a breakdown of actual hours spent on major/minor jobs.

ACCT#	REVENUES	2018/19 ACTUAL	2019/20 BUDGETED	2019/20 ESTIMATED	2020/21 REQUESTED TOWN MANAGER	2020/21 RECOMMENDED TOWN COUNCIL	2020/21 ADOPTED	2020/21 DOLLAR INCREASE/ (DECREASE)	2020/21 PERCENT INCREASE/ -DECREASE
43421	Police Services TOTAL REVENUES	\$267,561 \$267,561	\$17,634 \$17,634	\$17,634 \$17,634	\$39,186 \$39,186	\$39,186 \$39,186		\$21,552 \$21,552	122.22%
Various	EXPENDITURES Special Services TOTAL EXPENDITURES	\$178,515 \$178,515	\$17,634 \$17,634	\$17,634 \$17,634	\$39,186 \$39,186	\$39,186 \$39,186	2000	\$21,552 \$21,552	122.22%

#### Town of Avon Town Council's Budget Summary

Budget Fiscal Year: 2021 to 2021

Total 2109 SPECIAL SERVICES

Budget Fiscal Year: 2021 to 2021									
	========		========	========		=========			======
	2019	2020	2020	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	왐
		========			==========	========	=========		======
07 POLICE SPECIAL SERV									
2109 SPECIAL SERVICES									
PERSONAL SERVICES									
WAGES & SALARIES	138,461	10,000	46,409	28,000	28,000	28,000	0	18,000	180
EMPLOYEE BENEFITS	0	1,715	0	4,802	4,802	4,802	0	3,087	180
Total PERSONAL SERVICES	•	•	46,409	=	•		0	21,087	180
SERVICES & SUPPLIES									
EMPLOYEE BENEFITS	535	409		874		874	0	465	114
EQUIPMENT OPER & MAINT	0	5,510	0	5,510	5,510	5,510	0	0	0
Total SERVICES & SUPPLIES	535	5,919	263	6,384	0,501	6,384	0	465	8
CAPITAL OUTLAY CAPITAL EQUIP EXP	39,519	0	50,062	0	0	0	0	0	0
Total CAPITAL OUTLAY	39,519	0	50,062	0	0	0	0	0	0
	==========				=========	*****		==========	

178,515 17,634 96,734 39,186 39,186 39,186 0 21,552 122

# TOWN OF AVON TOWN AID ROAD SPECIAL REVENUE FUND REVENUE AND EXPENDITURE BUDGET FISCAL YEAR 2020/2021

**NAME OF FUND:** Town Aid Road (08)

**FUND TYPE:** 

Special Revenue

## PROGRAM DESCRIPTION

The Town Aid Road Fund is used to account for the annual grant received from the State of Connecticut for the improvement and maintenance of local roadways. The money is received in two payments, July and January.

## PROGRAM COMMENTARY

In the fiscal year 2020/2021 budget, \$180,000 is budgeted for Snow and Ice removal and \$132,623 for CIP-Road Overlay. A detailed outline of expenditures can be found on S. 1 and S. 2.

## PROGRAM PERFORMANCE MEASURES

		Actua 2016/20	_	Actual 2017/2018	3 2	Actual 2018/2019	Projec 2019/2		Requested 2020/2021
Town I	Road Miles	109.1	2	110.40		110.40	110.4	10	110.40
		*******	2010 100	4040,90	2020/21 REQUESTED	2020/21 RECOMMENDED	2020/21	2020/21 DOLLAR	2020/21 PERCENT
ACCT#	REVENUES	2018/19 ACTUAL	2019/20 BUDGETED	2019/20 ESTIMATED	TOWN MANAGER	TOWN COUNCIL	2020/21 ADOPTED	INCREASE/ (DECREASE)	INCREASE/ -DECREASE
43353	Intergovernmental	\$313,020	\$312,623	\$312,623	\$312,623	\$312,623		-	0.00%
43614	Refunds & Reimbursements	\$3,077	-	-	-	=		-	0.00%
	TOTAL REVENUES	\$316,097	\$312,623	\$312,623	\$312,623	\$312,623		*	0.00%
	EXPENDITURES								
Various	Special Services	\$179,720	\$312,623	\$312,623	\$312,623	\$312,623		-	0.00%
	TOTAL EXPENDITURES	\$179,720	\$312,623	\$312,623	\$312,623	\$312,623		-	0.00%

Town of Avon

Town Council's Budget Summary Budget Fiscal Year: 2021 to 2021 2020 Department 2019 2020 Board Account# and Description Actual Base Budget Actual YTD Head Town Manager Town Council of Finance Inc/Dec ક 08 TOWN ROAD AID FUND 3103 SNOW & ICE REMOVA SERVICES & SUPPLIES MATERIALS AND SUPPLIES 179,720 180,000 177,804 180,000 180,000 180,000 179,720 180,000 177,804 180,000 180,000 180,000 0 0 Total SERVICES & SUPPLIES Total 3103 SNOW & ICE REMOVA 179,720 180,000 177,804 180,000 180,000 180,000 0 0 0

Town of Avon

Tours	Councille	Budget	Summary

		T	own Council's	Budget Summa:	ry				
Budget Fiscal Year: 2021 to 2021									
			~~~~~~~			==========			======
	2019	2020	2020	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	ક
			**********		=========	==========			
4831 TOWN CIP-FACIL/RO									
CAPITAL OUTLAY									
Capital Proj Funds 2&3	0	132,623	0	132,623	132,623	132,623	0	0	0
Total CAPITAL OUTLAY	0	132,623	0	132,623	132,623	132,623	0	0	0
					=========	========	========		======
Total 4831 TOWN CIP-FACIL/RO	0	132,623	0	132,623	132,623	132,623	0	0	0
				********			=========		======



## TOWN OF AVON RECREATIONAL ACTIVITIES FUND REVENUE AND EXPENDITURE BUDGET FISCAL YEAR 2020/2021

**NAME OF FUND:** Recreational Activities Fund (09)

**FUND TYPE:** Special Revenue

## PROGRAM DESCRIPTION

This fund includes reimbursable expenses associated with the running of approximately 365 activities run by the Town for all ages throughout the year. Fees are charged for all programs that cover administrative costs for part-time program coordinators, clerical assistance and program supervision, along with covering all direct costs.

## PROGRAM COMMENTARY

Fees collected in this account more than compensate for expenditures. Changes have again been made within accounts to more accurately reflect actual line item expenditures, including Capital Expenditures. Much of the burden of increases in the General Fund Operating Budget has been shifted to this and the Facility Maintenance account, including payroll accounts for programs.

			20 20	16/ 17	2017/ 2018	2018/ 2019	Proj. 2	2019/ F 2020	Proj. 2020/ 2021
Deposit	3		\$363,0	)59 \$	310,981	\$318,826	\$33	1,771	\$350,402
Encumb			21,8		0	0		0	0
Expendi			323,5		274,668	268,040	331	1,771	350,402
	ice To General Fund		39,5		36,312	50,786		0	0
	Exchange Activity			587	6,354	3,194		0	0
	ay/Celebrate Avon Ac	tivity	18,6		18,970	10,295		0	0
PROGR	AM PERFORMAN	NCE MI	EASURI	ES					
ACTIV	ITY		201 20		2017/ 2018	2018/ 2019	Proj.	2019/ 2020	Proj. 2020 2021
Summe	r Camps		4	99	473	457		460	465
	Basketball League			96	269	262		265	265
Ski Sun	_			39	103	102		116	116
Swim T			2		103	102		110	110
DWIII I	Winter			46	40	0		0	(
	Summer			92	78	63		70	7(
Sports (				10	188	161		170	170
Sports I	•			52	375	389		400	400
Sports 1	cague		J	<i>52</i>	373	307		100	100
					2020/21	2020/21		2020/21	2020/21
					REQUESTED	RECOMMENDED		DOLLAR	PERCENT
		2018/19	2019/20	2019/20	TOWN	TOWN	2020/21	INCREASE/	INCREASE/
ACCT#	REVENUES	ACTUAL	BUDGETED	ESTIMATED	MANAGER	COUNCIL	ADOPTED	(DECREASE)	-DECREASE
42.472	Charges for Services:	\$308,295	\$331,711	\$331,711	\$350,402	\$350,402		\$18,691	5.63%
43472 43664	Recreation Fees Field Advertising Program	\$7,125	\$551,711	\$331,/11	\$330,402	\$330,402		\$10,021	0.00%
43651	Donations&Grants Priv.Sourc	\$3,406	-	-	-	-		_	0.00%
43913	Use of Unassigned Fund Bal	-	_	-	\$35,000	\$35,000		\$35,000	100.00%
	TOTAL REVENUES	\$318,826	\$331,711	\$331,711	\$385,402	\$385,402	-	\$53,691	16.19%
ACCT#	EXPENDITURES								
Various	Expenditures	\$268,040	\$331,711	\$331,711	\$350,402	\$350,402		\$18,691	5.63%
53426	CIP Countryside Park Imp	-	-	-	\$35,000	\$35,000		\$35,000	100.00%
	TOTAL EXPENDITURES	\$268,040	\$331,711	\$331,711	\$385,402	\$385,402		\$53,691	16.19%

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## Town of Avon Town Council's Budget Summary

Budget Fiscal Year: 2021 to 2021

Budget Fiscal Year: 2021 to 2021									
		2020	2020		========	=========	Board		======
Account# and Description	2019	Base Budget	Actual YTD	Department	Town Manager	Town Council	of Finance	Inc/Dec	٩
Account# and Description					-			•	
09 RECREATION ACTIVITI									
5107 RECREATION ACTIV									
PERSONAL SERVICES									
WAGES & SALARIES	39,874	75,320	24,634	89,115	89,115	89,115	0	13,795	18
EMPLOYEE BENEFITS	2,339	6,838	2,079	7,895	7,895	7,895	0	1,057	15
			06 742			05.010			
Total PERSONAL SERVICES	42,213	82,158	26,713	97,010	97,010	97,010	0	14,852	18
SERVICES & SUPPLIES									
EMPLOYEE BENEFITS	837	908	584	897	897	897	0	(11)	(1)
AUTO ALLOWANCE	88	100	63	150	100	100	0	0	0
TRAVEL & MEETING EXP	452	400	508	900	900	900	0	500	125
ADVERTISING	687	870	923	870	870	870	0	0	0
MEMBERSHIP FEES	1,080	1,000	877	1,000	1,000	1,000	0	0	0
RECRUITMENT & TRAINING	0	375	0	375	375	375	0	0	0
UTILITIES	0	0	0	200	200	200	0	200	0
CONTRACTUCTUAL SERV & PRINTING	187,470	204,750	135,859	206,150	205,400	205,400	0	650	0
RENTALS	9,740	13,000	6,923	15,000	13,000	13,000	0	0	0
MATERIALS AND SUPPLIES	25,474	24,550	19,097	27,050	27,050	27,050	0	2,500	10
Total SERVICES & SUPPLIES	225,828	245,953	164,834	252,592	249,792	249,792	0	3,839	2
							========		to 200 for 200 for 200 for
CAPITAL OUTLAY									
CAPITAL EQUIP EXP	0	3,600	0	3,600	3,600	3,600	0	0	0
Total CAPITAL OUTLAY	0	3,600	0	3,600	3,600	3,600	0	0	0
							AD DO NOT BEE DE REF OR BAL MET NOT THE REF		
Total 5107 RECREATION ACTIV	268,041	331,711	191,547	353,202	350,402	350,402	0	18,691	6

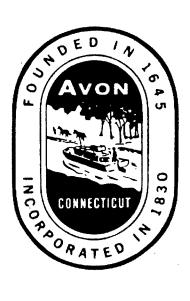
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Budget	Fiscal	Year.	2021	to	2021

Town of Avon
Town Council's Budget Summary

		10	own councir a	Budget Summar	Ly				
Budget Fiscal Year: 2021 to 2021									
	=========				=======================================	=========	****		
	2019	2020	2020	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	용
						=========		==========	
8700 OTHER FINANCING U									
MISCELLANEOUS									
INTERFUND XFR ACCT	0	0	0	35,000	35,000	35,000	0	35,000	0
Total MISCELLANEOUS	0	0	0	35,000	35,000	35,000	0	35,000	0
	=========				=========	=========		=======================================	======
Total 8700 OTHER FINANCING U	0	0	0	35,000	35,000	35,000	0	35,000	0
				==========		=======================================		=========	======



## TOWN OF AVON FACILITY MAINTENANCE SPECIAL REVENUE FUND REVENUE AND EXPENDITURE BUDGET FISCAL YEAR 2020/2021

**NAME OF FUND:** Facility Maintenance Fund (09)

**FUND TYPE:** Special Revenue

## PROGRAM DESCRIPTION

This fund includes reimbursable expenses associated with the maintenance, operation, and small capital improvements to facilities. The purpose of this fund is similar to the Special Revenues – Recreation Fund in that users will assume a greater responsibility in the ongoing operation and care of the facilities, and thus reducing dependence on the General Fund budget – yet not reducing services.

## PROGRAM COMMENTARY

Revenue and line item expenditure adjustments have been made based upon expenditures. 15% of the Department's Regular Part-Time Administrative Secretary position is funded in this account. A \$5.00 Facility Maintenance fee was added to every Recreation Department registration in 2003, all field and facility rental fees are deposited to this account, and beginning on July 1, 2009, all sport leagues were assessed \$5.00 per registration to fund expenditures brought to this account from the General Fund. Effective January 1, 2017 that increased to \$6.00 per registration.

			20 20	16/ 17	2017/ 2018	2018/ 2019	Proj.	2019/ 2020	Proj. 2020/ 2021
Deposits			\$43,6	528	\$43,691	\$43,381	\$4	19,279	\$54,410
Encumbrances	Prior Year		4,5	500	4,500	4,500		0	0
Expenditures			23,2	263	39,049	38,787	۷	19,279	54,410
Difference			15,8	365	4,642	4,594		0	0
PROGRAM P	ERFORMA	NCE MI	EASURE	es .					
ACTIVITY			201 201		2017/ 2018	2018/ 2019	Proj.	. 2019/ 2020	Proj. 2020/ 2021
Facility Mainte	enance Fees		\$48,5	43	\$43,691	\$43,381	\$4	49,279	\$54,410
					202001	2020/24		2020/21	2020/21
					2020/21	2020/21		2020/21	2020/21
					REQUESTED	RECOMMENDED	******	DOLLAR	PERCENT
		2018/19	2019/20	2019/20	TOWN	TOWN	2020/21	INCREASE/	INCREASE/
ACCT # REVENUE	S	ACTUAL	BUDGETED	ESTIMATED	MANAGER	COUNCIL	ADOPTED	(DECREASE)	-DECREASE
Charges fo	r Services:								
43475 Maintenan	ce Fees	\$43,381	\$49,279	\$49,279	\$54,410	\$54,410		\$5,131	10.41%
TOTAL R	EVENUES	\$43,381	\$49,279	\$49,279	\$54,410	\$54,410		\$5,131	10.41%
ACCT# EXPENDI	TURES								···
Various Expenditu	es	\$38,787	\$49,279	\$49,279	\$54,410	\$54,410		\$5,131	10.41%
TOTAL E	XPENDITURES	\$38,787	\$49,279	\$49,279	\$54,410	\$54,410		\$5,131	10.41%

## Town of Avon

Town Council's Budget Summary Budget Fiscal Year: 2021 to 2021

					=========			======
2019	2020		-					
	_			_				ક
	=========				==========	=========	***********	======
6,700	0	350	0	0	0	0	0	0
6,383	8,813	4,052	8,955	8,955	8,955	0	142	2
387	675	256	686	686	686	0	11	2
6,770		•			•	0	153	2
126 577 6.749	141 9,200 15,170	91 56 6,800	119 9,200 15,170	119 9,200 15,170	119 9,200 15,170	0 0 0	(22) 0 0	(16) 0 0
7,195	9,280	. 0	9,280	9,280	9,280	0	0	0
•		•	•				(22)	0
7,346	6,000	62,706	11,000	11,000	11,000	0	5,000	83
7,346	6,000	62,706	11,000	11,000	11,000	0	5,000	83
	2019 Actual 6,700 6,383 387 6,770 126 577 6,749 7,195 14,647	2019 2020 Actual Base Budget  6,700 0  6,383 8,813 387 675  6,770 9,488  126 141 577 9,200 6,749 15,170 7,195 9,280  14,647 33,791  7,346 6,000  7,346 6,000	2019 2020 2020 Actual Base Budget Actual YTD  6,700 0 350  6,383 8,813 4,052 387 675 256  6,770 9,488 4,308  126 141 91 577 9,200 56 6,749 15,170 6,800 7,195 9,280 0  14,647 33,791 6,947  7,346 6,000 62,706  7,346 6,000 62,706	2019 2020 2020 Department Actual Base Budget Actual YTD Head  6,700 0 350 0  6,383 8,813 4,052 8,955 387 675 256 686  6,770 9,488 4,308 9,641  126 141 91 119 577 9,200 56 9,200 6,749 15,170 6,800 15,170 7,195 9,280 0 9,280  14,647 33,791 6,947 33,769  7,346 6,000 62,706 11,000  7,346 6,000 62,706 11,000	2019 2020 2020 Department Actual Base Budget Actual YTD Head Town Manager  6,700 0 350 0 0  6,383 8,813 4,052 8,955 8,955 387 675 256 686 686  6,770 9,488 4,308 9,641 9,641  126 141 91 119 119 577 9,200 56 9,200 9,200 6,749 15,170 6,800 15,170 15,170 7,195 9,280 0 9,280 9,280  14,647 33,791 6,947 33,769 33,769  7,346 6,000 62,706 11,000 11,000  7,346 6,000 62,706 11,000 11,000	2019 2020 2020 Department Actual Base Budget Actual YTD Head Town Manager Town Council  6,700 0 350 0 0 0 0  6,383 8,813 4,052 8,955 8,955 8,955 387 675 256 686 686 686 686  6,770 9,488 4,308 9,641 9,641 9,641  126 141 91 119 119 119 577 9,200 56 9,200 9,200 9,200 6,749 15,170 6,800 15,170 15,170 7,195 9,280 0 9,280 9,280 9,280  14,647 33,791 6,947 33,769 33,769 33,769  7,346 6,000 62,706 11,000 11,000 11,000  7,346 6,000 62,706 11,000 11,000 11,000	2019 Actual Base Budget         Actual YTD         Head Town Manager         Town Council of Finance           6,700         0         350         0         0         0         0           6,383         8,813         4,052         8,955         8,955         8,955         0           387         675         256         686         686         686         0           6,770         9,488         4,308         9,641         9,641         9,641         0           577         9,200         56         9,200         9,200         9,200         0           6,749         15,170         6,800         15,170         15,170         15,170         0           7,195         9,280         0         9,280         9,280         9,280         0           14,647         33,791         6,947         33,769         33,769         33,769         0           7,346         6,000         62,706         11,000         11,000         11,000         0           7,346         6,000         62,706         11,000         11,000         11,000         0	Actual Base Budget Actual YTD Head Town Manager Town Council of Finance Inc/Dec  6,700 0 350 0 0 0 0 0 0 0  6,383 8,813 4,052 8,955 8,955 8,955 0 142 387 675 256 686 686 686 0 11  6,770 9,488 4,308 9,641 9,641 9,641 0 153  126 141 91 119 119 119 0 (22) 577 9,200 56 9,200 9,200 9,200 0 0 6,749 15,170 6,800 15,170 15,170 15,170 0 0 7,195 9,280 0 9,280 9,280 9,280 0 0  14,647 33,791 6,947 33,769 33,769 33,769 0 (22)  7,346 6,000 62,706 11,000 11,000 11,000 0 5,000

## TOWN OF AVON SENIOR CITIZEN ACTIVITIES SPECIAL REVENUE FUND REVENUE AND EXPENDITURE BUDGET FISCAL YEAR 2020/2021

**NAME OF FUND:** Senior Citizen Recreation Fund (09)

**FUND TYPE:** Special Revenue

## PROGRAM DESCRIPTION

This fund includes reimbursable expenses associated with the all-senior activities designed and maintained by the staff at the Senior Center/Community Room. The purpose of this fund is similar to the Special Revenues - Recreation Activities fund, so that the Senior Citizens who use the programs will assume a greater responsibility for the activities in which they participate, without dependence upon the Recreation Activities fund. In time, other line item accounts may be added as experience with the operation of the fund evolves – and the economy improves.

## PROGRAM COMMENTARY

Historically, fees collected in this account have exceeded contract and material expenditures. This is the eighth year of the Fund; the three line items requested reflect estimated expenditures.

	2016/	2017/	2018/	2019/	Proj. 2020/
	2017	2018	2019	2020	2021
Deposits	\$16,401	\$18,446	\$13,104	\$19,700	\$17,700
Expenditures	20,203	21,335	15,813	19,700	17,700
Difference To General Fund	(3,802)	(2,889)	(2,709)	0	0

### PROGRAM PERFORMANCE MEASURES

ACTIVITY	2016/ 2017	2017/ 2018	2018/ 2019	2019/ 2020	Proj. 2020/ 2021
# Day/Bus Trips	6	19	7	6	6
Beginner/Intermediate Bridge Class	4	0	4	0	4
Computer Class Participants	20	20	25	20	20
Computer Lab Use	1,906	1,989	1,950	1,962	1,970
Water Color Class	6	6	0	6	6

ACCT#	REVENUES	2018/19 ACTUAL	2019/20 BUDGETED	2019/20 ESTIMATED	2020/21 REQUESTED TOWN MANAGER	2020/21 RECOMMENDED TOWN COUNCIL	2020/21 ADOPTED	2020/21 DOLLAR INCREASE/ (DECREASE)	2020/21 PERCENT INCREASE/ -DECREASE
	Charges for Services:				·				
43484	Senior Citizen Fund	\$13,104	\$19,700	\$19,700	\$17,700	\$17,700		(\$2,000)	-10.15%
	TOTAL REVENUES	\$13,104	\$19,700	\$19,700	\$17,700	\$17,700		(\$2,000)	-10.15%
ACCT#	EXPENDITURES		<del> </del>				***************************************		· · · · · · · · · · · · · · · · · · ·
Various	Expenditures	\$15,813	\$19,700	\$19,700	\$17,700	\$17,700		(\$2,000)	-10.15%
	TOTAL EXPENDITURES	\$15,813	\$19,700	\$19,700	\$17,700	\$17,700		(\$2,000)	-10.15%

## Town of Avon

Town	Council's	Budget	Summary
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Budget Fiscal Year: 2021 to 2021				_					
		=========			========	========			======
	2019	2020	2020	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	ક
			=========						=====
5301 SENIOR CITIZENS									
SERVICES & SUPPLIES									
MEMBERSHIP FEES	1,040	1,500	826	1,500	1,500	1,500	0	0	0
CONTRACTUCTUAL SERV & PRINTING	14,318	16,000	7,287	14,500	14,500	14,500	0	(1,500)	(9)
MATERIALS AND SUPPLIES	455	700		700		700	0	0	0
Total SERVICES & SUPPLIES			8,454			16,700	0	(1,500)	(8)
CAPITAL OUTLAY CAPITAL EQUIP EXP	0					1,000	0	(500)	(33)
Total CAPITAL OUTLAY	0	1,500				1,000		(500)	(33)
							~~~~~	Pr *** 00 10 10 10 10 10 10 10 10 10 10	
Total 5301 SENIOR CITIZENS						17,700	0	(2,000)	(10)

# TOWN OF AVON LOCAL CAPITAL IMPROVEMENT PROGRAM SPECIAL REVENUE FUND REVENUE AND EXPENDITURE BUDGET FISCAL YEAR 2020/2021

**NAME OF FUND:** Local Capital Improvement Program (11)

**FUND TYPE:** Special Revenue

## PROGRAM DESCRIPTION

The Local Capital Improvement Program was authorized by Public Act 87-584, Section 11-14, in 1987. For fiscal year 2020/2021, \$127,104 has been budgeted. The Local Capital Improvement Program reimburses municipalities for funds spent on infrastructure and other approved capital projects. Reimbursement is processed upon receipt that an approved project has been completed.

## PROGRAM COMMENTARY

Estimated for fiscal year 2020/2021 is \$127,104 and is budgeted accordingly, and included in the Road Improvement Program.

ACCT#	REVENUES	2018/19 ACTUAL	2019/20 BUDGETED	2019/20 ESTIMATED	2020/21 REQUESTED TOWN MANAGER	2020/21 RECOMMENDED TOWN COUNCIL	2020/21 ADOPTED	2020/21 DOLLAR INCREASE/ (DECREASE)	2020/21 PERCENT INCREASE/ -DECREASE
43363	Intergovernmental	\$127,426	\$127,104	\$127,104	\$127,104	\$127,104		-	0.00%
	TOTAL REVENUES	\$127,426	\$127,104	\$127,104	\$127,104	\$127,104		-	0.00%
ACCT#	EXPENDITURES								
	Capital Improvements:								
Various	Public works	\$127,426	\$127,104	\$127,104	\$127,104	\$127,104		4	0.00%
	TOTAL EXPENDITURES	\$127,426	\$127,104	\$127,104	\$127,104	\$127,104		-	0.00%

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Town of Avon
Town Council's Budget Summary

		10	JWII COUNCIL S	budget buillia.	Ly				
Budget Fiscal Year: 2021 to 2021									
	2019	2020	2020	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	용
								****	
11 LOCAL CAPITAL IMPRO									
8501 CAPITAL IMPROV PR									
SERVICES & SUPPLIES									
CONTRACTUCTUAL SERV & PRINTING	127,426	127,104	127,104	127,104	127,104	127,104	0	0	0
Total SERVICES & SUPPLIES	127,426	127,104	127,104	127,104	127,104	127,104	0	0	0
									======
Total 8501 CAPITAL IMPROV PR	127,426	127,104	127,104	127,104	127,104	127,104	0	0	0
TOCAL OSGI CAPITALI IMPROV PR	12/,420	12/,104	127,104	127,104	127,104	127,104			

## TOWN OF AVON SPECIAL REVENUE FUND FISCAL YEAR 2020/2021

**NAME OF FUND:** Fisher Meadows/Fisher Old Farms

**FUND TYPE:** Special Revenue Fund (12)

PURPOSE: For Conservation, Farming, Recreation, Open Space and Uses Incidental to Fisher

Meadows and the Fisher Old Farms Properties

The Fisher Meadows/Fisher Old Farms Special Revenue Fund is established for the purposes of and dedicated to the uses of conservation, farming, recreation, and open space in accordance with the deeds, agreements, and grant requirements of the Fisher Family and the State of Connecticut. Funds may be used for the acquisition of open space abutting or adjacent to the existing properties, improvements, operations or maintenance of Fisher Meadows and the Fisher Old Farms Property. Additions to this fund may be made through interest earned through principal, net proceeds from the sale of any gravel, mineral matter, timber or crops from these premises, land lease funds or fees adopted by the Town for the use of these premises and donations. Such proceeds shall be invested separately where the income and principal shall be restricted for the above-mentioned purposes.

Fiscal year 2007/2008 reflects interest earnings of \$2,559, Avon Water Company payments of \$56,246, and Use of Undesignated Fund Balance for a pump at Fisher Meadows in the amount of \$6,561. Fiscal year 2008/2009 reflects interest earnings of \$1,091, Avon Water Company payments of \$45,953, and Use of Undesignated Fund Balance for work at Fisher Meadows in the amount of \$28,000. Fiscal year 2009/2010 reflects interest earnings of \$313 and Avon Water Company payments of \$35,545. Fiscal year 2010/2011 reflects interest earnings of \$230, Avon Water Company payments of \$26,236, and Use of Undesignated Fund Balance for work at Fisher Meadows in the amount of \$85,925. Fiscal year 2011/2012 reflects interest earnings of \$26 and Avon Water Company payments of \$39,973. Fiscal year 2012/2013 reflects interest earnings of \$29.99 and Avon Water Company payments of \$54,092. Fiscal year 2013/2014 reflects interest earnings of \$14.59, Avon Water Company payments of \$64,338 and Lease-Logue Farms \$8,860. Fiscal year 2014/2015 reflects interest earnings \$29.83, Avon Water Company payments \$60,495 and Lease-Logue Farms \$8,860. Fiscal year 2015/2016 reflects interest earnings \$716.65, Avon Water Company payments \$61,332 and Lease-Logue Farms \$8,860. Fiscal year 2016/2017 reflects interest earnings \$1,576.54, Avon Water Company payments \$66,433 and Lease-Logue Farms \$8,303. Fiscal year 2017/2018 reflects interest earnings \$3,952 Avon Water Company payments \$71,211 and Lease-Logue Farms \$8,303. Fiscal year 2018/2019 reflects interest earnings \$6,466, Avon Water Company payments \$94,940 and Lease-Logue Farms \$8,303.

#### References:

- Deed dated December 23, 1976 to the Town from Fisher Family
- Affidavit dated December 12, 1980 affirming farming acreage (41.3 acres)
- Affidavit dated March 17, 1997 regarding Use of Property by Avon Water Company for wells
- Affidavit dated March 26, 1999 affirming relocation of 19.8 acres of farming rights
- Agreement dated April 11, 2002 concerning the Purchase and Sale of Fisher Old Farms property to the Town
  of Avon
- Deed dated August 20, 2002 to the Town from Fisher Farms Properties (Fisher Old Farms Property)
- Agreement dated November 13, 2002 between the State of Connecticut and the Town of Avon and Old Farms Property
- Lease Agreement date January 8, 2003 with Simmons Family Farms for use of property from January 1, 2004 December 31, 2008, extended to 12/31/13
- Fund Approved by the Town Council on April 3, 2003.
- Fund Approved by the Board of Finance on April 15, 2003
- Lease Agreement with Dan Logue signed January 2, 2014 for property located on east side of Tillotson Road and to the north of Fisher Meadows, effective until December 31, 2018.
- Lease agreement with Rodger and Isabelle Phillips signed December 13, 2013 for property located on west side of Tillotson Road, The term of this Lease shall commence on January 1, 2014 and terminate on September 30, 2019 (the "Lease Term"), with an option to extend by mutual agreement for up to two (2) years to September 30, 2021, unless extended or terminated as hereinafter provided.

## FISHER MEADOWS SPECIAL REVENUE FUND (FUND 12)

## Statement of Revenues, Expenditures and Changes in Fund Balance For the Year Ended June 30, 2019

## REVENUES:

Other local revenues	\$6,466 103,243
Other local revenues	103,243
TOTAL REVENUES	109,709
EXPENDITURES:	
Recreation & Parks	14,934
TOTAL EXPENDITURES	14,934
EXCESS OF REVENUES OVER	
EXPENDITURES	94,775
OTHER FINANCING SOURCES (USES):	
Operating transfers in	
NET OTHER FINANCING SOURCES (USES)	-
EXCESS OF REVENUES AND OTHER FINANCING	
SOURCES OVER EXPENDITURES AND OTHER	0.4.555
FINANCING USES	94,775
FUND BALANCE JULY 1, 2018	336,682
FUND BALANCE JUNE 30, 2019	\$431,457

# TOWN OF AVON STATE AND FEDERAL EDUCATION GRANTS SPECIAL REVENUE FUND REVENUE AND EXPENDITURE BUDGET FISCAL YEAR 2020/2021

**NAME OF FUND:** State and Federal Education Grants Fund (13)

FUND TYPE: Special Revenue

## PROGRAM DESCRIPTION

To account for State and Federal education prepayment grants. These funds and their amounts are determined by the Board of Education. The Board of Education adopted its budget on January 21, 2020.

					2020/21	2020/21		2020/21	2020/21
					REQUESTED	RECOMMENDED		DOLLAR	PERCENT
		2018/19	2019/20	2019/20	TOWN	TOWN	2020/21	INCREASE/	IN CREASE/
ACCT#	REVENUES	ACTUAL	BUDGETED	ESTIMATED	MANAGER	COUNCIL	ADOPTED	(DECREASE)	-DECREASE
	Intergovernmental:								
	Special Education -								
43343	Prepaid State & Federal Grants	\$822,503	\$834,800	\$834,800	\$864,800	\$864,800		\$30,000	3.59%
43651	Donations & Grants, Private	\$4,399	-	-	-			-	0.00%
	TOTAL REVENUES	\$826,902	\$834,800	\$834,800	\$864,800	\$864,800		\$30,000	3.59%
ACCT#	EXPENDITURES								
	Intergovernmental:								
	Special Education -								
59200	Prepaid State & Federal Grants	\$887,080	\$834,800	\$834,800	\$864,800	\$864,800		\$30,000	3.59%
	TOTAL EXPENDITURES	\$887,080	\$834,800	\$834,800	\$864,800	\$864,800		\$30,000	3.59%

## AVON TOWN AND BOARD OF EDUCATION FEDERAL/STATE GRANTS/OTHER REVENUES

2018/2019 - 2019/2020- 2020/2021

INTERGOVERNMENTAL GRANTS	FUND #	ACTUAL GRANT AMOUNT 2018/2019	BUDGETED GRANT AMOUNT 2019/2020	ESTIMATED GRANT AMOUNT 2020/2021
FEMA Grant Alfred 4046	01	-	-	-
Grants for Municipal Projects	01	\$261,442	_	-
Equalized Cost Sharing	01	\$628,124	\$391,430	\$391,430
Pequot Funds	01	-	-	-
Property Tax Relief-Elderly	01	\$1,237	-	-
Grants in Lieu of Taxes	01	\$27,370	\$27,370	\$27,370
Veteran Reimbursement	01	\$4,212	\$4,750	\$4,750
Youth Services Grant	01	\$19,753	-	-
Judicial Brnch 51-56	01	\$1,563	-	-
Miscellaneous State Grant Receipts	01	\$9,045	\$5,100	\$5,100
Town Aid Road Fund- Fund #8	08	\$313,020	\$312,623	\$312,623
LOCIP Fund - Fund #11	11	\$127,426	\$127,104	\$127,104
SLA EMPG REMBRSMNT, EHSM1	01	\$18,386	-	-
JAG Grant	01	\$6,000	-	-
Municipal Stabilization Grant	01	\$142,054	-	_
Subtotal- Town Intergovernmenta	l: _	\$1,559,632	\$868,377	\$868,377
BOE Special Education Excess Cost	01	\$998,306	\$1,190,000	\$900,000
BOE Open Choice Attendance	01	\$743,024	\$660,000	\$660,000
Title II Part A Teachers - Fund#13	13	\$48,209	\$30,000	\$40,000
Adult Education Cooperative - Fund #13	13	\$1,863	\$1,800	\$1,800
IDEA 611 Part B - Fund #13	13	\$502,075	\$580,000	\$580,000
Title I Improving Basic Programs - Fund #13	13	\$109,282	\$100,000	\$100,000
PreSchool-IDEA 619 - Fund#13	13	\$13,859	\$16,000	\$16,000
SHEF Settlement - Fund#13	13	\$147,215	\$100,000	\$120,000
BOE Education Program Grants- Fund#13 various	13	-	\$7,000	\$7,000
Cafeteria-BOE-Fund #14	14	\$207,303	\$180,130	\$202,814
Subtotal-BOE Intergovernmenta	\$2,771,136	\$2,864,930	\$2,627,614	
Total Intergovernmental:	-	\$4,330,768	\$3,733,307	\$3,495,991

Sources: Board of Education Budgets FY 2018/2019, FY 2019/2020 and FY 2020/2021 Estimated Grant Amount reflects current fiscal year appropriations with any known adjustments.

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Town of Avon

Tour	Council's	Budget	Summary

Town Council's Budget Summary										
Budget Fiscal Year: 2021 to 2021										
			=========				========	=========	======	
	2019	2020	2020	Department			Board			
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	왐	
=======================================							========			
13 STATE & FEDERAL ED. 9401 BOARD OF EDUCATIO										
MISCELLANEOUS										
Board of Education	887,080	834,800	470,038	864,800	864,800	864,800	0	30,000	4	
Total MISCELLANEOUS	887,080	834,800	470,038	864,800	864,800	864,800	0	30,000	4	
	=============	===========	========	=========		=========	======================================			
Total 9401 BOARD OF EDUCATIO	887,080	834,800	470,038	864,800	864,800	864,800	0	30,000	4	
	=========	=========		========			==========			



# TOWN OF AVON SCHOOL CAFETERIA FUND SPECIAL REVENUE FUND REVENUE AND EXPENDITURE BUDGET FISCAL YEAR 2020/2021

NAME OF FUND: School Cafeteria Fund (14)

**FUND TYPE:** Special Revenue

## PROGRAM DESCRIPTION

To separately account for the operations of the school cafeteria. The Town's participation in the State-Administered Federal Child Nutrition Program is reported in this fund.

This fund includes all revenues and expenditures of the School Cafeteria system determined by the Board of Education. The Board of Education adopted its budget on January 21, 2020.

					2020/21	2020/21		2020/21	2020/21
					REQUESTED	RECOMMENDED		DOLLAR	PERCENT
		2018/19	2019/20	2019/20	TOWN	TOWN	2020/21	INCREASE/	INCREASE/
ACCT#	REVENUES	ACTUAL	BUDGETED	ESTIMATED	MANAGER	COUNCIL	ADOPTED	(DECREASE)	-DECREASE
	Charges for Services:								
43481	Cafeteria Sales	\$742,961	\$868,861	\$868,861	\$808,455	\$808,455		(\$60,406)	-6.95%
	Intergovernmental:								
43356	Cafeteria Grants	\$207,303	\$180,130	\$180,130	\$202,814	\$202,814		\$22,684	12.59%
		\$950,264	\$1,048,991	\$1,048,991	\$1,011,269	\$1,011,269		(\$37,722)	-3.60%
	EXPENDITURES								
	Cafeteria Operation:								
59600	Cafeteria Sales	\$932,974	\$1,048,991	\$1,048,991	\$1,011,269	\$1,011,269		(\$37,722)	-3.60%
		\$932,974	\$1,048,991	\$1,048,991	\$1,011,269	\$1,011,269		(\$37,722)	-3.60%

Town of Avon Town Council's Budget Summary

Budget	Figcal	Vear.	2021	to	2021

Budget	Fiscal	Year:	2021	to	2021
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Budget Fiscal Year: 2021 to 2021									
	=========		=========	========		=========	========	=========	
	2019	2020	2020	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	용
	***********		=========	*********				=========	
14 SCHOOL CAFETERIA									
9401 BOARD OF EDUCATIO									
MISCELLANEOUS									
	932,974	1,048,991	655,430	1,011,269	1,011,269	1,011,269	0	(37,722)	(4)
Total MISCELLANEOUS	932,974	1,048,991	655,430	1,011,269	1,011,269	1,011,269	0	(37,722)	(4)
			***********		==========				
Total 9401 BOARD OF EDUCATIO	932,974	1,048,991	655,430	1,011,269	1,011,269	1,011,269	0	(37,722)	(4)
	=========	=========	==========	=========	**********	=========			======

# TOWN OF AVON USE OF SCHOOL FACILITIES SPECIAL REVENUE FUND REVENUE AND EXPENDITURE BUDGET FISCAL YEAR 2020/2021

NAME OF FUND:

Use of School Facilities (15)

**FUND TYPE:** 

Special Revenue

## PROGRAM DESCRIPTION

This fund is used to offset the expenditures incurred for maintenance, personnel, and utilities when school facilities are open after school hours for use by outside organizations.

## PROGRAM COMMENTARY

The establishment of this fund was approved by the Town Council on December 1, 1997 and the Board of Finance on December 22, 1997. The Board of Education adopted its budget on January 21, 2020.

			2016/20	17 20	017/2018	2018/2019	Projec 2019/2		Projected 2020/2021
Numb	ber of Rentals Per School Fa	acility:							·
	n High School	•	6		6	6	2		3
	n Middle School		6		6	6	6		5
	npson Brook School		2		2	2	5		4
	ing Brook School		2		2	2	2		3
Pine	Grove School		2		2	2	2		3
Total	ls		18		18	18	17	•	18
Hour	s of Usage Per School Facili	ty:							
	n High School		175		175	175	50		100
	n Middle School		200		200	200	20		150
	npson Brook School		225		225	225	170		125
	ing Brook School		95		95	95 75	23		270
Pine	Grove School		75		75	75	250	U	270
Total	ls		770		770	770	90	0	915
					2020/21	2020/21		2020/21	2020/21
					REQUESTED	RECOMMENDED		DOLLAR	PERCENT
		2018/19	2019/20	2019/20	TOWN	TOWN	2020/21	INCREASE/	INCREASE
CCT#	REVENUES	ACTUAL	BUDGETED	ESTIMATED	MANAGER	COUNCIL	ADOPTED	(DECREASE)	-DECREASI
	Other Local Revenues:								
619	Rents & Reimbursements	\$50,242	\$40,000	\$40,000	\$50,000	\$50,000		\$10,000	25%
	TOTAL REVENUES	\$50,242	\$40,000	\$40,000	\$50,000	\$50,000		\$10,000	25%
CCT#	EXPENDITURES								
	Education:								
185	Personnel	\$44,999	\$40,000	\$40,000	\$50,000	\$50,000		\$10,000	25%
	TOTAL EXPENDITURES	\$44,999	\$40,000	\$40,000	\$50,000	\$50,000		\$10,000	25%

Town of Avon Town Council's Budget Summary

Budget	Fiscal	Vear.	2021	to	2021

		=========	*********				=========		======
	2019	2020	2020	Department			Board		
Account# and Description	Actual	Base Budget	Actual YTD	Head	Town Manager	Town Council	of Finance	Inc/Dec	ક
				========	=========		==========		

15 USE OF SCHOOL FACIL

9401 BOARD OF EDUCATIO

SERVICES & SUPPLIES CONTRACTUCTUAL SERV & PRINTING Total SERVICES & SUPPLIES

						=========			
44,999	40,000	18,358	50,000	50,000	50,000	0	10,000	25	
44,999	40,000	18,358	50,000	50,000	50,000	0	10,000	25	

44,999 40,000 18,358 50,000 50,000 50,000 0 10,000 25

Total 9401 BOARD OF EDUCATIO

## TOWN OF AVON POST-RETIREMENT EMPLOYEE MEDICAL BENEFIT TRUST FUND FISCAL YEAR 2020/2021

NAME OF FUND: Post-Retirement Employee Medical Benefit Reserve Fund (16)

**FUND TYPE:** Special Revenue

## PROGRAM DESCRIPTION:

This fund was originally created pursuant to the authority granted under Section 7-403a of the Connecticut General Statutes. The purpose of this special revenue fund was to provide funding for the actuarially determined share of the Town of Avon's liability for post-retirement employee medical costs and to fund all or part of such liability on an annual basis using revenues generated by the Trust Fund. The Town shall budget and deposit sufficient funds to the Trust Fund in accordance with the recommendations of the actuary as contained in the actuarial report. Revenues earned from the Trust Fund are to be used to offset annual budgetary obligations of the Town of Avon, which have been incurred in funding the employer's share of employee post-retirement medical costs. Funds shall be invested in accordance with the Town's investment policy and managed by an independent investment manager selected by the Town Council. Costs for management of the fund shall include, but not be limited to, direct administrative, actuarial, and investment management costs, which are to be charged to the Fund. Fund principal shall not be used to fund the liability or the costs of the fund; interest earnings greater than costs incurred by the Town shall accrue to the fund but shall not be used to pay for expanded medical benefits, or reductions in the employee's share of medical expenses, unless authorized by the Town Council.

At the Town Council meeting of June 4, 2009, approval was sought and received to set up a trust fund for other post employment benefits which would allow the Town to invest more aggressively for this liability. The pension investment advisor will make recommendations as to how the money is invested and build strategic targets and allocations based upon the actuarial demographics. The Ad Hoc Pension Investment Advisory Committee reviews the recommendations before approval and implementation. The reserve fund will continue to exist until exhausted with a portion transferred to the trust fund on an annual basis to supplement the budgeted amount. The plan is to phase-in over a period of seven years increasing the contribution so that in the final year of phase-in the annual required contribution would be met.

## BALANCE SHEET FOR THE YEAR ENDED JUNE 30, 2019

		temployment althcare Fund
ASSETS:		
CASH & CASH EQUIVALENTS	\$	1,357,251
INVESTMENTS		
TOTAL ASSETS	\$	1,357,251
LIABILITIES:		
DUE FROM OTHER FUNDS	\$	(050,000)
	Ф	(950,000)
DUE TO GENERAL FUND-POST RET MED		(296,372)
TOTAL LIABILITIES		(1,246,372)
FUND BALANCES:		
FUND BAL. POST RET MED UNASSIGNED		(110,880)
TOTAL FUND BALANCE		(110,880)
TOTAL LIABILITIES AND FUND BALANCE		(1,357,251)